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MARKET FORCE

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restructuring

On-line airline ticketing **How Lufthansa gets** closer to its customers IT, Page 8



Pentium II High stak Intel's latest chip

WEDNESDAY



France after Emu More competitive **but less French** Martin Wolf, Page 10 **Electricity deregulation** Italy will make it, but at the last minute Page 2

WORLD NEWS

BNP to safeguard the jobs of 30,000 Crédit Lyonnais staff

Banque Nationale de Paris plans to guarantee the jobs of Grédit Lyonneis' 30,000 employees in exchange for a leading role in the privatisation of the French stateowned bank Page 12; Martin Wolf, Page 10; CCF shares surge, Page 14

Ell accused over legal aid plan Supporters of a plan to set up an independent legal aid centre for poor countries involved in trade disputes have accused the European Commission of trying to sabotage it. Page 12

US lawyers attack Holocaust fund The chances of German compa-nies avoiding class action suits in the US over Holocaust-era assets appeared to diminish sharply when US lawyers attacked a compensation fund set up by the German government. Europe, Page 3

Envey files to meet Milosevic US envoy Chris Hill broke off from Kosovo peace talks in France to fly to Belgrade to meet Yugoslav president Slobodan Milosevic in an attempt to reach an agreement on the Serbian province, Europe, Page 2

Bomb attack en Uzbekistan capital Several bomb blasts ripped through Uzbekistan's capital of Tashkent in what Uzbek officials say was an attempt on the life of islam Karimov, president.

Blow for H-test trenty hopes Hopes that Pakistan will move quickly to sign the Comprehensive Test Ban Treaty on nuclear wespons have been dealt a blow by a demand that Washington first remove curbs on conventional military equipment supply. Asia-Pacific, Page 4

Coal miners head for Butherest An estimated 4,000 Romanian coal miners set off for Bucharest after Miron Cozme, their leader, was sentanced to 18 years in state's guthority. Europe, Page 5

Party path out of Indials useful india's coalition government saw its small parliamentary majority whittled further as a four-member regional party withdraw its sup-port. Asia-Pacific, Page 4

ECS damps rate out speculation The European Central Bank said. European Interest rates already reflected the recent economic slowdown in the euro-zone, damping market speculation of an immediate interest rate cut. Burope, Page 8

Jordan to Headler reliable plant Jordan is about to finalise an agreement with the international Monetary Fund on a structural Yelom programms.

SPD names problemble candid Germany's governing Social Democratic party (SPD) nomi-nated Johannes Rau, former premier of the state of North Rhine-Westphalia, as its candidate for the presidential election in May. Europe, Page 2

Ethiopia and Eritres trade fire Ethlopia and Eritres traded artilery fire along their contested frontier and Ethiopian aircraft dropped bombs on a water reservoir close to Entrea's Red Sea port of Assab.

HONETH BOOK COL. Play

BUSINESS NEWS

Sponsored telephony leader considers stock market listing

GratisTel International, Swedish company behind Europe's first advertising-sponsored mobile telephone service, is planning to seek a stock market listing following expansion in the UK. France and Denmark, Companies and markets, Page 13

Wal-Mart Stores, the world's . largest retailer, extended its market-beating share price rally after stronger than expected fourth quarter results. Companies and markets, Page 13; Lex, Page 12

Honda Motor is to become the first Japanese carmaker to estab-lish a Chinese dealership network for locally assembled cars. Asla-Pacific companies, Page 16

Crédit Commercial de France saw shares rise sharply on speculation that the bank might become the first French target of a hostile, possibly cross-border, takeover. Europeen compenies, Page 14

Volvo, Swedish automotive group, s to cut another 650 jobs at its truck unit in Sweden due to more efficient production and an expected drop in European demand. European companies,

US caline brokerages continue to expand despite cautionary noise from regulators and growing con-sumer frustration, Compenies and markets, Page 13

ResterCard International, global payment card association, has decided on a sweeping management reorganisation to make it more competitive. US compenies, Page 17

Fajitau, Japanesa software and information technology services group, is considering an IPO of two of its US businesses, DMR Consulting and Amdahl. Companies and markets, Page 18 Schools to get tree net, Page 7; Second Milletter, Page 17

Company Computers' Chief executive, Eckard Pfeiffer, said bluoris alabom models should not be applied to internet startups. US compenies, Page 17

XI. Canital. Bermude based insurer, has agreed to buy NAC Re, US reinsurer, in a stock deal valued at more than \$1bn. US companies, Page 17

A Minimission in the delivery of new ships will help the hard-pressed container shipping sector over the next two years, says a sur-vey. World trade, Page 4

Landon International Financial Putures and Options Exchange is expected today to give the market the chance to bury its contract based on Liber and convert remaining positions into Euribor. European companies, Page 14

Astro. Swarfish nharmacoutical group, played down regulatory delays in its planned \$35bn merger with Zeneca of the UK European companies, Page 14



WORLD MARKETS

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Brussels raids EU banks

Inspectors act decisively on suspected collusion over euro transaction charges

By Estime Tucker in Brussels and George Graham in Lündon

European Commission inspectors yesterday raided eight leading European banks suspected of colluding to fix charges relating to transactions in the suro, the new single European currency.

The surprise swoops were the culmination of an investigation by the Commission, the 15-nation RU executive, into allegations that banks were swindling consumers by not passing on the savings generated by the elimination of exchange rate risks.

"Since January there have been indications that banks have . been discussing the charges to apply to euro transactions," said Karel Van Miert, the competition

commissioner yesterday. "We believe there may be an under-standing between the banks not to compete. We will see what our fishing today reveals."

The searches took place at Deutsche Bank and Dresdner Bank in Germany, Société Générale and Crédit Agricole in France, Banca Commerciale Italiana and Cariplo in Italy and Banco Bilbao and Argentaria in Spain. Mr Van Miert said other banks in other member states were also suspected but the Com-mission did not have the

Since the euro was launched on January 1 anxiety has been growing in Brussels about the slack take-up by consumers and busi-nesses. The Commission is partic-

resources for more raids.

ularly worried that by keeping charges for exchanging euro cur-rencies high, the banks have robbed it of the single currency's most touted selling point - that it would reduce costs for travellers and enterprises doing crossborder business.

Société Générale said yesterday: "We consider that it is an honour to the extent that the inquiry covers the most impor-tant European banks. Let them look and we will see what the It added that there was a cam-

paign by Brussels to blame banks for the slow adoption of the euro and pointed out that of its 5m customers, only 50,000 had asked for euro cheque books.

Argentaria said it had complied Editorial Comment, Page 11

with all EU, Spanish governmen and Spanish central bank norms in applying its euro charges.

Mr Van Miert announced the raids during a hearing on bank charges at the European parliament. Christa Randzio-Plath, chair of the parliament's monetary affairs sub committee, said 40 recent German visitors to Strasbourg found they had to pay 15 different charges when chang-ing German D-Marks to French

But Nikolaus Bomcke, secretary-general of the European Banking Federation, said exchange rate risk was only one part of the costs associated with changing currencies.

Kurds occupy embassies in arrest protest

Kurdish activists staged violent protests in more than 20 Ruropean cities yesterday after the capture by Turkey of Abdullah independence movement in the

His arrest followed a four- night. month search for political asyfrom the Syrian base of his guerrilla group, the PKK. He was held in Turkey at Sam

yesterday after an undercover ried out our promise." operation in Nairobi, the Kenvan mos for the past 18 days. After reports of his arrest,

followers seized embassies and consulates belonging to Greece and Kenya, whose governments were blamed for his deportation. and subsequent capture.

Three demonstrators set themserves on fire and others threatened spicide before being forcibly and demonstrators were intured in clashes in at least ble death penalty. 10 cities in Germany.

Three hostages were released his place to run, Page 2 last night after police stormed Editorial Communit, Page 11

the Greek consulate in Leipzig. which had been occupied by 50

In London, a Kurdish woman set herself alight as about 100 demonstrators occupied the Ocalan, leader of a militant Greek embassy threatening to born themselves to death. The occupation was continuing last

Bülent Ecevit, Turkish prime lum in Europe, Africa and the minister, announced Ocalan's Middle East after he was expelled capture at an emotional press capture at an emotional press conference, saying, "We vowed we would get him wherever he was in the world. We have car-

. He said Mr Ocalan would now capital, where he had hidden in be put on trial, which means he the Oresk sumbessedor's resi-will face charges of terrorism, state security court, where civilism rules do not apply. The circumstances of his depor-

tation from Kenya were unclear last night, with the Kenyan and Greek governments contradicting each other's versions of the

Germany and Italy urged Turevicted by police. Several police key not to execute the Kurdish leader, although he faces a possi-



ador's residence in The Hagus, they were protesti arrest by Turkey of rebel leader Abdullah Ocelen.

Japan tries U-turn to reduce long-term bond rates

in Tokyo and Gerard Baker in Washington

The Japanese government yesterday launched a new strategy for reviving its economy with an effort to drive down long-term interest rates in the bond market and a signal that it would accept

a lower yen as a result. In a sudden reversal of a policy decision made just two months ago, the ministry of finance announced that its Trust Fund Bureau, which manages the country's vast pool of postal

savings, was resuming purchases of government bonds. The U-turn - which comes ahead of this weekend's meeting in Bonn of finance ministers and central bank governors of the Group of Seven industrialised nations – immediately sparked a surge in bond prices and a sharp

drop in long-term interest rates. Eisuke Sakakibara, vice-minister of finance, signalled the government would not resist the decline in the yen's value lower interest rates are expected to produce. "It is natural for the yen to depreciate on monetary easing.

We welcome this," he said. Last Friday, the Bank of Japan pared its overnight market rate from 0.25 per cent to 0.15 per cent, and yesterday Mr Sakakibara said a fall in the value of the

Japanese currency was an inevitable consequence.
The US has been urging Japan to take more aggressive measures to stimulate its economy and some international monetary officials believe Robert Rubin, the Treasury secretary, may signal

the US will go along with some weakening of the yen as a result. The US administration has to tread carefully, however, in the face of mounting domestic concern at the damage to US export-

ers from a strengthening dollar. The yield on the benchmark 10year JGB closed at 1.99 per cent. down from 2.14 per cent the previous day.

Only two months ago, the min-istry of finance startled the markets by announcing that the Trust Fund Bureau would stop buying bonds because it faced a potential funding squeeze.

Lurch to a new crists, Page 4 Picture: AP Capital markets, Page 20

Electrolux aims to streamline products

By Tim Bert in Stockholm

Electroluz, the world's largest household appliances group, is developing a series of common global "platforms" for its products, including refrigerators, vacuum cleaners and

The move follows the shift by manufacturers in the automotive and mobile telephone industries to single platforms, which enable several products to be built on a common basic framework.

The Swedish group said the plan formed the latest step in a two-year shake up that has involved some 12,000 job losses and the closure of 25 plants. The first product to emerge from the new platforms will be a euro-oven. Then the group plans

to focus on cold storage. "In the refrigerator and free product area the number of basic models will be reduced by about 80 per cent," said Michael Treschow, chief executive.

(1.5255) (0.5600) (1.4215) (115.526)

(1.1237) (0.56) (129,81) (1.5677)

0.8844 132.12

The Electroiux plan follows an msuccessful attempt last year by US rival Whiripool to produce a single "world washer", which industry analysis said failed to take account of differing national tastes in Europe. Electrolux, anxious not to

repeat the mistake, has promised

preferences. "We can cut costs by producing one basic oven for Europe, while adding particular gadgets in certain markets," said one senior executive yesterday.

That means in Italy the eurooven will have a special pizza setting, while French buyers will have special fish and shell fish sections in their refrigerators.

In addition to common platforms, the group said it was considering a fundamental overhaul of its global branding. At present, Electrolux markets appliances under some 40 brands including Zanussi and ARG in Europe, and Frigidaire, White Westinghouse and Kelvinator in the US.

Mr Treschow said the group would focus on a smaller number of large and well-defined brand names, and outlined plans to include a common logo or the Electrolity name on all products. Other brands in the portfolio include Flymo lawnmowers and Husqvarna chain saws.

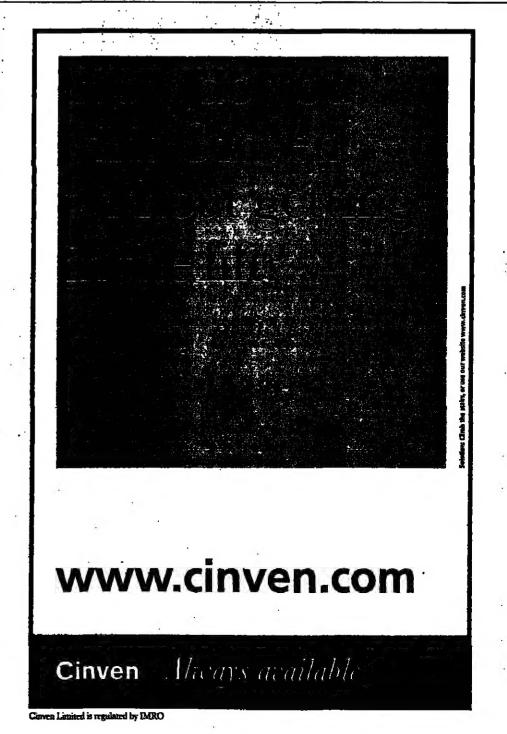
The company, however, emphasised that it had no plans for further disposals following its withdrawal in recent years from areas such as sewing machines, kitchen cabinets and aluminium products.

Electrolitic Mind, Page 14

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REBEL LEADER'S CAPTURE ANKARA REASSURES IRAQI KURDS OF ITS ROLE IN HELPING PROTECT THEM FROM SADDAM HUSSEIN

In the end, Ocalan had no place to run

By Harvey Morris

Even as Turkey was springing the trap on Abdullah Ocalan, the Kurdish was also reassuring the Kurds of neighbouring Iraq of its continuing role in helping to protect them from the regime of Saddam Hussein.

It was a recognition that. in a region that lives by the maxim "my enemy's enemy is my friend", Turkey and the Kurds of northern lraq are prepared to help each other when it comes to Mr

Monday in the form of Ankara's rejection of an Iraqi appeal to prevent the US and Britain using the US airbase at Incirlik in Turkey for attacks on targets in Iraq's

northern no-fly zone. of Incirlik would seriously disrupt the ability of the western allies to dominate the skies over Iraqi Kurdistan and might even tempt

murder and terrorism in his

his shelter at the home of

planned to fly to the Nether-

At this point Mr Ocalan was,

said a Greek government

The Kenyan government

this version of events, accus-

ing the Greek ambassador of

foreign minister, said the

The rebuff to Baghdad reflected Ankara's acknowledgement of the role being played by the Iraqi Kurds over recent months in denving a safe haven to the Turkish Kurd guerrillas of Mr Ocalan's Kurdish Workers party (PKK).

This co-operation stems sored by the US and signed in Washington last Septemher, between two previously warring Iraqi Kurdish parties - Masoud Barzani's Kurdistan Democratic party (KDP) and the Patriotic Union of Kurdistan (PUK).

led by Jalal Talebani. As part of the accord, the two parties pledged to drive the remnants of the PKK from areas under their con-A halt to such flights out trol. According to Iraqi Kurds, the last remaining PKK bases and political offices that had survived in PUK-controlled territory have since been closed. A PKK presence that may

his control over the de facto as 4,000 armed guerrillas has been reduced to at most a few hundred, constantly on the move near the Iran-Iraq-

Turkey border zone. Although they had granted safe havens to the PKK in the past - and continue to give refuge to civilian Kurds from Turkey - the

ready for a political solution Ocalan's PKK that began pressure. A number of state-"within the borders of those countries".

The Iraqi Kurds are keenly aware that the border with Turkey is their main lifeline to the outside world, as well as a source of revenue from unofficial customs dues on goods that flood into north-

The Iraqi Kurds are keenly aware that the border with Turkey is their main lifeline to the outside world

Iraqi Rurds became concerned that Mr Ocalan was using his calls for pan-Kurdish independent statehood to win converts in Iraqi Kurdi-

The policy of the Iraqi Kurdish parties is to limit their demands to autonomy for Kurds within the borders of their home states of Turkey, Iraq and Syria. Latif

ern Iraq, many of them destined for the contraband

It is also the conduit for a lucrative trade in Iraqi diesel fuel illicitly shipped in the opposite direction in violation of UN sanctions. Revenues from this two-way traffic have been unofficially valued at up to \$2m a day. Hence the need to maintain good relations with Ankara. The US accord was part of

at a time when his movement's 14-year war against the Turkish central government was already faltering under the onslaught of heavy Turkish offensives,

key threatened military

action if Damascus did not

end its support for the PKK.

The PKK leader found

mself with no place to run

incursions and air attacks on alleged PKK bases in Iraqi Iraqi Kurds said yesterday they hoped their clampdown on the PKK presence in northern Iraq, followed now by the capture of Mr Ocalan, would put an end to such

often accompanied by land

"hot pursuit" raids from Turkey. The PKK vowed yesterday to continue its armed struggle, but its room for military manoeuvre is now severely

Since his expulsion from Syria, Mr Ocelan has shown

president, to risk reasserting once have included as many terday that Kurds were a process of squeezing Mr signs he was feeling the with his expulsion from ments recently issued in his Syria last October after Tur- name have referred to his support for a negotiated settlement of the Kurdish ques-

> Ironically a trial might now grant him the platform so far denied him by Ankara from which to expound his views on solving the Kurd-

Iraqi Kurdish officials were reluctant yesterday to welcome the capture of a fellow Kurd, even an enemy such as Mr Ocalan. But they expressed hope that his arrest might open the way for a peaceful settlement of the Kurdish question in Turkey, where Kurds constitute up to a fifth of the 50m popu-

"Ocalan's policies have given a very negative image to the Kurdish issue," said Dilshad Miran, London representative of the KOP. "If this influence is eliminated it may open a new page for a more civilised discussion

US envoy in fresh push for Kosovo accord

By Guy Dinmore in Belgrade

US envoy Chris Hill broke off from Kosovo peace talks in France to fly to Belgrade last night to meet Slobodan Milosevic, the Yugoslav president, in an attempt to reach an agreement on the future of the Serbian province before a Saturday deadline set by western mediators.

Diplomats said Mr Hill, the chief mediator at the peace negotiations that began in Rambouillet on February 6, would impress upon the Yugoslav leader the need to meet the deadline, following reports in Belgrade that Mr Milosevic wanted to drag out the negotiations and divide western governments over Nato threats to bomb Serbia.

The unexpected visit to Belgrade by Mr Hill, accompanied by British and rench officials, was driven by recognition that the delegation to Rambouillet led by Milan Milutinovic, Serbian president, could decide nothing without the approval of

Mr Milosevic. Little progress was made in the first week of talks, with Mr Hill and mediators from France and Russia shuttling between the Serbian and Kosovo Albanian

delegations in the chateau outside Paris.

A US-drafted peace plan put on the table by the sixnation Contact Group would give Kosovo and its ethnic Albanian majority substantial autonomy, but not inde-pendence, within federal

Yugoslavia. Serbia has so far rejected a key component of the plan. which provides for a Nato peacekeeping force of up to 28,000 troops that would ensure the withdrawal of most Yugoslav forces and disarm the separatist Kosovo Liberation Army as well as Serb paramilitaries

Madeleine Albright, the US secretary of state, yesterday reiterated Nato's threat to launch air strikes against Serbia if it scuttled the negotiations by refusing to accept "No Nato force is a deal-

breaker from our perspective. If there is no agreement then the Serbs need to know what we have said earlier whatever side craters [destroys] the talks would be held responsible," Mrs Albright said in a television interview.

interest r

"In the Serb case, that meens it would be followed by Nato bombings," she said.

NEWS DIGEST

GREENS AGREE TO BACK CANDIDATE

SPD nominates Rau for **German presidency**

Germany's governing Social Democratic party (SPD) said yesterday it had formally nominated Johannes Rau, previously premier of the state of North Rhine-Westphalia, as its candidate for the country's presidential election in May. A vote for a successor to Roman Herzog, the incumbent, is to take place at the federal assembly in Berlin on

Mr Rau is expected to win the election, as the SPD's junior coalition partners, the Greens, have agreed to back

bly.
Mr Rau, 68, was defeated by Mr Herzog for the largely ceremonial office in 1994. The presidency is for a five-year

The opposition Christian Democrats have nominated Dagmar Schipansky, a 55-year-old university professor, as their candidate. Reuters, Bonn

Norwegian economy

DECD warns on wage inflation The Organisation for Economic Co-operation and Develop-

ment wamed yesterday that Norway ran the risk of an economic "hard landing" unless it controlled wage infla-Until a pay settlement last year, inflationary pressure in

the Norwegian economy had remained subdued due to low imported inflation and moderate wage growth, it said. However, hourly wages increased by 6 per cent last year, after an increase of up to 5 per cent in 1997.
The OECD said another high wage settlement or a new bout of financial market turbulence would probably lead to

"considerable further policy tightening" and an "outright Provided such a situation does not arise, the OECD pre-

dicts a soft landing for the Norwegian economy. The organisation expects mainland gross domestic product, which excludes offshore oil activities, will rise only 1.0 per cent and 1.5 per cent in 1999 and 2000 respectively, after a 20 per cent rise in mainland GDP in the five years since 1993. Valeria Sköld, Oslo

FRENCH BLOOD SCANDAL

Call for judge's removal

Families of victims in France's blood scandal called yester day for the removal of the judge overseeing the trial of three former ministers accused of delaying moves to screen blood products.

François Honnorat, a lawyer representing the Association of Blood Recipients, said a formal request for the removal of Christian Le Gunehec, the magistrate in the case, would be filed to the Supreme Court. "He is preventing our taking part in the hearings and we consider this an intolerable demonstration of partiality," Mr Honnorat said.

Mr Honnorat spoke after Mr Le Gunehec rejected appli-

cations from more than a dozen lawyers to allow a greater number of victims to testify. The magistrate based his refusal on legal grounds, which allow him to set the num-ber of people who can take part in the trial.

Victims' groups estimate 3,600 people, including hospital patients and haemophiliacs, were infected and more than 1,000 died from Aids contracted from tainted blood. Laurent Fabius, a former prime minister, is accused of blocking the introduction of a US test to screen blood donors for Aids until a rival French test came on the market. He denies the charges.

Also on trial are Edmond Hervé, a former junior health minister, and his boss Georgina Dufolx, a former minister for social affairs and health, who also say they were unaware at the time of the debate over when to begin screening blood. Reuters, Paris

RUSSIAN CRIME

Police crack down on gang

A regional legislator in St. Petersburg was arrested yester day on suspicion of plotting the deaths of three men who were prominent in business and public affairs.

Yuri Shutov, who once ran for governor of St. Petersburg, was among 12 people arrested in a crackdown on a gang that police said was responsible for the three killings. according to Itar-Tass.

Authorities said they also seized a large cache of guns, ammunition and bomb-making equipment. AP, Moscow

Mysterious end to Kurdish The flight of Abdullah Ocalar leader's four-month odyssey Kerin Hope, James Blitz and Mark Turner chart the desperate search for asylum by Turkey's most wanted man The extraordinary four-government realised the despite an appeal from Rusmonth odyssey of Abdul-Kurdish leader was being sia's parliament. 2 MOSCOW: Nov 5, 1998 lah Ocalan, the Kurdish hidden at the Greek Western Europe became involved in the saga when leader wanted on charges of embassy. Kenya, said Mr Godana, had "no role in the

homeland of Turkey, and in affair", while the Greeks Germany, came to an end at "knew exactly where Mr 3am yesterday morning. Ocalan was being sent". Whatever the truth, Mr Exactly how Turkey's most wanted man was deliv- Ocalan's arrival in Turkey ered into Ankara's hands ended a fruitiess search for remains, however, unclear. asylum which took him

According to the Greek across the length and government, Mr Ocalan left breadth of Europe. Over the previous four months, the leader of the the Greek ambassador in Nairobi on Monday after-Marxist Kurdish Workers' noon, in an attempt to seek party (PKK) had been expelled from Syria, failed to asylum in Europe. He gain refuge in Russia, and peared from view while Italy, where his presence being escorted to the airport. caused a dramatic deterioration in diplomatic relations with Turkey. He was then spokesman, "the responsibildeported, and wandered for a

ity of the Kenyan govern- fortnight. The odyssey began when Ocalan was expelled from was yesterday hotly denying Syria, the base of his guerrilla warfare against Turkey, on October 19.

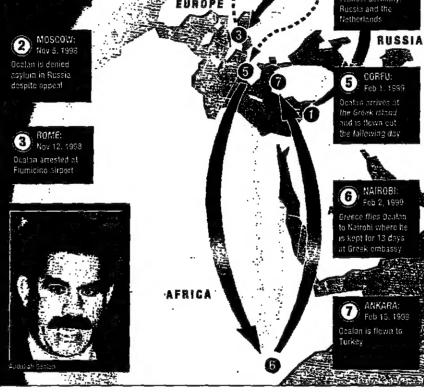
The next day it was con-Bonaya Godana, Kenya's firmed he had arrived in Moscow. On November 5, the Greek ambassador was Russian government asked to get Mr Ocalan out announced that it had lishing his whereabouts.

he appeared at Rome's Fiumicino airport carrying a false passport and was promptly

Massimo D'Alema's Italian government was only days old at the moment of his arrival and quickly became divided over what action to take. At the end of Novembers Mr D'Alema flew to Bonn, hoping to get the German authorities, who had issued two arrest warrants for Ocalan on terrorism der, the German chancellor,

refused. Italy's attempts to bring the PKK leader to trial at an international court also failed and on January 16 he left his heavily armed bunker in the Rome suburbs, which had been stocked with food for a lengthy stay, and was flown to an unknown destination.

Over the next few weeks, Turkish and US security services had difficulty estabof the country as soon as his rejected his asylum request. There were reports that he



had tried, and failed, to tion again became known he had landed on the island return to Russia, then aim when an aircraft tried to of Corfu to refuel, and then

ing for the Caucasus and land in the Netherlands and flown to Nairobi. But even On February 1, his loca- terday it became clear that no safe haven.

was refused permission. Yes- there, Mr Ocalan could find

olutionary for Italy, where

the monolithic Enel had

seemed untouchable. But the

decree is a compromise.

doing too little to satisfy lib-

distribution fully separated,

but too much for the sup-

porters of the status quo

among trade unionists and

Italy confounds sceptics over electricity



liberalisation

By David Lane in Rome

italy looks set to meet the implementing the European Union's electricity directive and to confound sceptics who doubted the government's ability to respect the

Pierluigi Bersani, the industry minister, is expected to finalise a decree this week that will open up the country's electricity market. presently dominated by Enel, the state corporation. In Italy, electricity deregu-

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and official bodies busy Italy's competition authority 2.5m users, which kept corporation will not be givsince Mr Bersani issued his decree in November. A large part of the parliamentary debate over Mr Ber-

sani's decree has concerned Enel's role. The treasury- power plant generating owned corporation Europe's second-largest electricity company after Electrialmost three quarters of Italy's electricity production. It owns 80 per cent of the country's 70,000 MW of generating capacity. In addition, Enel has a monopoly on cross-border trading. Imports cover about 15 per cent of total Italian demand, which amounted to 280bn kWh last

Although Mr Bersani's lation is highly contentious decree would limit Enel to 50 seems set to change. Italy's and its organisation has kept per cent of the market, promunicipal utilities - about

and energy regulator consider this limit too generous. Even so, the state corporation will probably have to sell at least 15,000 MW of its capacity in order to fall

below the 50 per cent ceiling. Enel owns and manages cité de France - generates Italy's transmission grid. While the decree allows the corporation to keep ownership, this will eventually pass to a separate company. An independent body will be established for grid management to ensure that equal conditions of access will apply to all operators. Enel's position in distribu-

tion, where it has around 90 per cent of the total, also

shares. "Liberalisation will bring buy electricity from whichever supplier they wish, and if city distribution networks are rationalised," says Giovanni Del Tin, chairman of Pederelettrica, the municinais' association. The decree

assets when electricity was

lished in 1962 - want to

opens the way to rationalisation by allowing municipal utilities to buy Enel's networks - which in some areas duplicate those of the municipal utilities - at market

This solution is acceptable

politicians, interest groups duction plus imports, both 50 concerns serving some to Enel. "It means that the assets when electricity was ing away assets that belong nationalised and Enel estabto all Italians," says Franco Tato, Enel's managing direcincrease their small market tor. He considers the best way to determine market value is for Enel to spin of benefits to consumers only if into separate companies its the limits are lowered for eli-distribution operations in gible users, who are able to cities where they are split with local utilities, and to float these companies on the stock market.

> Mr Tato believes the stock market also provides the way for Enel to reduce its production capacity. although procedures will have to be agreed with the production companies, for example, each with 5,000 MW capacity, should ensure market prices and protect Enel's value," says Mr Tato.

Reconstructed Communist politicians. Enel's managing director thinks the solution being adopted for transmission will allow for flotation of the grid company.

If that happens, and if

operations as well as produc-tion over the next two years. the liberalisation decree will also have advanced electricity privatisation in Italy.

Brussels remains stubborn on duty free



By Emma Tucker in Brussels

"It has always been acknowledged that duty free was eventually going to go: eight years is surely enough for the industry to adapt." So spoke Norman Lamont. the then British chancellor

the time neither he, nor any its credibility. other BU finance minister. would have believed that the the member states and the unanimous decision they duty free lobby with strong had just taken to scrap duty arguments about job losses. free sales would still be in

by Germany, France and the politicians saw that finally be laid to rest. The cigarettes was hardly going

European Commission is to help. But the duty free that job losses will not result beliefs. "As with the phasing

Without a proposal from the Commission, the Council For the Commission, the

At a time when the relevant to ordinary citizens, scrapping cheap alcohol and

arguments could be used to justify grossly distortive state aid payments or the blocking of goods and services between states.

The decision also comes as the Commission attempts to guide an unambitious but significant package of tax 2,500 jobs would go in the and bloody mindedness. But harmonisation measures on to the EU statute book. A wobble now on duty free would surely send out the wrong signal. None of which is to say

This collates information

called on Brussels to carry out a study on the impact of employment. The figures range from the

perfume industry will lose 1,100 johs.

Faced with estimates, the Commission has returned to its core

expected to be more than offset by long-term effects on job creation," says the The British government

among those calling for an extension of duty free, might have been expected to grasp this point. After all, Tony Blair, UK

prime minister, likes to lecture his European 22,000 jobs in Spain. Ireland counterparts about the virtues of market forces. Instead, it has been the Commission which has been says that among others, charged with stubborness Cognac region and the with Europe's capitals applying the pressure, those may have just been the qualities that, in this

particular argument, were



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question seven years and Today, in spite of reversals UK, the debate should

expected to resist heavy issue cuts to the heart of from scrapping duty free political pressure in the what the Commission is they will, a fact subsidy, short-term negative name of the single market, it supposed to be all about. Its acknowledged by a report to effects on employment are will rule out an extension of constitutional role is to act be issued by the Commission summer's deadline, and market, helping to iron out mount a robust defence of their abolition.

of Ministers will be unable to secure a prolongation. duty free saga has been a of the exchequer in 1991. At trial of strength and a test of It has been bombarded by

> European Union has been battling to make itself more

duty free sales beyond this as the guardian of the single today. competitive distortions and generate more jobs in the long run. If the member states were to have their way over a abolishing duty free sales on duty free extension, similar

sent to it by the member states, which last December

creation of 400 jobs in Denmark, to the loss of says more than 1,000 jobs will go, while the UK talks of some 5,000 job losses. France

هدا من الرجل

CLASS-ACTION SUITS CHANCES OF GERMAN COMPANIES AVOIDING ACTION IN AMERICA DIMINISH

US lawyers attack Holocaust-era fund

By Frederick Stüdemann In Bertin and John Authers

The chances of German companies avoiding class action suits in the US over Holocaust-era Holocaust-era assets appeared to diminish sharply yesterday when US lawyers attacked a compensation fund set up by the German government. Gerbard Schröder, the Ger-

man chancellor, yesterday agreed with representatives from banking and industry to set up a fund to compensate victims of Nazi aggression - particularly those who suffered forced labour and expropriation of assets. A second fund will promote awareness of Nazi terror.

Mr Schröder said the purpose of the fund was not just to redress the injustices of the past but "to counter lawsuits and especially classaction lawsuits".

Melvyn Weiss, the New York lawver who has led the class-action lawsuits over the issue, was "stunned" by

ous discussions with Swissbanks. "As far as I'm concerned this is just another Swiss-type attempt to get out of this for less money than they should pay," he said.

However, Mr Schröder's move was welcomed by the New York-based World Jewish Congress, which has led the campaign over European financial institutions and Holocaust assets. It welcomed the fund as a "historic step", saying it was a "well-anchored basis for resolving outstanding Holocaust-era claims".

which would be financed by contributions from companies, was intended to allow German companies "to go about their business unhindered by such [legal] camand provide "a degree of legal security". The chancellor said Bonn

Mr Schröder said the fund.

had "high hopes" that a satisfactory result would be But Mr Weiss said: "T two governments had 50

years to find a remedy for these people and they never did until litigation was

He said the World Jewish are trying to hold accountgovernment agreement might fall victim to political opposition in the US.

Mr Schröder, who was accompanied by Rolf Breuer. and Gerhard Cromme, chairman of Krupp, did not give any details on the amount of money that would be paid would be disbursed. Both sides hope to start payments as soon as possible, possibly said: "It cannot be that one makes the decision to pay and then is sued."

Thirteen companies - Allianz, BASF, Bayer, BMW, DaimlerChrysler, Deutsch Bank, Dresdner Bank, Degussa-Hüls. Hoesch-Krupp, Hoechst, Sie-mens and Volkswagen - put their names to yesterday's



Brussels warns Germany, France on budget plans

The European Commission yesterday rebuked Germany and France for doing the minimum necessary to meet the tough budgetary conditions of the stability and growth pact that underpins Europe's single currency.

Passing judgment on the stability programmes of the two biggest economies in the euro-zone, the EU's executive arm said the public finance plans of both countries allowed no safety margin for unforeseen develop-

The Commission's opinions were little more than a tap on the wrist for Bonn and Paris and are unlikely to prevent EU economics and finance ministers giving qualified approval to the two programmes at their next cofin" meeting on March

But its verdicts on the French and German plans contrasted with more favourable judgments about the Belgian and Spanish stability programmes, which Yves-Thibault de Silguy, the commonetary affairs, yesterday described as "good". Mr de Silguy warned that

the general government bud-structural reforms". get deficit from 2 per cent of gross domestic product this year to 1 per cent of GDP in 2002 involved no significant

plained that Germany's ratio of government debt to GDP expected to stay unchanged at 61 per cent of GDP until 2001 and only fall below the Maastricht Treaty benchmark of 60 per cent to 59.5 per cent in 2002. Warning that its plans made no allowance for the "budgetary burden of future demographic developments", it urged Bonn to bring the deficit below 1 per cent of GDP in 2002 if growth was stron-

fall in the deficit ratio before

ger than expected. The Commission concluded that France's medium-term budget targets were in line with the stability pact. But it criticised a lack of ambition, complaining that the deficit targets of per cent of GDP in 2002 offered "no safety margin for than expected growth, budgetary pressures of an ageing population, costs of any

However, with only Lux-

embourg still to produce its stability pact programme. Mr de Silguy was in no mood to spread gloom yesterday when evaluating the member states' budget plans. He pointed out that all 14 propact, even though some of the underlying economic assumptions were "fragile". Moreover, he was hopeful that robust domestic demand would ensure that the current slowdown in the European economy was nei-Looking ahead to the next

down the figures as much as I thought a few weeks ago." Spanish stability programme was "good, ambitious and credible" although addineeded. The Belgian programme, which commits the a primary budget surplus of at least 6 per cent a year

Commission growth fore-

casts at the end of March, he

said: "I'm tempted to say

that I won't be rounding

ECB damps hopes for cut in interest rate

The European Central Bank yesterday said European interest rates already reflected the recent economic slowdown in the eurozone in statements that damped market speculation of an interest rate cut in the immediate future.

In its monthly report for February, its second since the launch of European economic and monetary union this year, the ECB said the slowdown in growth and inflation had been anticipated by a rate cut in benchmark short-term rate

Last week Oskar Lafontaine, German finance minister, called on the ECB to cut interest rates. As chairman of the Ecofin council of n finance ministers, Mr Lafontaine will be a guest at an ECB governing council meeting scheduled for tomorrow. No changes in interest rates are expected.

The ECB also hinted in its report that it was likely to take greater account of money supply figures than widely expected. It said it had conducted extensive econometric analysis showing that the demand for broad money, such as M3, which includes money in bank accounts as well as cash in circulation, had proved sufficiently stable in

By Joe Cook in Bucharest

estimated 4,000

Romanian coal miners yes-

terday set off for Bucharest

after Miron Cozma, their leader, was sentenced to 18

years in prison on Monday

for undermining the state's

authority. The charge

stemmed from his role in

The miners yesterday ral-lied in the town of Petrosan

in the Jiu Valley coal region,

370km north-west of Buchar-

est. By early evening they

had reached the nearby town

of Tirgu Jiu. Their leaders

claimed that the action was

unrelated to Mr Cozma's sentencing, saving it was a pro-

test at what they see as the

government's failure to hoo-

our a January agreement

Last month, 10,000 miners advanced on the capital. The march was abandoned only

after the government

deployed tanks and troops.

and Radu Vasile, the prime minister, held talks with Mr

Although full details of the

talks have yet to emerge, it

is understood that Mr Cozma was told that if he and the

unions could find ways of

saving the coal industry

\$200m without closing pits,

previous miners' riots.

Coal miners set

off for Bucharest

Perceptions that money demand may not be stable and thus may be difficult to base policy on - helped con-vince the ECB that it should not follow the policy of the Bundesbank in setting an explicit target range for the growth of the money supply.

The ECB has chosen instead a more flexible approach in which monetary aggregates will still play a prominent role but have to

But the data published by the bank yesterday showed was foreshadowed by a decline in money growth.

"Monetary developments can reveal useful informstion about the future price developments and thereby offer an important compass for the conduct of monetary policy," the ECB said.

If the ECB has begun to give more importance to monetary targets, chances of an interest cut in the immediate future may be receding. Over the period from October to December 1998, average annual growth above the ECB's reference

value of 4.5 per cent If the ECB wanted to cut interest rates, it would have to explain such a decision by factors other than current

close 140 loss-making coal

Yesterday's unrest came

as parliament approved the

adoption of the 1999 state

budget, thereby paving the way for the govern

open negotiations with the

International Monetary

Fund on a new loan accord

An agreement with the

efforts to avoid default on

the \$2.9bn of foreign debt

service payments due this

deficit equal to 2 per cent of

gross domestic product,

per cent of GDP in 1998, and

envisages a year-end infla-

tion rate of 25 per cent

against last year's 40 per

Romania, Nomura, the Japanese broker, said the budget

deficit target was "rather on

It argued that "while pres sure on the budget would be

greatly relieved by the clo-

sure of loss-making enter-

prises, the ensuing loss of

revenue and rise in unemployment combined, would

mean the net budget out-

come is likely to be more in

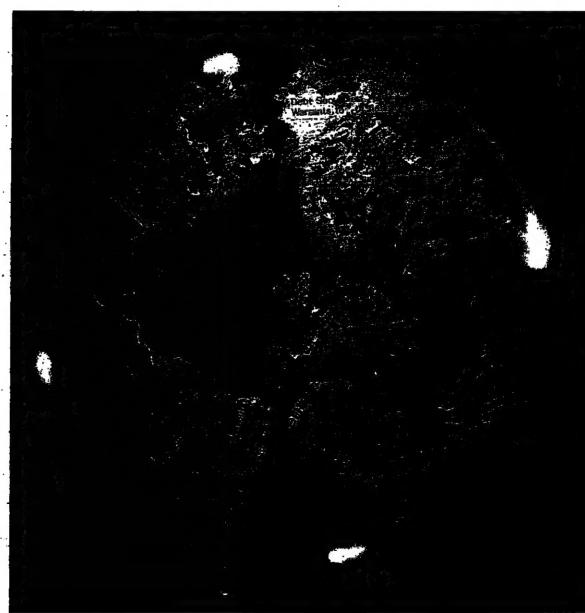
the red than the budget

the optimistic side".

and other mines to staunch

state sector losses

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Pakistan demands arms deal before signing N-test ban

By Peter Montagnon and Fartian Bokhari in Islamabad

Hopes that Pakistan will Treaty have been dealt a Washington first remove weapons. curbs on conventional mili-

ment Bank.

spent this year.

addition to the \$11.3bn

pledged earlier and largely

The rest is due to come in

schemes, already agreed

affect the budget deficit.

enabling it to slow the sharp out

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to restrictions under the long-standing Pressler cion. Removal of military move quickly to sign the amendment, passed by Con-Comprehensive Test Ban gress, curbing US arms sales to Pakistan because of its blow by a new demand that efforts to develop nuclear

In an apparent hardening sign the CTBT since both specifically against Pakistan. of position, the government countries tested nuclear were unfair and unjustified,

would not sign under coersanctions as well as economic ones was a critical factor, he added.

Unlike India, Pakistan had been dependent on the US Along with India, Pakistan for arms purchases, so the has been under pressure to Pressler sanctions, directed

of Nawaz Sharif has told devices last May, but Sartal he said Moreover, US legis- and had to buy them expen- blocked under Pressler. But, becomes apparent that September, something has to washington it wants an end Aziz, foreign minister, said it lation now provides for gen- sively from third parties it could not convince Con- Washington cannot respond. happen on both sides."

My Aziz also cautioned despite budget pressures. eral sanctions against countries that seek to develop new position, it risks creatnuclear capacity. "Pressler

needs to be repealed because prevent progress on resolvit is no longer necessary." ing its nuclear differences "The imbalance in conventional weapons between with the US. The Clinton India and Pakistan has increased," he continued. agreed to return \$325m paid by Pakistan for the purchase Pakistan was short of spares for its US-built equipment of F-16 fighter aircraft its tough line once

unless Pakistan first signed

ing an impasse that would and ratified the CTBT. who had been hoping it sure whether it will stick to

Mr Rao's unusual example,

therefore, only adds to the evidence that, as Nicholas Lardy of the Brookings Insti-

tution, puts it: "The declin-

ing performance of state-

owned enterprises...is a

major contributor to the

insolvency of large parts of

the banking system." The

weight of lending to unprof-

itable SOEs and the dispro-

portionately high levels of

lending to unproductive

provinces in China under-

lines how the banks are still

considered the tools of gov-

ernment policy.

Another clue to why Mr

Rao's financial performance

stands in splendid contrast

to the damaged balance

sheets of the banking sector

in general is that his small

business, he says, is too

lowly for much political

with concern that "state

banks are not yet completely

free to lend according to

commercial criteria", as

some loans are mandated by

the central government and "the rest is subject to consid-

erable informal government

influence, particularly in the

Mr Rao's operation on the

outskirts of the cement-

making city of Longyan is so

humble - the potted flowers

grown and tended by the

bank clerks during lunch

break are a point of pride -that "that kind of political

pressure is rare," he says.

Government interference

in lending has been one of

two reasons why the World

Bank fears that the negative

net worth of China's banks

is unlikely to improve. The

other is state control of

interest rates, a factor which

the strains on China's bank

ing sector and raised further

concerns about the health of

Two of the biggest banks -

Bank of China and China

Construction Bank - have

both reported profits down

by roughly 40 per cent for

1998, citing the series of

three interest rate cuts last

year which ate into their

earnines as the banks have

had to pay out on fixed rate

long-term deposits that, in

some cases, mean a negative

Even Mr Rao's banking

outlet has felt a similar

pinch. Earnings have been

in decline, as profits fell

from Rmb560,000 in 1996 to

Rmb340,000 in 1997. Last

year, Mr Rao admits, "we

the large banks.

provinces".

The World Bank has noted

gress to permit a waiver of Pakistan would almost cerif Pakistan sticks with its arms sales restrictions tainly come under heavy pressure to sign the CTPT if tions for this weekend's India did so first.

fused experts in Islamabad in an interview that even the Atal Behari Vajpayee. There September deadline set earadministration recently would sign the CTBT this lier by Pakistan for signing summer, and some are not the treaty could be missed without further US conces-

against excessive expectasummit between Mr Sharif But Mr Aziz made it clear and India's prime minister, was a willingness to discuss hurdles to improved relations, but Pakistan could not normalise ties until the Kashmir issue is resolved.

NEWS DIGEST

EASY STANCE ON MONETARY POLICY

Australia's central bank lowers inflation forecasts

Australia's central bank yesterday lowered inflation forecasts for the year and said there was a "clear case for continuing its easy stance on monetary policy.

Recent stronger-than-expected growth was supported by low interest rates, ready availability of credit and a lower exchange rate, which assisted exporters, the bank said. The statements were a departure from the bank's usual cautious pronouncements and quashed earlier speculation about an imminent cut in official interest rates. The bank late last year signalled concern about the potential infla-

But rapid diversification of exports, away from traditional

Party pulls out of coalition

india's coalition government saw its already precarious parliamentary majority whittled further yesterday after a four-member regional party declared it was withdrawing its

THAI GOVERNMENT

\$1.47bn from the World Bank and Asian Development Bank, for the country's various economic restructuring programs in fiscal 1999, a government statement said yesterday. Of the total, \$418m will be spent on central govemment's investment projects, \$1.43bn on state enterprises' projects and \$3.47bn on economic and social adjustment projects.

The statement said the World Bank would provide \$270m in loans for restructuring the agricultural sector and

Unemployment set to peak

South Korea's jobless rate is expected to top 9 per cent

college graduates enter the job market and can't find businesses hiring people," said a ministry spokesman. Unemployment reached an estimated 8 per cent in January, the highest since South Korea began recording monthly figures in 1982. Officials said the figure would rise

to 9 per cent - about 2m people - In late February or in March. They expected the unemployment problem to ease in the second quarter when the construction industry begins hiring more people in spring. The overall economy also will start recovering in mid-1999, they said. AP, Seoul

PHILIPPINE ECONOMY

The Philippines's merchandise trade deficit tumbled to its lowest level in 26 years in 1998 as imports fell heavily due to a slowing economy, while exports held up well. The trade deficit narrowed to \$164m in 1998 from \$10.7bn in 1997. Merchandise imports fell by 17.5 per cent to

Economists said the level of imports had been much lower than expected, confirming a further slowdown in the economy in the fourth quarter of 1998. In December, paywhile receipts from exports slowed to 13.1 per cent to



presentations from Prime Minister Zintico Meteos, Deputy Prime Minister Borletan Stegro and many cliner senior politicens. You will also be able to meet and networ with other businesspecpie lean to establish and strongthen operations in Croate. The Floundtable is an excellent

n association with:

Recent data suggested that Australia's "quite robust" economic growth would continue through the year, the Reserve Bank of Australia said in its quarterly review.

tionary effect of the weaker Australian dollar, which reached record lows of about A\$0.56 against the US dollar

Asian markets, and continued strong domestic demand had helped Australia weather regional economic turmoil. economists said. Gwen Robinson, Sydney

INDIAN POLITICS

support in protest over recent subsidy cuts.

The Lok Dal party, based in the north-western Haryana state, pulled out after having falled to persuade Atal Behari Valpayee, the prime minister, to reverse a series of subsidy cuts for certain rationed food staples and urea, a widely-

The withdrawal of even just tour parliamentarians could prove a serious blow to the coalition, led by Mr Vajpayee's Bharatiya Janata party (BJP), which narrowly won a vote of confidence last year to form the government. The Lok Dal's walkout follows a period of restiveness among other BJP allies, many of which have severely criticised the Hindu nationalist party's handling of a spate of recent attacks against Christians, along with the recent cuts in subsidies for food. Mark Nicholson, New Delhi

Plan to borrow \$5.3bn

The Thai government plans to borrow \$5.31bn including

\$1.2bn in loans for programmes in economic and financial restructuring, and for streamlining government bureaucracy. The Asian Development Bank will provide another state-owned Krung Thai Bank. AP, Bangkok

SOUTH KOREA

as the country grapples with its worst aconomic crists in years, Labour Ministry officials said yesterday. "The peak will come in late February or March, when

Trade deficit tumbles

\$29.66bn while exports rose 16.9 per cent.

ments for imports declined by 26 per cent to \$2.02bn \$2.523bn. Tony Tassell, Manila.

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LEGAL NOTICES

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budget deficit rise in inflation late last year

and bolstering the rupiah. Economists bad worried Indonesia yesterday seemed that extra funding would be close to securing sufficient foreign lending to finance a hard to come by, but the recent pledges leave Indon-99bn budget deficit for the esia reasonably assured of full funding when a club of coming year, easing concern

it would be forced to print donor countries meets in Bambang Subianto. Club members last year finance minister, said the offered debt rescheduling as government needed to well, but the finance minissecure only \$1.9bn more, following recent commitments ter said the remainder of Indonesia's sovereign debt, worth \$2.4bn from Japan and much of it owed to the \$1bn each from the World Bank and the Asian Develop-World Bank and Japan,

could not be rescheduled. Sovereign debt stood at Ginandiar Kartasasmita. co-ordinating minister for \$57bn at the start of this economics, finance and year. The minister said it industry, said he had asked would rise to \$59bn by the the International Monetary end of the current fiscal year Fund to contribute \$1bn, in

on March 31. The withdrawal of foreign loans as of December 31 1998 was \$79.5bn, but principal worth \$22.5bn and interest funding for specific projects have been paid," he told a such as poverty alleviation parliamentary hearing. That means Indonesia paid nearly with the World Bank and twice as much to its donors other donors. Many such as it received last year, projects have been slow to despite the recession.

get started but are listed Some loan pledges failed both as revenues and as to materialise, but because expenditures, which means social spending is down, that any delays would not economists do not expect a shortfall in deficit funding. Indonesia has relied on The coming year may prove foreign funding to plug holes more challenging, as Indonin its budget deficit, esia gears up for a bank bail-

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drafted. Tariff negotiation process has commenced. There is now

A Consultant is therefore being sought to assist in the Pre-

qualification of Potential Private Investors and to prepare and

a realistic program of events, target dates and formal outputs.

adjudicate the RFP in order to prepare the project for investment

consideration. The Consultant is also required to assist in setting up

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d) Reference for similar assignments already undertaken within the

past 7 years including key personnel, work done and time spent

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ZESCO LTD of Zambia and TANESCO of Tanzania have

Indonesia near Rao Caifu - the perfect model of financing \$9bn a modern Chinese banker

James Harding reports from Longyan on a small-town banker held up to the nation as an

example of prudence and honesty R so Caifu is China's best banker. Not that you would know it from his salary, which is less than \$100 a month. Nor from his

in the countryside. But, in a banking system saddled with one of the highest ratios of non-performing loans in the world. Mr Rao has earned his distinction. In the last 18 years. he has approved Rmb230m (\$28m) worth of loans and does not have a single bad debt to show. "In every case, the

capital and interest has been

status, as the manager of a

one-room outlet tucked away

fully repaid," says Mr Rao. This pristine portfolio has earned Mr Rao a modest celebrity as the Communist party's first and only "national model of the financial aystem". Wen Jiabao, the vice premier responsible for financial sector reform, has instructed the other 2.8m bankers in China to

"learn from Rao Caifu". Mr Rao's record is indeed exceptional. But, he is an



Rec Caifu: not a single bad debt exception that proves a more banks - even if they are not disturbing general rule in a the lessons Beijing intended banking industry with more than \$200bn worth of problem loans: China has yet to

come to grips with the cul-

Mr Rao, who urges visitors

ture of modern commercial

to his modest office to try

the sweet mandarin oranges

he grows himself, graduated

from primary school and

started out farming rice

accountant in the early

China's Hongfang township

business department of

enough to rank as a sub-

27,000 people, mostly farm-

ern China's Fujian province.

and prudent official as Chi-

na's model banker says

much about Beiling's con-

tinuing preoccupation with

corruption. And, China's

new generation of bankers

may dismiss the trustworthy

clerk's model status as an

The choice of an honest

Since joining Agricultural Bank of China, one of the "big four" state-owned commercial banks that account for more than 80 per cent of lending in China, Mr Rao has issued 3,000 loans and recovered the money on all of them.

So, who have been these remarkably reliable borrowbefore turning his hand to ers? "Most of the enterprises finance as the village here are collectives, townships and village enterprises 1980s. Today, he manages (TVE) or privately-owned the Agricultural Bank of enterprises. There are no this year has again added to state-owned enterprises." he says. "To date, the most reliseven staff - it is not big able payers are the TVEs."

loans to increasingly indebted and inefficient

This is richly ironic. Chibranch - offering services to na's model banker has kept a clean slate by not lending to state industry, while the ers, in a backwater of eastrest of the banking sector, which has such a tiny capital base and such a mountain of bad debts that it is by most measures insolvent. has made the bulk of its

> At the end of 1995, the borrepresented 83 per cent of all outstanding bank loans.

state-owned enterprises

rowings of state enterprises Meanwhile, the TVEs, which have been the fastestgrowing companies in China in the mid-1990s, have strug-

expression of the party's nos-

talgia for upright citizenship in the countryside. But, to judge Mr Rao as just a peasant-banker is to ignore some of the lessons

his experience offers about the problems in China's gled to get credit.

Japan's policy makers

Japan's government has ggered from crisis to crisis during the past year like a drunken man looking for support. Yesterday, it

Y400bn (\$3.5bn) worth of try initially hoped that the

'welcome" a weaker yen, weeks earlier.

For weary investors, such

The answer seems to be "no". Though Tokyo traders are buzzing with conspiracy ministers' meeting this theories, yesterday's decisions appear to have been reactive, rather than any master plan. The bureaucracy still seems ridden with internal disarray and squab- had to do something to reas-

It was Kiichi Miyazawa.

stop buying JGBs.

out, the decision made economic sense. The bureau is facing a potential funding squeeze because deposits in the national postal savings are likely to fall.

But Mr Miyazawa apparment to send bond prices tumbling. Though the minis-Eisuke Sakakibara, the lied into buying bonds to

> interest rates and a strong yen from strangling growth. Politicians in the ruling Liberal Democratic party, for boost growth before next

to Tokyo later this month.

"The ministry thought it

points out, help in the short term. Pushing down

long-term interest rates in the run-up to the end of the fiscal year on March 31 could help ease the pain in corporate Japan. If a weaker yen boosts share prices, this will deliver another crucial upwards push, since Japanese compa-

> Some government optimists even hope that yesterday's announcement could lead to a broader deal between the bank and the ministry. The ministry also said yesterday that it plans to raise more short-term

nies hold vast equity portfo-

Though the bank has hitherto refused to buy more 10year JGBs, it may be more amenable to purchasing additional short-term bonds, since this would give the bank more flexibility in its balance sheet. "I think eventually some compromise can be found," one government

official says. Though the TFB apparently managed to fund its planned bond purchases in February and March with surplus cash from housing projects, its funding pressures could return next year.

lurch to a new crisis By Gillian Tett in Tokyo December by announcing Such "temporary" mea-sures may, as Mr Sakakibara that the TFB was about to

lurched again. A mere two months after the Finance Ministry scheme which it manages declared that its Trust Fund Bureau (TFB) would halt purchases of Japanese gov- ently did not expect his comernment bonds (JGBs), the bureau said it would buy

JGBs before March 31. ministry's vice-minister, then announced he would after apparently championing a strong currency six

U-turns are not new. But the crucial questions now are whether the latest adds up example, are determined to to a coherent new economic policy and whether it will year's elections. have any long-term impact on the markets or growth.

bles over policy.

At the time, as he pointed

Bank of Japan could be bulplug the gap, the bank apparently refused. The ministry has come under growing pressure recently to prevent higher

At the same time, the US has been signalling disquiet about Japan's policy ahead of a Group of Seven finance weekend, and a planned visit by Lawrence Summers, deputy US Treasury Secretary,

sure the markets," says Yoshito Sakakibara, econothe finance minister, who mist at Goldman Sachs. startled the markets in "These are temporary meaBy Geoff Dyer in São Paulo

i-test ban

W 1 11 4

AN ON MONETALLY POLICY

m inflation forecask

pulls out of coalition

borrow S5.3bn

is central bank

Popular protests against the International Monetary Fund are nothing new. But the Brazilian carnival of 1983 must go down as one of the most colourful.

Mired in a deep recession, the government had been forced to go cap in the hand to the Fund for a loan. Objecting to the strict conditions being imposed on Brazil, some carnival-goers donned costumes depicting the Fund's negotiators in demonic terms.

The chorus line to a traditional samba was adapted by the Rio de Janeiro crowd to go something like: "Hey there IMF, give us some money, won't you!"

As this year's carniyal comes to an end today, IMF and government officials will be putting the finishing

touches to a new dose of sus- talks. "We are no longer DAF is a litmus test for the set up a permanent office in terity for Brazil, as it confronts yet another currency

The post-carnival medicine of more budget cuts and high interest rates will be swallowed just as the economy is plunging into what could be the worst recession since statistics began. There could be a new popular backlash against the IMF.

Brazil, which has witnessed a series of balance of payments crises over the last four decades, has had a particularly complicated relationship with the Fund. The tone was set in 1959 when Brazil was negotiating

a crucial \$300m loan in return for a commitment to an anti-inflationary programme. Faced with mountausterity, President Jusce- a traitor. line Kubitschek broke off

While the IMF has genermeans to longer-term expansion, the government has often found itself following calls for faster short-term growth, even if that means inflation

The IMF has also been the

target of the strong populist and nationalist instincts in Brazil. Lucas Lopes, the finance minister who drew up the 1959 stabilisation plan, was regularly denounced as an "DAF stooge" in the local press. Until recently, supporters of the Fund's policy recipe were often labelled by the left as entreguistus - someing political opposition to thing between a sell-out and

poor relations obliged to stay in the kitchen," he said. strength of populist-style politics," says Prof Roett. politics," says Prof Roett. Many of these historical

recommended patterns are being repeated short-term austerity as a in the current crisis. When Arminio Fraga, a senior adviser to George Scros, the billionaire speculator, was appointed head of the central bank, Itamar Franco, the former president and current governor of Minas Gerais state, was quick to denounce

> "We now have George Soros running the central bank and Stanley Fischer number two at the DAF) in charge of the Finance Minis-try," Mr Franco said. "Maybe we should all start to learn English."

foreign interference.

These responses are not limited to opposition circles. Some government supporters in Congress did not take kindly to the Fund's plan to

the central bank. And during his three weeks in January as president of the bank, Francisco Lopes let his frus-

tration be known at what he

considered the excessive

Most importantly, a politi-

over the Fund's recommen-

interference.

rates high.

cal dispute is simmering the teeth of nationalist-populist economics.

"The potential for a backdation of high interest rates to limit inflation. According to Delfim Neto, who as a former economy minister is no stranger to the ways of the eral deputy until last month. DOF, the government should take the Fund's money, but foreign influence was ignore its advice to keep defeated in the battles over privatisation."

However, while many of But a recent opinion pall, the arguments are familiar, the current crisis is taking place in a different political atmosphere. President Fernando Henrique Cardoso has largely steered clear of popu-

scapegoats. Changes in the economy have also altered the debate.

According to Roberto Campos, the other architect of the 1959 anti-inflation plan, the reforms of recent years from trade liberalisation to privatisation - have drawn

lash exists, but it is substahtially reduced," says Mr Campos, 81, who was a fed-"Nationalist opposition to

which showed Mr Cardoso's approval rating at the lowes level since he took office in 1995, suggests that someone else is getting the blame for the crisis this time: the gov-

Livingston was such a blow.

because he could have

helped us at a time when we

keeps pundits guessing in US

By Deborah McGregor In Washington

Senator Hillary Rodham Clinton of New York? What began as idle speculation about the First Lady's next career move has become serious grist for the political rumour mill, and attention is focused on the US Senate seat being vacated next year by the Democrat Daniel Patrick Moynihan.

So intense has become the speculation - and so formi-dable a candidate is the First Lady deemed to be - that Republicans have begun to gloat that Mrs Clinton has frozen the race. No Democrat will come forward to run until she declares her intention. The nomination is hers – if she wants it.

Many of those close to Mrs Clinton believe she would make a fine senator. But they are not convinced it would be the best career move and several are sceptical she will decide to run. The timing is hardly ideal, since she would find berself in a race for elected office while still First Lady.

"She would be a helluva candidate," said Carter Eskew, a Democratic strategist who has worked with Mrs Clinton. "But I would imagine after all she has been through that she might find it very appealing to take a step back and not jump right back into the political fray. She's aware it would be a tough campaign. Is that something she wants to subect herself to at this stage?"

There is also the matter of money. Running for the Senate is costly. Last year's ferocious New York contest between Democrat Charles Schumer and Republican incumbent Al D'Amato cost \$40m, with Mr Schumer emerging the victor.

Rudolph Giuliani, New York's mayor and the Republican candidate who might be Mrs Clinton's opponent if she decided to run, is expected to raise more than \$6m this spring. An early start is considered essential.

Few doubt Mrs Clinton could raise the funds she needs to finance a run for the Senate. But her supporters also believe she will be in a position to craft a satisfying - and more lucrative career outside Washington once she and her husband leave the White House.

If Mrs Clinton decides not to run she has many options. She would be sought after as a corporate board member and could easily command speaking fees in the celebrity range of \$30,000 or more. Any number of universities or charitable foundations would vie for the privilege of having her lend her name to their causes.

A high-profile, top-paying post at an international organisation, such as the United Nations, is also thought possible, allowing her to pursue her interest in the lives of women and children around the world.

Financial considerations will be important. The Chintons have accumulated about \$8m in legal fees defending themselves in various scandals and inquiries. beginning in 1994 with the Arkansas land deal known as Whitewater. Part of the debt is being covered by funds raised from supporters' donations through a legal expense trust fund, but

much will remain. Mrs Clinton is accustome to being the main breadwinner in the family. For most of the marriage, and certainly in the early years when, as governor of Arkansas, Mr Clinton earned just \$35,000 a year, she pulled in more than \$100,000 as a top corporate lawyer.

Whatever she decides, the post-impeachment world would appear to be Mrs Clinton's oyster.

"If there were two mutual funds, and one was named the Hillary Rodham Clinton fund and the other one was the Bill Clinton fund, I would definitely go for the Hillary fund. It has the most upside potential," said a

Klan fan takes on Monica Monica as Republicans line up in Louisiana

Richard Wolffe on the colourful cast preparing to contest the safe seat in Congress vacated by Bob Livingston

staggered to an end in New Orleans yesterday. but the carnival of a Louisiana election campaign has only just begun in one of the Republican party's safest congressional seats in the

Six Republicans have already entered the fierce fight to replace Bob Livingston, the man who was destined to be House speaker but resigned at the height of the impeachment debate after revelations of his own extramarital affairs.

The race to replace him has attracted an eccentric cast of characters including an ophthalmologist called Monica Monica, a former Six more Republicans are expected to join them in the roots, Ms Monica says she is primary elections on May 1. relying on her 10,000 At a time of widespread patients to spread the word

be Mardi Gras festivities apathy toward Washington and the partisan warfare of impeachment, most of the candidates are attempting to mount populist campaigns which paint themselves as political outsiders.

Monica Monica - her father liked the name so much he named her twice likens herself to Jesse Ventura, the former professional wrestler who stunned the political establishment by becoming governor of Minnesota in November.

This race is about Jesse Ventura, it is about a change happening in politics all over the country," she said. "It is about somebody running who people feel is approachable and they can grand wizard of the Ku Klux relate to. They are tired of Klan, and the owner of a voting for slick attorneys minor league baseball team. and career politicians." Without political grass

already won the support of Louisiana Congressman John Cooksey. The more uncomfortable political outsider of the cam-

paign is undoubtedly David Duke, the ex-Klan leader and former state representative in the district. Mr Duke's platform of "defending the rights of Christian whites" is likely to attract a hard core of loyal personal supporters. Republican officials insist

shout her credentials. She

Mr Duke's support has waned sharply since he stood as the party's candidate in the 1991 governor's In reality the Duke threat

has been blunted as mainstream Republicans have adopted policies which bear echoes of his claims that too many federal policies are biased towards blacks, Jews and other minorities. One of the two leading

candidates in the field is David Vitter, a former state representative who ousted Mr Duke from the Louisiana

legislature. Among a broad insists she is "more than menu of ultra-conservative policies. Mr Vitter has just a moniker", and has pledged to "end all government-sponsored, race-based preferences and quotas".

Mr Vitter, a 37-year-old Rhodes scholar and Harvard graduate, has also styled himself a crusader against corruption in local politics, and alienated his colleagues by campaigning to end patronage powers such as the award of lucrative university scholarships. However, the real chal-

lenge to Mr Vitter comes from the old-style populism of the political establishment in the form of Dave Treen. the 70-year-old former Louisiana governor and US conman in the 1970s. "I feel I can enhance the

programmes that Congressman Livingston started that are so important for our state" he said. "I am in a better position than an entirely new face and I know a lot of the key players from the time I served in Con-

In a relatively poor state.



Monica Monica: 'This race is about a change in politics

suffering from the oil indus- save: "People are looking for try downturn, New Orleans someone who can bring busithought it had hit the jack- nesses to the area. That is pot with Mr Livingston's why losing Congressman election as House speaker. Tony Ligi. Republican

chairman in Jefferson Parish - at the heart of the race -

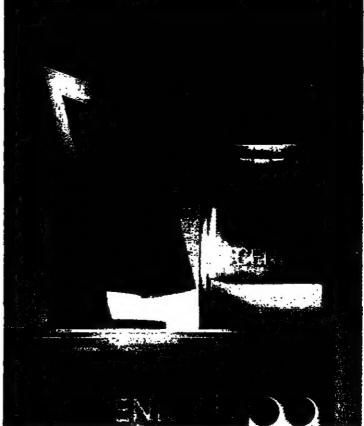
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Siemens Computer Systems Information meets Communication

NEWS DIGEST

HIGH-TECHNOLOGY COMPETITION

internet devices

the entire circuitry of a colour television.

Race to develop cheap

Low cost internet access appliances are set to invade the

home, bringing fast and easy access to the internet but

presenting Microsoft with a significant challenge to its

domination of the personal computer industry, a confer-

ence heard yesterday.

Roel Pieper, head of Philips Electronics, said the Dutch

company was already producing \$8 microchips containing

"We can place the circuitry of virtually any electronic device on a chip costing \$20 or less," he said.

leisure to cookery, delegates to the annual Metre high-

technology conference in Jerusalem were told. Consumer

products groups including Philips, Sony and Matsushila were racing to develop the devices, which would not use

The new devices would affect every aspect of life from

Amman close to IMF funding agreement

By David Gardner in Amman

Jordan is about to finalise an agreement with the International Monetary Pund on a structural reform programme, underpinned by a as tomorrow, should help new three-year extended unlock the mix of debt. fall. funding facility. The king-dom and its western allies Jordan has been led to hope see this as a vital boost to its for following the massive stagnant economy as Jordan show of support for the new embarks on the tricky tran- King Abdullah by world sition from the 46-year reign of King Hussein, who died 10

IMF since 1989 to reform its that the switch into dollars economy, this month comes is running at no more than a King Abdullah was going to have deposited \$150m in the dom received nothing like ity worth \$330m.

leaders who flocked to his father's funeral last week.

A deal with the Fund The amount of the facility would be especially timely. has yet to be finalised. It will as pressure on the dinar probably be between \$300m began to pick up last week-and \$450m over the three end and is beginning to years, with the prospect of a make itself felt now, say Jor-

to the end of a similar facilmer, when the seriousness of An agreement, which King Hussein's illness firmed Fayez Tarawneh, dan however, is to get rid of more than \$2bn a year in US government was about to

> Central Bank reserves then fell from \$1.5bn to sein's chief of the royal last year and equivalent to about \$1.1bn, about the same outflow as August 1996, when a decision to cut bread subsidies under the previous IMF programme led to noting and the eventual fall of that government.
> "We think this is a

short-term movement, and those speculating against the dinar ... will be changthe first year. Jordan, which has been working with the bankers and officials say trail bank, told the FT.

change the current government last weekend, he reconof an unchanged cabinet.

awneh, formerly King Hus- \$812m, up from about \$500m court, is understood to be to nearly 11 per cent of GDP. resolve the problem of Jordan's foreign debt - cur- along with President Jac- size of the IMF package. The rently \$8.8bn or 90 per cent of gross domestic product of aid and pressing the case

for debt forgiveness. So far, the most concrete pledge is of an extra \$300m in aid from the US. Saudi Arabia has promised to Jordan's debt, and the UK ble that, possibly in a bid to

it is due to make principal The main task of Mr Tar- and interest payments of

ques Chirac of France and Chancellor Gerhard Schrö- Chub package will equal Jorby following up on pledges der of Germany, told King dan's foreign exchange fin-Abdullah they would press ancing gap over the next for a significant debt reduc-Seven counterparts.

The US wrote off \$700m of resume deliveries of cut-price oil. The United Arab signed its peace treaty with

the 50 per cent write-down The bigger prize for Jor- Egypt received, along with prime minister, at the head its debt overhang. This year atd, after the Camp David peace between Israel and

> Differing expectations about debt relief are intimately linked with the cur-President Bill Clinton, rent negotiations about the Fund believes that a Paris three years, which it calcution with their Group of lates at \$220m. Jordan reckons its foreign exchange shortfall will be around douget more generous relief and boost its reserves.

the Microsoft operating system. Alan Cane, Jerusalem

TASHKENT BOMBINGS

Blasts 'aimed at president'

Several bomb blasts ripped through Uzbekistan's capital Tashkent yesterday, in what Uzbek officials say was an attempt on the life of Islam Karimov, the country's president. The explosions threaten the fragile stability of the former Soviet republic.

The first bomb apparently went off in the lobby of the government headquarters in Tashkent yesterday morning. Shortly afterward, a car drove through a police cordon se up around the site of the first blast, sparking a gun battle with police. The car's two passengers were killed, after which the car itself exploded, and was followed by four more car bombs around the city.

"This action was planned in advance and the blasts went off in four or five places," Mr Karimov later told Uzbek television. "The aim was to destroy the president and, if necessary, sow fear and panic among the civilian population." Charles Clover

NIGERIAN ELECTIONS

Anger at choice of candidate Olu Falae, a former top civil servant and finance minister, has been nominated to contest Nigeria's presidential elec-

tions on February 27 on a joint platform for two of three political parties. But his candidature, along with that of his running-mate, Umaru Shinkati, a powerful former security chief, remained

controversial yesterday as another contender, named earlier, refused to step aside. A significant section of the All People's party is now in open revolt against the party leaders who forced through the electoral pact with Chief Falae's south-western

regional party, the Alliance for Democracy. Without the pact, neither party would have a realistic chance of forming what will be the first civilian government

Disarray within the alliance is likely to turther the interests of General Olusegun Obasanjo, Nigeria's former milltary ruler, whose bid to return to the presidency 20 years

in Nigeria in more than 15 years. People's Democratic party. William Wallis, Lages

Algeria's troubled state at election crossroads

April's poll could be the fairest for years and herald a transition to civilian rule. Or it could be rigged and worsen the vicious civil conflict. Roula Khalaf reports.

lgeria has a chequered fair election. history when it comes To elections.

was cancelled by the army in 1982 to prevent the soon. But there is mounting Islamic Salvation Front (FIS) pressure on top decisionwinning a parliamentary makers to stick to promises

In three out of four subsequent elections or referen- also fears that a botched dums designed to erase the memory of the vote and install a limited version of democracy, most parties have accused the regime of manipulating the results.

scrambling to gather the 75,000 signatures to qualify

The difference is that for the first time since 1992. dates say a wider dialogue, there is now an open debate including some leaders of within the political class the FIS is needed to help pro-regime party. Not surmoside the military-dominated establishment about the processing party and prisingly, this has led to widespread perceptions that the processing party of the main processing party. Not surposed establishment about the processing party. Not surposed that the processing party is a state of law better that returning the processing party. The main processing party is a state of law better that returning the processing party. The main processing party is a state of law better that returning the processing party. The main processing party is a state of law better that returning the processing party. The main processing party is a state of law better that returning the party is a state of law better that returning t within the political class the FIS is needed to help

Lobbying by hundreds of

American steelworkers on

Capitol Hill has dramatically

lassied support for protec-

fromst steel legislation in

the House and set the stage

for hearings on several steel

One bill, introduced by

Congressman Peter Vis-

had by yesterday garnered

the House Democratic lead-ership and several Republi-

bills next week.

No one is expecting the army, which has been the The first multi-party vote key power since independence, to return to barracks for a free election to begin a gradual transition. There are election would aggravate an

already explosive situation. Algeria's crisis, which has cost more than 65,000 lives. can no longer be resolved by elections. Since 1992, the FIS So why is the country's has been banned and decipolitical class buzzing with mated as a political organiexcitement at the approach sation and its armed wing of the presidential elections has declared a ceasefire. The set for April 15? And why killings, considerably fewer are more than 45 contenders than a year ago though still than a year ago though still an almost daily occurrence, are now blamed on shadowy radical groups.

Some opposition candithe army's role in politics might prevent the ranks of by much of the army leaderand the need for it to allow a the killers swelling again ship.

steel imports, country by

country, to the monthly

recorded during the three-

The three-year curbs could

take the form of quotas, sur-

charges or enforceable

The Clinton administra-

tion has steadfastly rejected

and its unions to initiate an

201 of US trade law, which

could lead to worldwide quo-

restraint agreements.

closky, an Indiana Democrat, calls by the steel industry

159 co-sponsors, including investigation under Section

tered by seven years of say- from the privately-owned Nezzar, who saw himself tarage killings, repression and press and other candidates.
deteriorating social conditions, the frustrations that within the RND and Al would have brought the FIS to power in 1992 are as poignant as ever.

and gas prices on which Algeria depends means Alge-of the top leaders resigned to rians will be asked for fur- form his own party and run ther sacrifices.

To the political class's disappointment, the race for the April elections had a suspicious start. Two powerful retired generals have pushed the case of Abdelaziz Bouteflika, the country's longest serving former foreign min- to have been a clash with ister, promoting him as "a consensus candidate". He won the official nomi-

nation of the National Liberation Front (FLN), the former ruling party. He has also been backed by the leadership of Al Nahda, a small legal Islamist party, and by the majority of the national bureau of National Democratic Raily (RND), the main

Commerce Department lev-

ied steep antidumping duties

Japan and Brazil Additional

Nahda. Part of the RND has and wrongly-timed. rebelled against what it calls "pressure from the top" and Worse, the collapse of oil has wanted to put up its own against Mr Boutellika

Most important has been the reaction of Liamine Zeroual, the outgoing president and a former army general. Mr Zeroual decided to call for early elections last September after what is believed top army commanders. Since then, as tensions within the regime continued, he has consistently promised that the election will be free.

Last Friday, Mr Zeroual stunned the political class when he appeared to threaten regime insiders promoting Mr Bouteflika's case "I will never hesitate to take any measure necessary against any attempt to distort this electoral process...and divert it from its noble objectives," he said. His comments drew imme-

diate fire from Khaled Nez-

and allow the beginning of national reconciliation.

With the population bat
With the population batpress and other candidates. getted by Mr Zeronal, issued a statement calling the president's remarks "tendentious

Some analysts believe Mr Zeroual is in part settling scores with his rivals. But he clearly also wants to make a gesture towards Algerians before he leaves office. His insistence on neutrality in the elections is believed to be shared by many officers in the army.

The elections are coming as a result of internal struggles in the system," says a spokesman for the Socialist Forces Front (FFS), a leading opposition party.

There is resistance within the army and some are sayan opening that we have to

in addition to Hocine Ait other strong opposition candidates include Ahmed Talib Ibrahimi, a former foreign with Islamists, and Mouloud Hamrouche, the former prime minister and architect of Algeria's first



reforms. Both belong to the FLN but are running as For these candidates, the

important question is how much the outgoing president will be able to weigh on the establishment, and what measures he might be able ing there is no question of to push through to ensure imposing a candidate. This is neutrality. Mr Bouteflike's candidacy has no doubt been hurt. But there are many doubts that the damage will Ahmed, the PFS leader, prevent him from winning the presidency.

For now, while Mr Zerousl waves the stick, other candiminister who has consis- dates are keeping up the tently called for dialogue pressure by warning that should they become convinced the electoral game is closed, they will withdraw

Transport Correspondent

space for 254,000 containers are expected to be delivered in 2000, an increase of 4 per cent. Both years represented a slowdown on 1998, when container "slots" increased

Rennies Holdings, the South African group.

Many of the vessels to be scrapped were built in the early-to-mid-1980s with lower grade steel and with engines now regarded as too slow.

vessels was also accelerat-

Maersk brought into ser-

Nipon Yusen Kaisha phased five 5.700 container ships into its Europe-Asia servica. Maersk consolidated its position at the top of the league with capacity for 346,000 containers, It was followed by Evergreen-Uniglory Marine with 280,000 and P&O Nedlloyd with 251,000. Mediterranean Shipping moved up from eighth to fourth

The number of containers landed or shipped through port rose 10 per cent to nearly 164m in 1997.

221,000.

Hong Kong remained the busiest port, handling 14.57m containers, followed by Singapore with 14.13m contain-

The Japanese ports had a lean year with Tokyo and Yokohama barely matching the previous year's volumes. The container leasing sector had taken "a severe pounding" in recent years with little prospect for improvement in 1999, CI said. Daily rental rates fell to business of Safmarine and real terms were at their lowa 10-year low in 1998 and in est point ever.

A further boost to returns tainer shipping sector during Consolidation of the conthe mid-1990s brought about a reduction in purchases of new containers and depressed prices. This persuaded many ocean carriers to invest in their own containers rather than lease

The price for new boxes fell by more than 30 per cent between 1995 and 1998 and belped push down rental rates as well. The rate for an average 20ft box under a master lease fell from \$1.65 a day in 1995 to \$1.20 in

Usage rates have fallen too, with an estimated 15 per cent of the total stock, or more than 660,000 containworld.

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Mexico's ailing pig producers struggle to save their skins

Patience of the country's pork farmers, beset by everything from disease to cheap imports, is wearing thin. Henry Tricks reports "he sides of the main Trade Agreement (Nafta) ing community, whose lead-

town at the centre of Mexico's pork producing region, is littered with cartheses - not of pigs but of so far to no avail - for a

Abandoned barns, broken andows, and pig pens overfrown with weeds tell the until the Mexican governstory of a backyard industry that has seen so many reverses - from disease to dictary changes to competition from cheap imports - in the last two decades that many farmers have simply warning about Mexico's

vors, there was a rare and demanded any treaty moment of triumph early should rule out export subsithis month when Mexico dies on EU farm products. connounced preluninary anti- something EU officials have crossing in Nuevo Laredo, dumping duties on US so far rejected. The issue slaughter hog imports to Mexico entering below the reference price - considered the "normal market price" of \$1.08 per kg.

The duties followed an unusually provocative pro- receive subsidies. test campaign by pork profarmers across many sectors put pressure on their government over trade issues.

The farmers insist it is not a protectionist campaign, out one of their targets is

road into La Piedad, the that Mexico entered into five years ago with the US and

Farm leaders have called suspension of the phasing out of agricultural tariffs under Nafta. They want this ment delivers the economic conditions that were expected during the beyday of pre-Nafta optimism and before the peso crisis of 1954.

Farmers have also begun incipient free trade talks For the stubborn survi- with the European Union. threatens to become one of the toughest in the negotiations, even though, by the time any deal is reached with Brussels, pig and poul-

try exports may no longer "If their products are ducers that reflects a new allowed in with export subtrend in the way Mexican sidies, it's going to be open rebellion," warns Antonio Ortiz, head of the National to be sacrificed again." Such fighting talk used to

with the ruling institutional Revolutionary party (PRI) and offered bloc votes from peasant farmers to help sus-

US IMPORTS LOBBYING BY STEELWORKERS BOOSTS SUPPORT FOR PROTECTIONIST MEASURES

volume they on hot-rolled steel from

from the market.

years preceding July 1997. antidumping cases are

plate.

tain the grip on power the party has held since 1929. But almost two decades of recurrent economic crises have robbed the government of funds to pump into the farm sector, on which a quarter of the population depends for its livelihood. Patience has worn thin. In December, hundreds of

park producers protesting over import competition from the US struck directly at Nafta's spinal cord, blocking the Texas Mexico border and tying up all trade traffic for 26 hours. Other farm sectors are

turning to professional lobbyists and public relations companies to counter the non-tariff advantages they say US farmers have.

After a long campaign, the in addition, are among the nation's poultry producers have won a battle to block from the beginning of this week imports of Avian Influ-Pork Producers Council in enza-ridden fowl, having trial outfits have thrived almost eradicated the disalmost eradicated the disease with a \$130m vaccingthe North American Free be rare in the Mexican farm they say, the first time they tomatoes and avocados. The has provided export opportution drive in Mexico. It is, nities for products such as

expected to be filed this wouldn't have to introduce week against imports of steel this bill," he said. The administration has introduced in the Senate; given Russia until this week which is usually more relucto agree to curb its steel tant than the House to conexports to the US and raise sider protectionist measures. prices or risk being excluded Pressure from steel workers last week brought a Republi-can backer on board - Arlen A spokesmen for Mr Visclosky acknowledged that Spectre of Pennsylvania. Mexico:

Support grows in Congress for steel quotas

cans. The bill would limit all tas. However, on Friday, the his legislation is "probably An aide to Senator Rocke-feller said interest in the leg-the US industry and the not" in compliance with World Trade Organisation islation extends to senators rules. "But if the administration enforced the laws we have on the books, we

WORLD TRADE

A similar bill has been

with no steel plants in their we let this happen with steel, next it will be an industry in my district." While the industry and its supporters in Congress are

building pressure on the White House for action, importers say the industry Fujio Ono, chairman of the Japan Steel Information Center, last week said claims

need for import curbs were "unjustified, ill-considered district. "They are saying if and counterproductive". He said the steel companies themselves increased

imports in the first half of 1998, when US miles could not meet demand. "Demand for steel sheet was at a record high level, and US steelmakers were operating has exaggerated its pain. at maximum capacity. US steel mills dramatically increased their shipments of higher value-added products.

meat production

have persuaded their govern- ministry points to a 54 per ment to impose restrictions on US poultry imports for health reasons despite a cordon of sanitary barriers blocking their access to the

Mexican officials acknowledge so-called "backyard" meat producers are handicapped because bank credits to small farmers have been stalled since Mexico's financial crisis, and many remain swamped by bad loans. That puts them at a huge disadvantage to US farmers who, most efficient in the world. On the other hand, the trade ministry says modern,

well-capitalised agro-indus-

since Nafta and the treaty

cent rise in agricultural exports from Mexico to the US and Canada, from \$3,2bn in 1993 to \$5bn in 1997, as evidence the treaty is work-

The pork industry is different, however. While the continued presence of swine fever in Mexico means only one of the country's 32 states is permitted to export to the US, live pigs and pork products from the US have swept into Mexico as prices have tumbled north of the border and the Asia crisis has weakened demand

Part of the battle stems from cultural differences. In La Piedad, restaurants do a roaring trade in deep-fried pig lips, skin and trotters, which most Americans cringe at the thought of. Likewise, Mexicans love

chicken legs, wings, and claws, while US consumers eat mostly chicken breast. The US farmers, who used to discard those unwanted parts, have realised they can e sold in Mexico at a fraction of their production cost, and have targeted the market aggressively.

The imports put the trade ministry in an awkward spot, because it wants to ensure a ready supply of chesp food for Mexico's poor. But that is increasingly irritating farmers, who accuse the government of relaxing quality control at their spense.
"All I'm anking of my gov-

ernment is to recognise that I have a constitutional right to protect myself," says Enrique Dominguez, head of the pork producer's lobby in Mexico City.

Slower delivery helps container shipping sector

A slowdown in the delivery of new ships will provide some relief for the hardpressed container shipping sector over the next two years, a survey by Containerisation International Just over 200 new ships

with capacity for 307,400 20ft containers will be delivered this year, expanding total capacity in the sector by 7 A further 100 ships with

by 12 per cent, CI said its The container lines have had to cope with chronic overcapacity which has depressed returns and led to a spate of mergers in recent years. Last week Maersk Line, the largest container shipping group, agreed to acquire the container line

would come from an expected increase in the scrapping of older vessels, the report said. Ships accounting for capacity of between 80,000 and 120,000 containers would be scrapped in each of the next two years.

The trend towards larger

ing. CI said. Ships capable of carrying more than 4,500 containers, which makes them too large to sail through the Panama Canal. currently accounted for 8 per cent of all container slots ers, idle at depots around the but this would rise to 10 per cent by 2001.

rice more 6,000-6,600 container vessels while P&O Nedlloyd took delivery of . 956 3511, £258 (in UE).

position in the table with Mia accused

Sec. 21.

stampede' in food debate

L' ASTRONA

FT Reporters in London and Dublin

David Trimble, leader of the pro-British Ulster Unionist party, won a much needed boost yesterday when the new Northern Ireland assembly voted to approve the planned power sharing executive.

Unionists hostile to the 1998 peace accord failed to muster more votes than those supporting the settle-

Roy Beggs, a UUP assembly member who threatened to vote with the unionists opposed to the accord, sided

with Mr Trimble. It meant 29 unionists voted for the power sharing arrangements to enable the regional executive to open. A further 29 hostile to the accord voted against. The total vote in favour of the power sharing arrangements was pushed to 77 by nationalist parties.

The new structures will involve 10 ministries and six cross-border bodies, which will implement policy in co-operation with the Irish republic. The assembly's move paves the way for Mo Mowlam, chief Northern Ireland minister in the UK government, to authorise the

formation of the decision said: "Both sides reiterated agreement go down. Neither making executive by the that nobody in Northern David Trimble nor any of the scheduled date of March 10.

insists Sinn Féin, political wing of the Irish Republican Army, cannot take up the two seats to which it is entitled on the executive until the republican paramilitaries start handing in their

At a meeting in London, Tony Blair, UK prime minister, yesterday impressed on Gerry Adams, Sinn Féin leader, the need for decommissioning to commence.

Ireland would forgive any of Mr Trimble, Northern the parties if this agreement, Ireland's first minister, and all the work that has gone into the agreement. was allowed to fail."

> Explosives were seized by police yesterday in west Belfast. Police officers said they were weapons belonging to the IRA. They included a loaded Armalite rifle, a large amount of ammunition and loaded coffee-jar bombs,

police added. Mr Adams said Mr Trimble would be strengthened by the assembly vote. "None of us can afford to let this

other players can afford to see what we have built up collapse," he added Martin McGuinness, Sinn Féin chief negotiator, said: "This is another good day for the

On decommissioning, Mr Adams repeated Sinn Féin's view that there can be no preconditions on the party taking its seats.

Bertie Ahern, Irish premier, said it was not reasonable to expect the executive to be put in place without a

'Air rage' prompts BA to alter insurance ior crews

By Michael Skapinker, Aerospace Correspondent

British Airways has told its staff that they will be compensated if they are injured while trying to restrain violent passengers. BA said it had changed its

insurance cover so that employees can be compen sated without having to prove the airline was negli gent. Compensation will be available to both flight and ground crew.

Last week 12 passengers allegedly involved in a midair brawl returned to the UK after being thrown off an Airtours flight to Jamaica that was diverted to Norfolk,

Virginia. David Hyde, BA's safety director, told the airline's staff newspaper: "It's impor tant that our people feel they have British Airways' full backing when tackling disruptive passengers."

BA said it made the change to its policy after discussions with its unions. This is to give people the confidence to tackle violent and disruptive passengers knowing that, in the unlikely event of of bodily injury, they're covered by their airline," BA said. The airline said it suffered

266 incidents on its flights in the year to April 1998. Of those, 17 passengers had to be forcibly restrained.

Yesterday, a 29-year-old man pleaded guilty to endangering a BA flight from London to Bangkok in January. Magistrates in London heard the man attacked passengers and smashed an inside window after drinking three double whiskies. He will be sentenced next month.

Neville Kesselman, prosecuting, said: "Just as there are restrictions on smoking in-flight for reasons of comfort of passengers, so there is an arguable case for a restriction in-flight of consumption of alcohol for reasons of the safety of passen**NEWS DIGEST**

NATIONAL CRIMINAL INTELLIGENCE SERVICE

Triads behind credit card fraud increase, say police

Triad gangs are behind a big increase in credit card fraud in Britain, the National Criminal Intelligence Service revealed yesterday. The centralised police agency estimates that losses incurred by legitimate issuers as a result of the use of counterfeit cards tripled between 1994 and 1998 and stands at around £26m (\$42m) per annum. An estimated 80 per cent of the counterfeiting is being organ-Ised by criminal groups based in Hong Kong and Malaysia, using small mobile factories in the UK to produce high quality fakes, NCIS sald. "There is clear evidence that organised criminals are exploiting the payment card industry, using counterfelt cards to defraud millions of pounds," Wayne Smith, head of the agency's specialist crime unit said. Jimmy Burns, London

THE ECONOMY

Inflation unchanged at 2.6%

The underlying rate of inflation, which excludes mortgage interest payments, increased at an annual rate of 2.6 per cent in January, government figures showed yesterday.

The rate was unchanged from December, and stayed 0.1 percentage point above the government's target of 2.5 per cent. The figures caused surprise in the City, where most forecasters had expected a fall in the underlying rate. Melanie Carroll, London

MICROELECTRONICS

Fujitsu plant for sale

The £370m (\$603m) Fujitsu semiconductor factory in north-east England, which closed last year, has been put up for sale for only £12m, it was disclosed yesterday. The taskforce set up to deal with the effects of the closure has hired Healey and Baker, the international estate agents, to market the eight year old factory at Newton Aycliffe. The agents are writing to 1,700 companies worldwide. Fujitsu blamed the closure on the decline in the global microchip market. The company pledged to keep the plant fit for microelectronics use until a review at the end of February. It may then move out the semiconductor equipment but continue to maintain the plant in the hope that a buver can be found. Talks are continuing to sell it for microelectronics production. Chris Tighe, Newcastle upon Tyne

SHIPBUILDING

Kvaerner yard warns ministers

The future of the Kvaemer Govan shipyard on the River Clyde in central Scotland remained uncertain vesterday after Lord Macdonald, the Scottish industry minister, and trade union leaders failed to secure guarantees from Kjell Almskog, the Anglo-Norwegian engineering group's new chief executive. The yard recently failed to reach the shortlist for a UK government order and will run out of work by June without more orders. Mr Almskog told the delegation the Govan had almost never made a profit in the 10 years Kvasmer had owned it. James Bucton, Edinburgh

Internet service groups face challenge from free providers

The surge in free access to the web poses a serious threat to companies still imposing monthly charges, says Christopher Price

many of the estimated 300 internet service providers in the UK, where few local phone calls are free. The past two weeks have

communications and the Tesco retail chain announce free access services. Line One – a joint venture between BT, United News & Media and the News International offshoot of empire - is also expected to join the trend.

The Toys R Us initiative was new but two of the other services previously charged subscribers a monthly fee. BT's Click made its revenues from higher call taxiffs.

The moves are a direct free internet service launched by Dixons, the electrical retailer, last Sepattracted more than Im mium online service." users - 40 per cent from

address under a deal for

schools unveiled yesterday

by Voss Net, the computer

consultancy.

The deal - a partnership with Free Computers for Education, a charity - will

mean Voss Net going head to

head with Dixons, the elec-

trical retailer, which

launched the first free inter-

By Clive Cookson, David Wighten and John William

Tony Blair, the prime

the opposition Conservative party and parts of the media

of a "stampede" over geneti-cally modified foods as a sci-

entific campaign began

against a ban on GM crops.

strongly defended Lord

Sainsbury, the science minis-

ter, against charges that he

he owned patents connected

to biotechnology. He also has shares in the J Sains-

hury supermarket chain, a

former family business. Both

the patent and the shares

were transferred to a blind

trust when he joined the

The Conservatives were

behaving with "hypocrisy

and total opportunism" in renewing calls for Lord

prime minister said, and the

hounding of him was

John Redwood, the Con-

servatives' chief industry

spokesman, said Lord Sains-

bury's revelation strength-

ened the case for him to be

learned from any role in bio-

the letter". Sir Robert May, the gov-

'unpleasant and wrong".

Lord Sainsbury admitted

faced a conflict of interest.

The prime minister

BIOTECHNOLOGY MINISTER UNDER FIRE

Media accused

of 'stampede' in

ree access to the internet sponsorship and electronic will be bad news for commerce. The service has been so successful that Dixons has brought forward its break-even date from the end of this year to April.

John Clare, chief executive seen Toys R Us. British Tele- of Dixons, believes other ISPs will have to follow Freeserve's lead. "Paid-for ISPs are going to have to remodel their businesses. There may be some niche players who will offer value-added services where a Rupert Murdoch's media monthly charge might be sustained. But the mass market gateway to the internet will be free.

But Frank Keeling, marketing director of America Online UK, the UK's second biggest ISP, believes value-added services are the key. "AoL is not like an response to Freeserve, the average ISP - we offer our subscribers an opportunity to join a community with a variety of services. People tember. In five months it has are willing to pay for a pre-

Subscribers to AoL pay existing internet service pro- between £4.95 (\$8) and £16.95 viders. Freeserve makes its a month for access to the

supremacy Voss Net has

promised to plough back

some profits, accrued

through the use of the tele-

phone lines, into the educa-

Voss Net also plans to run a chesp help service and

keep the system free of

advertising - likely to appeal to perents worried their children could be vul-

nerable to unscrupulous

year deal - backed by

Rotary International, which

adviser, said Lord Sainsbury

played no part in discussions

But he conceded there

may have been a public "per-

ception" of a conflict of

Six of the UK's leading

biologists earlier challenged claims that work by Arpad

Pusztal, a researcher at the

Rowett Institute in Aber-

deen, Scotland, showed GM

potatoes damaged the immune system and vital

Dr Pusztai was forced to

retire from the institute last

year after releasing his

results to a television

The institute, reacting to accusations that it was sup-

ressing Dr Pusztai's find-

ings, released the report he

wrote in reply to a commit-

tee of outside specialists. It

said the researcher had Sainsbury's resignation, the refused to respond to and Irwin Mitchell, asked for

The institute also denied it

had been influenced in forc-

ing Dr Pusatai's retirement

by research grants from

Monsanto, the life sciences

group behind many of GM

technology policy. But Mr products. Its contract with

Hiair insisted he had fol- the US group provided less haved ministerial rules to than I per cent of its income

repeated requests to provide | the adjournment to enable

papers for publication on his them "to consider with their

for it.

organs of rats.

vernment policy on GM

GM food debate is adjourned

The ground-breaking four-

tronic commerce.

Mr Keeling admits the

group keeps prices under review in response to the flurry of free services. John Swingewood, BT's director of internet and mul-

timedia services, says the decision to make BT Click free came in response to con-But BT's other internet service, with about 180,000 subscribers paying £10 a month, will remain. There

ISP service that people are willing to pay for," he says. David Furniss, marketing director of Demon, agrees. "Our users want more services than an ordinary ISP can deliver," he says. Nick Gibson, internet ana-

is a need for a feature-rich

lyst at Durlacher, the investment bank, says subscription-based ISPs will come under increasing pressure to differentiate themselves. Many of the smaller ISPs are already offering web hosting and site design services. He also believes features

such as high-speed access and reliability of connection will be increasingly important issues, particularly for businesses. This is supported money from advertising, internet and to AoL's con- by Laurence Blackall, chair-

But in a bid for market will market the service in tion technology services

try - will enable pupils to

gain access to the internet

ministers to set up a £700m

(\$1.14bn) "national grid for learning" by hooking up

every school to the internet.

would raise up to £125,000 through a placing of new

ordinary shares at 45p per

share to raise working capi-

A consortium led by ICL,

the Japanese-owned informa-

lung cancer sufferers

Court of Appeal in London

The adjournment was

requested by lawyers repre-

senting a group of lung can-

cer suffers after a High

Court judge last week ruled

many of them could not

bring their cases to court

because they had started

legal proceedings too late.

The news boosted shares

in Imperial Tobacco and Gal-

laher. Imperial, which makes

Lambert & Butler and John

Player cigarettes, rose 43p in

London to close at 754%p.

Gallaher, whose brands

include Benson and Hedges and Silk Cut, rose 21p to end

clients the future of this liti-

gation". The hearing had

been due to begin yesterday

but no new date has been set

Jonathan Fell, an analyst

looks as if the Leigh Day

action might fold. It was

than 1 per cent of its income important the tobacco com-and was not related to GM panies didn't lose this case." enment did not intend to

adjourned a group action.

tal for the project.

Voss Net vesterday said it.

after school.

1,800 clubs around the coungroup, has been selected as

It reinforces a move by IT and telecommunications

TOBACCO COMPANIES APPEAL HEARING

Group test case

The threat of substantial adjournment could trigger

damages against UK tobacco an out-of-court settlement

companies being sued by but Gallaher and Imperial

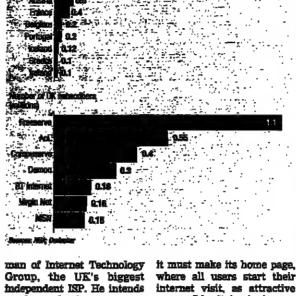
the day at 444p.

Gallaher said the plaintiffs' law firms, Leigh Day of the remaining 44 plaintiffs

at Merrill Lynch, said: "It the government's Depart-

on lung cancer

No-fee web use offered to schools



to charge business customers for the services they require - such as additional web spaces - and launch a

free ISP for consumers. But for Freeserve to prosper it must deliver "eyeballs" to advertisers and

the preferred bidder for a

£500m contract to requip Customs & Excise with new

systems, Christopher Price

The move means that the

consortium - which also

includes Racal, Mitsubishi

and Microsoft - will begin negotiations with the gov-

ernment over the final

details of the deal. A consor-

tium led by British Telecom

industry observers said the

have long maintained they

The companies face total

claims of about £2.6m, or

about £50,000 each from 52

people suing them. However,

analysts said if the ground-

breaking, legal action were

successful it could open the

flood gates to "thousands" of

claimants last week when a judge ruled in the High

Court that smokers must

bring their claims within

ruled that eight of the origi-

nal claims should be harred

because they were filed after

could also be affected by the

The adjournment repre-

sents the second blow this

week for the anti-smoking

lobby. Proposals for National

Health Service hospitals to

sue tobacco compaies were

rebuffed on Monday when

ment of Health warned court

action would require new

three-year deadline.

where all users start their internet visit, as attractive as possible. It is signing up content companies to provide the services established ISPs see as differentiating them, such as games and financial services.

Online booking,

IMT Conference

Market Valuation and

Technological Progress

Appreciation of R&D and Innovation by **Capital Markets**

April 11/12, 1999 Hotel Grand Hyatt Berlin

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Target Groups

Two primary groups of participants are envisioned:

Managers with responsibilities for corporate R&D or investor relations as well as financial analysts, investment bankers and specialists from rating agencies.

Participation fee is 1,290.- DEM.

The deadline for registration is March 15, 1999.

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teachers are to get free inter-

Maria

PREMIOLOGY CHALL

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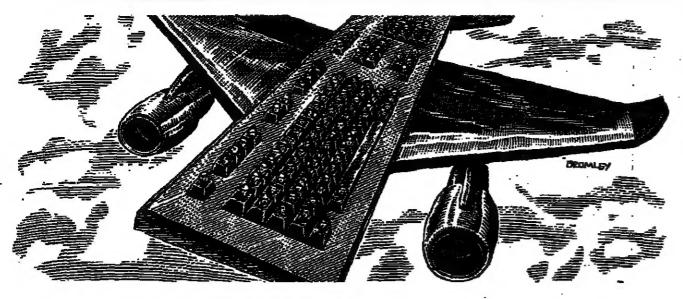
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INFORMATION TECHNOLOGY BUSINESS AND THE INTERNET

nline booking takes off

Lufthansa plans to offer more than just travel on its website, writes Christopher Price



Airline travellers have never had it so good. From low-cost operators and discounted tickets through in hudget packages and frequent flyer programmes, cheaper and more available travel abounds. Throw in the fast-growing online booking business, and the glowing consumer picture looks complete.

Not so for the airlines themselves. The threats and opportunities these developments have thrown up are many and varied. One thing, however, is clear: cheaper travel means pressure on margins - and makes the need to cut costs ever more

One response has been a raft of alliances and partnerships among operators, underpinning the longrunning consolidation in the

Others have seen the arrival of the internet - and the swathe of self-styled discount ticket merchants - as an opportunity to examine their own sales systems.

Predictably, US operators, such as American Airlines and United Airlines, have led the way in this. However, in Europe, Lufthansa has also been at the forefront of online initiatives, which are having a rapidly increasing bearing on its business.

Last year, for example, the German group had revenues of DM50m (\$23.7m) from its internet

ticket sales, up from DM12m in 1997. The number of passengers booking electronically also quadrupled last year, to some 41,000. While these figures are still a very small proportion of the air-line's total, ticket sales are only part of the Lufthansa internet strategy, which aims to broaden the group's revenue base, as well

as helping to reduce costs. The group launched its drive into the internet in 1995. Stefan Pichler, executive vice-president of sales, says the initial aims

were threefold

First was the opportunity to cut out booking agents' fees through the sale of tickets via a Lufthansa web site. "We thought that being a global company which sells its inventory globally, the internet would be ideal for us," he says.

This was seen as particularly suitable for simple trips where travellers did not need advice, or any other help from a travel

"We also saw the opportunity to get closer to our customers," says Mr Pichler. "We recognised that our competitive advantage would move on from being the company with the best network to one which knows its customers best." A global customer database became a key plank in the

group's new strategy.

the company's technology drive, which had already embraced Germany's TOpline system, an electronic data service, and CDRoms as part of its developing elec-

tronic booking system. Today, Lufthansa's web offerings (its main site is www.lufthansa.com) span a multitude of services and have spawned a clutch of awards. Its InfoFlyway service enables online booking and participation in schemes such as the discount fare pro-

The airline's frequent flyer scheme, Miles and More, can also be joined via the internet and members are able to access their

Perhaps the most innovative service is Lufthansa's online booking service to embrace more than 700 airlines. Travellers can book tickets via the German group's site 24 hours

a day as well as get flight information. Some 5 per cent of Luft-hansa's ticket sales are now sold for other airlines. "It widens our revenue base and also promotes customer loy-

alty for using us even when we are not the airline doing the flying," says Mr Pichler. Lufthansa's business travellers

are, perhaps not surprisingly, the most enthusiastic users of the internet service. Forty per cent of tickets booked are either business or first class. Almost half of these are

electronic tickets, where travellers collect their boarding passes on arrival at the airport. roup's new strategy.

"It's convenient for the
The third sim was to continue passengers and cheaper

Other developments are afoot. The group has recently started gaining revenues from web advertising, while its links to other airline sites may also have the potential for future revenue

And while bookings can be made only in English and German at present, the group is planning to launch home pages in 35 other languages.

Baggage tracing, city and country travel guides, tourist informa-tion, and links to hotels and other accommodation are also under development for the online traveller

But Mr Pichler believes the introduction of individual e-mail for its 400,000 registered users, which is in the pipeline, will be a crucial development in strengthening and redefining Lufthanea's relationship with its customers. From that he sees the internet developing into a platform that will enable the group to market

deal with investor relations and Lufthansa's strategy is not without risks. The investment it is making may simply slow down the stream of travellers being tempted away by different ticket suppliers, both traditional and

other services and products, and

However, it also recognises that the internet presents an opportunity to add value to its business across a number of different levels. These may be hard to measure at present, but the benefits could eventually be



LOUISE KEHOE IN SAN FRANCISCO FAGLE EYE

A virus in the Valley

she is a young-looking

Greed 'geeks' are giving Silicon Valley a bad name, but will they blunt its cutting edge?

Silicon Valley is becoming as well known for its wealthy inhabitants as it is for its technology start-ups. Locals joke that much of that wealth can be found each morning "parked". involuntarily on Highway 101, the freeway that cuts through the

valley north to south. Flashy cars, traffic congestion, the high cost of housing and stock option prices is the banter of the valley's high-tech "geeks" - displacing their enthusiasm for technology, new products and gossio about competitors.

This trend worries some valley veterans, who complain that there is far too much focus on money these days and too little of the pioneering spirit that established this region as the world capital of high-tech. It is not the handful of billionaires who are the problem, rather it is the next few tiers of people with several million dollars worth of "paper" - stock and stock

options - to their names. The first symbol of their success, in true California style, is the car. There are three Ferrari dealerships in the San Francisco Bay Area while BMWs and Porches are a dime a dozen, it sometimes seems. On perennially clogged freeways, these vehicles cannot get their owners to their destinations any faster than a banged-up Ford, but with their personalised number plates they tell the world that these drivers have "made it".

The average income in Silicon Valley is 60 per cent above the national average. In the fast growing software sector, average annual pay is more than \$90,000 or almost three times the national average. Workers in the computer and communications sectors squeak by on an average \$73,000 a year. And new college graduates can earn more in Silicon Valley than on Wall

High wages, more jobs, more start-ups, more venture capital . . . more wealth. So what is wrong with this prosperity? Heldi Roizen, who describes

herself as a "recovering entrepreneur" and one of the valley's "grey hairs" - although

40-something - finds plenty to worry about. She recounts conversations with a man who make e-commerce purchases. whined about netting only \$25m But if you are intent upon ... from the sale of his company and with a couple who consider themselves "failures" because searching for specific their combined annual income is only \$200,000. Where else, she addresses that often seem asks, would this sound normal? In the 1980s, when Ms Roizen founded T-Maker, a software

company, "nobody talked about 'liquidity events', we were out to create the technology revolution, to change the world and we assumed the money would follow", she says. By contrast, today's entrepreneurs seem to regard technology merely as a means of amassing personal wealth, she complains.

Some people blame the new money-grubbing attitude on an influx of east coast business school graduates who are young enough to have studied the Silicon Valley "phenomenon" and now fly west to join the gold rush. But perhaps the clash between "old" and "new" money in the valley has more to do with the differing outlooks of "baby-boomers" and the

baby-faced "Generation Xers". Whatever the cause, the question is whether greed, as some of us would label it, will undermine Silicon Valley, dampening its ability to create generation after generation of new technology ventures?

It would be a mistake to rush to judgment. One of the essential elements of Silicon Valley culture is its welcoming attitude to immigrants who can demonstrate their technological prowess and entrepreneurial zeal.

For at least as long as most of us are around to watch, it is safe to predict that the valley will remain the premier region for high-technology industry and the model that many other parts of the world will attempt to emulate. The question is whether been for the past 20 years.

Most of the popular internet search services have turned into "portals" that rely upon users' struggles to navigate the world wide web to ply them with advertisements and invitations to

information, the top name portals are eften disappointing. They throw up dozens of web site irrelevant. Metasearch engines can be more fruitful. There are several available, most of which automatically engage a few of the well known search services and present the combined results. One such service is Freeality

(www.freedity.com) which provides links to more than two lozen search services. I am a Freeality fan but the web-based service did not match the performance of Copernic 99 Plus. a search program that similarly tallies the results of several 'engines", eliminates duplicates and ranks according to relevance.

Copernic Technologies is swimming against the tide. Rather than creating a web-based service, the Quebec company, . created by two young software enthusiasts, is trying to sell internet search software. Froe use of Copernic's 1998 search software is available at the company web site (www.copernic.com) but the latest and best version must be Even the idea of downloading

software is fast becoming anathema among web-savvy internet users but Copernic's software might be worth the effort. In a run-off against a colleague using Freeality. I won easily in a search for who it was that said: "I have wasted half the money I ever spent on advertising but I don't know which half." (The answer is US retail mogul John Wanamaker.) It is a quote that even the biggest names in internet search services might do well to keep in

ERNATION .

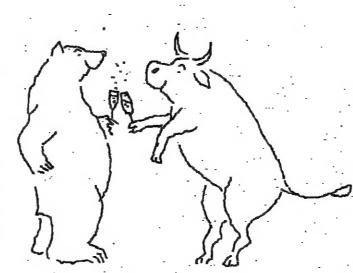
ERE IT IS - THE NEW NAME FOR TWO STRONG PARTNERS.

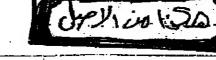
TOGETHER, WITH OUR COMMON STRENGTHS, WE'LL BE ABLE TO REACH

THE HIGHEST GOALS. WATCH OUT DAX, HERE COMES

Degussa-Huls

Specialty chemicals now have a new spelling: Degussa-Hüls AG. The company will have 46,000 employees and will start with sales of more than DM 20 billion. Degussa-Hüls an attractive new international company with high growth potential based on the combined strengths of two established firms. Degussa-Hüls - the latest word for more expertise, more commitment, more innovation.







Bold design for a bravura performance

treated as a masterpiece, even if nor the Bolshoi now really bothers with it, though the Kirov must own up to a repulsive version by Oleg Vinogradov which should be banned from

> brought Coppella back to public recognition when she acquired the Imperial Russian version in 1933, and for decades it was one of the delights of the repertory hades of Fonteyn and Pamela May, Nerina and Beriosova, and so many more enchanting girls, coming out on stage at curtain rise to curtsy and pout at the doll

The happy news is that next

Coppelia should always be fact that neither the Kirov Any attempt at tinkering with it, appeal for a company ready to that is called for - and Minh dash in to its dances and show off. This the Ballet du Capitole certainly did.

The staging is designed in bold primary colours and shapes by also played Coppélia - Danilova, Bruno Schwengl. The usual peasant fripperies and old Galician architecture are banished, and the story suffers a bit, too, in the general briskness. (You don't care much about Swanilda). But the Toulouse dancers are indefatigable, and clearly love what they are called upon to do.

Marieke Simons skimmed merrily over the choreographic pitfalls she is set, and played Swanilda as a frightful minx – gentler feeling only surfaced in the final act - but she has a lively way with her. The role of Frantz is shadowy in any staging - a rovend in Toulouse, it retains its ing eye and a decent jump is all

Pham does his duty by it, and shows a clean technique. Coppélius, the really meaty

role for a man, can seem all comedy, but there are darker themes in the tale, and to his credit, Michael Rahn made him both zany and mysterious: the two great moments in Act 2, when Coppelius first thinks he has created life and then knows that he has been duped, were admirably done.

For the rest, flying peasant heels, a version of the ear of corn duet that is utterly unworthy -Balanchine once joked that it was the basis of all his choreography - and great good humour from every artist, made it a happy evening. And the score remains a marvel, no matter how many times one hears it.

mer political adviser Jacques Attali was dutifully attended by all major politicians. None of which of course makes it a good,

or even a competent play. The action of Les portes du ciel takes place on 19 September 1558. the last day in the life of Spanish Emperor Charles Quint, who retreat in the monastery of Yuste. Our disbelief when confronted with barrel-chested Depardieu, chomping a chicken and clamouring for jam to go with it, as the embodiment of the frail Charles could possibly have been suspended were the actor's emotional range better assured. As it is, brusque gear changes between muttering and sporadic bellows express nothing more spiritual than chronic had temper. Sprinkled with unmemorable aphorisms, the text does nothing to help. Attali's haste with hiscism lends the anti-Protestant Charles some bizarrely anti-clerimeanwhile, threads the story of powerful ruler facing death. But Having been Mitterrand's adviser

Welsh national opera Peter Grimes

A diabolical view of Britten

Andrew Clark is not impressed by Peter Stein's new production

It was billed in advance as "the operatic event of the year". Welsh National Opera's recent necesses have been such that we now expect every production to be a winner - most of all a Peter Stein Peter Grimes. When the result does not meet expectations, there's an understandable sense of let-down.

Stein is not solely responsible WNO's music director, Carlo Rizzi, is so wide of the mark in his approach to Britten's idiom that it's hard to recognise the same orchestra which excelled in Billy Budd last season. But it was not for Rizzi's Grimes that everyone descended on Cardiff's New Theatre on Monday. We wanted to know what one of the great directors of our time, and a German to boot, would make of the greatest of all English operas. Aside from an illumina ting programme note, Stein made very little of it.

Stein's problem is that he has tried just about everything there is to try in the theatre, and when he tries to be simple again, it just doesn't work. He himself stands in the way of simplicity: he superimposes straightforward acting on his singers, and they react like puppets on a string. The performance refuses to take on a life of its own.

This Grimes is too manicured to be realistic, too matter-of-fact to develop a psychological dimension. Stein sees the objects on stage - the faithfully copied Aldeburgh boats, the late Victorian costumes. Peter's hut - as quotations of realism in the midst of more or less abstract surfaces". He wants it every way. It's not only Peter who is diabolical; the Borough is diabolical, everyons is an outsider! So who is the protagonist?

Stein is, of course. Stein is the real outsider. We don't need an artless reconstruction of Grimes, we've moved on from that. But Stein "is at his exercise". This was always going to be a tougher assignment than Otello, Falstoff or Pelleas. Britten is not neutral territory - unlike those previous Stein/WNO conquests. Instead of world, where he could explore

English mimicry. Stein tries to beat the English at their own

There's nothing wrong with Stefan Mayer's set - simple charcoal surfaces, a backdrop of sea meeting sky - or Moidele Bickel's quaint costumes. I liked the apprentice's cowering reaction, like an abused dog, when Ellen first put an arm round him - it made Grimes's cruelty in the hut scene all the more believable. But there were no broken characters among Stein's gallery of villagers. The pub scene was neat, the hunt orderly. It was a bit like a painting purporting to be an exact copy of the original: Werktreue taken to a perverse

Instead of removing Grimes to an abstract world where he could explore the drama, Stein tries to beat the English at their own game

As Grimes, John Daszak meta morphosed diligently from poet to psychiatric case, without imposing himself on the role vocally or histrionically. Despite their concentrated efforts, Janice Watson's Ellen and Donald Maxwell's Balstrode were too anonymous to establish their relationship with Grimes. Even such experienced players as Ann Howard's Auntie struggled to cross the footlights.

These inhibited stage performances should have been leavened by some refinement in the pit - especially during the interludes, when the safety curtain was lowered. Unfortunately, Rizzi's conducting was anything but refined. He glossed over the iagged brass evocometions in the storm, treating it like an outburst of racy pseudo-Expressionism. The second interlude had a pristine glitter, the passacaglia was deafeningly shrill - and the choral ensembles sounded like a removing Grimes to an abstract succession of noisy, self-con-



Inhibited: John Daszak and Janice Watson

In Toulouse Clement Crisp enjoys a boisterous version of a much misunderstood masterpiece, 'Coppélia'

it is a masterpiece misunderstood. Delibes' score, like his Sylvia, is the equal of the Tchaikovsky trilogy in musical and dramatic grace, and these, with Lalo's Namouna, are the pinnacles of 19th century balletmusic. Coppélia's narrative is no more unlikely than that of Swan Lake and deals with both the mysteries of alchemy and of happy marriage.

Coppelia's tragedy, as a work of art, is that it was born in Paris in 1870, just as the Franco-Prussian war was to sear French society, and at a time when French ballet was falling into decline. Coppelia was really saved for us in Imperial Russia, where it was honoured and completely rechoreographed. It is an odd

Worried by incidents of cruelty

during the Spanish colonisation

of South America, in 1550 the

Papacy ordered an investigation

to take place in the town of Val-

ladolid. The inquiry focused on

the continent's Indians, the vic-

tims of the excesses, could be

said to be human at all. Key

of interpreeding with Spaniards?

Did they laugh at the antics of a

European clown? This stern.

strange debate acts as the centre-

piece of Jean-Claude Carrière's

compelling play at the Theatre de

l'Atelier, La Controverse de Valla-

frontation between the philoso-

pher Supulveda and a Dominican champion of the Indians, Barto-

lome de Las Casas, is forged into

rivetting drama thanks to some

brilliant intellectual exchanges

and exceptional characterisation.

With lesser acting, the play

might have dragged. Superb as

Supulveda, Lambert Wilson is all

cerebral torment, brilliant to the

point of perversity in his argu-

ment that Indians, "born slaves,

unhappy without masters", were

at best endowed with souls of

Jacques Weber, as Las Casas,

renders the emotional agony of

the hapless Dominican with

subriety, describing tortures and

massacre under the gaze of Bern-

lesser quality than Europeans.

The apparently forbidding con-

questions were devised to a a test: were the Indians capable It was Ninette de Valois who

Coppélia on her balcony.

season, returned to Covent Garden, the Royal Ballet will revive this de Valois staging, with its witty Osbert Lancaster designs.

THEATRE IN PARIS

and I and a heavy mob of balletlovers will come and take hostages. The Ballets Russes of the 1930s

Baronova, Markova, Slavenska, its adored heromes, which indi--cates the sort of casting it needs - and it is as a by-blow of this tradition that Enrique Martinez made a version in 1968 for American Ballet Theatre, which also owed something to a production he had made in his native

It is more boisterous than the Russian staging, and much more so than the pretty old Paris Opéra version which has unfortunately been abandoned, and it has more bravura about it than charm. But, as I saw at the week-

Plight of the Indians

tory and ignorance of Catholical sentiments, among other theological nonsense. The plot, another Paris theatre. Starring the mysterious assassination of a cleric into the main theme of a the latter is never developed. is evidently not enough.

play by François Mitterrand's for- Nicholas Powell

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA -Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Andreas Homoki, conducted by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jasnecke, and the cast includes Carmen Oprisanu and Martin Thompson; Feb 18, 21

BRUSSELS **OPERA**

La Monnaie Tel: 32-2-229 1211 Lady Macbeth of Misensk: conducted by Antonio Pappano in a new staging by Stein Winge, with sets by Benoît Dugardyn and costumes by Jorge Jara; Feb 19, 21

CARDIFF OPERA Weish National Opera Tel: 44-1222-464 666 Peter Grimes: by Benjamin.

Britten. Cario Rizzi conducts a new staging by Peter Stein. With sets by Stefan Mayer and costumes by Moldele Bickel. Cast includes John Daszak and Janice Watson; Feb 20

Champion of the Inclient: Jacques Weber in "La Con

ard Verley as the serenely

detached papal legate. The stage

business contrived by director

Jacques Lassalle creates all the

more tension for being minimal.

The legate, meanwhile, in twice

tripping over a rickety step.

raises the nearest this tragedy

gets to a smile, literally tumbling

down to the level of the wretched

Indian family who have been

shipped over to Spain for close

No mere historical recreation:

the Valladolid debate goes

and inhumane inspection.

CLEVELAND EXHIBITION Cleveland Museum of Art Tel: 1-216-421 7340 www.clemusart.com Diego Rivers: Art and Revolution. Major retrospective of the Latin American painter and folk hero. Rivera was a pioneer of the muralist movement, and his work is unique in 20th century art. This show features 125 works and includes public and private loans

from Europe, Japan and Mexico;

GLASGOW OPERA Scottish Opera, Theatre Royal-Tel: 44-141-332 9000 The Magic Fountain: by Deflus. Conducted by Richard Armstrong

in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Feb 20

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891 London Symphony Orchestra: conducted by Myung-Whun Chung in works by Rachmaninov, with plane soloist Jean-Yves Thibeudet: Feb 18

London Symphony Orchestra

and Chorus: conducted by

Myung-Whun Chung in Mahler's Symphony No. 2, with soprano Andrea Dankova and aito Sara Mingardo; Feb 21

idea that we cannot apprehend

any radical human or cultural

difference without in some way

modifying or destroying either it

or ourselves. Supulveda believes

God is not interested in Indians

because they are less than

human. Las Casas, who loves and

admires them, remains dogma-

bound to believe they require sal-

vation through conversion to

Christianity, it all ends with a

twist as grim as it is simple. The

legate concludes that Indians do

OPERA English National Opera, London Coliseum Tel: 44-171-632 8300 Parsifal: by Wagner. Conducted by Mark Elder in a new staging by Nikolaus Lehnhoff, with sets by Raimund Bauer and costumes by Andrea Schmidt-Futterer. Cast includes Kim Begley and Jonathan Summers; Feb 17, 20, 23

CONCERTS **Dorothy Chandler Pavilion** Tel: 1-213-365 3500 Los Angeles Philharmonica conducted by Esa-Pekka Salonen in the world premiere of John Adams' Naive and Sentimental Music. Programme also includes works by Haydo and Schumann. With cello

LOS ANGELES

soloist Heinrich Schiff;

Feb 19, 20, 21

MANCHESTER CONCERTS Bridgewater Hall Tel: 44-161-907 9000

 BBC Philharmonic; conducted by Peter Maxwell Devies in the LiK premiere of A Reel for Seven Fisherman, and by Vassily Sinaisky in works by Beethoven and Shostakovich, with piano soloist Lars Vogt; Fab 20 Milchail Platney, recited by the planist of works by Chopin, Grieg

and Schumann; Feb 17

cessful colonisation necessitates

finding a labour force elsewhere

By coincidence, mid 16th cen-

tury Spain is on the bill in

France's leading male cinema

actor Gérard Depardieu in his

first stage role in 18 years, Les

portes du ciel was trumpeted as

the theatrical event of the year

when it opened at the Théatre de

Paris. The first night of this first

- in Black Africa, for example.

beyond colonialism to evoke the indeed have souls; but that suc-

MUNICH CONCERTS Philharmonie Gasteid Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Ingo Metzmacher in works by Schubert and Henze: Feb 21, 22, 23 Prague Symphony: conducted by Tomás Koutnik in works by Dvorák and Mendelssohn-Bartholdy, with

violin soloist Pavel Spord; Feb 19 Salzburg Mozart Orchestra: conducted by Hubert Soudant in works by Beethoven and Tchaikovsky, with piano soloist Valéry Afanassiev; Feb 20

NEW YORK OPERA Metropolitan Opera, Lincoln Center

Tel: 1-212-362 6000 www.metopera.org Moses and Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown. Cast includes Philip Langridge and John Tomlinson; Feb. 17, 20, 23

NEWCASTLE CONCERT City Hall Tel: 44-191-261 2606 Royal Liverpool Philharmonic Orchestra: conducted by Jun'ichi

Hirokami in a programme of

French music including Canteloube's Songs of the Auverge and Berlioz' Symphonie Fantastique, with mezzo soprano Della Jones: Feb 19

PARIS CONCERTS Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Christoph von Dohnányi in works by Donatoni, Bloch and Beethoven. With cello soloist Eric Picard; Feb 17, 18

Théâtre des Champs Elysées Tel: 33-1-4952 5050 Natalia Gutman: morning recital by the cellist of works by Bach and Hindemith; Feb 21 Orchestre National de France: conducted by Pinchas Steinberg in works by d'Indy, Saint-Saëns and Prokofiev, with plano soloist Jean-Philippe Collard; Feb 19

Théâtre des Champs Elysées Tel: 33-1-4952 5050 Opéra National de Lyon: Zelmira by Rossini. Conducted by Maurizio Benini in a staging by Yannis Kokkos. The title role is sung by Mariella Devia; Feb 17

ROME **EXHIBITIONS** Moderna

OPERA

Galleria Nazionale d'Arte Tel: 39-06-322 981 Picasso 1937-1953: The Italian Years. Around 70 works, including paintings, sculptures, ceramics and drawings, from the

period between 1937, when Guernica was shown at the Exposition Universelle in Paris, and 1953, when Picasso himself organised major exhibitions in Milan and Rome. Includes loans from the Picasso Museum In Paris; to Mar 14

Palazzo delle Esposizioni Tel: 39-06-474 5903 Algardi: The Other Face of the Baroque. First major exhibition devoted to Bernini's great rival, the Bolognese artist Alessandro Algardi. Includes 66 sculptures in bronze, terracotta, marble and silver, and 47 drawings. With major loans from Europe and the US; to Apr 30

Palazzo Venezia Tel: 39-06-841 2312 '700 Veneziano: Capolavori da Ca' Rezzonico. Display of 18th century Venetian art, lent by the Venetian museum to the Palazzo Venezia, which once housed the city's ambassador to Rome. includes works by Canaletto, Guardi, Longhi and Carlevarijs, and Tiepolo's fresco cycle made for his villa at Zlanigo; to Feb 18

THE HAGUE EXHIBITION

Gemeentemuseu Tel: 31-70-3388 1111 Silver from the time of the United East India Company (VOC): display of silver manufactured in the 17th and 18th centuries in former Batavia, by Dutch and other European silversmiths. Works from the collection are supplemented with important

private loans; to

TOKYO CONCERTS Suntory Hall Tel: 81-3-3584 9999 NHK Symphony Orchestra: conducted by Eugeny Svetlanov

Beethoven, with piano soloist. Nikolai Petrov; Feb 17, 18 Yomiuri Nippon Symphony Orchestra: conducted by Rafael Frübeck de Burgos in works by Rodrigo and Falla, with guitar soloist Kazuhito Yamashita;

In works by Prokofiev and

TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13,30: Business Asia 19.30: World Business Today 22.00: World Business Today

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

This calamity of slow

growth and high open and

cannot be explained by the

contrary, those who argue

from a host of rigidities in

product, capital and labour

markets are unquestionably

ignore the deadening impact

outlays were 54 per cent of

gross domestic product in

Yet structural rigidities

French economy to generate

employment over the long

alone are insufficient to

explain the failure of the

term. A more plausible

explanation is that it was

only the pressure from a

an overly rigid economic

system that did so much

lamage. These were two

blades of a pair of scissors

The result was that cyclical

unemployment became long

The intriguing question is

geo-political victory, won at

such high economic cost,

will prove to be a Pyrrhic

one. The answer depends,

performance of the French

economy in coming years.

Will it be able to exploit the

opportunity offered by low inflation and a stable

currency? Or is it still

rigidities that made

constrained by the many

whether this great

above all, on the

persistently disinflationary

macro-economic policy upon

1998, the highest in the

group of seven leading

industrial countries.

that France has suffered

correct. Nor should one

of a state whose total

disguised unemployment

franc fort alone. On the

L'Etat, c'est quoi?

France triumphed in launching the euro. Now that victory is transforming the French state

The euro is the culmination of one and a half decades of French planning. With its arrival. France has tamed Germany, confounded the UK, launched a rival to the dollar and thrown the wicked currency traders out of the European temple. C'est magnifique. But will the French enjoy the fruits of their victory?

In 1983, the failure of "reflation in one country" persuaded the Socialist government of François Mitterrand to abandon what its members saw as the chimera of national independence. Among the country's intellectual and bureaucratic elite, doubt was then at an end. Whatever the question. Europe was always to be the answer.

Only there might France gain freedom from the tyranny of foreign exchange markets and the dominance of the US. But, first, France had to persuade its powerful German neighbour to share European monetary hegemony. There was only one way to achieve this end: to become visibly more German than the German This was a challenge the French took up with great

single-mindedness A necessary condition for embrace of low inflation. Fortunately, the elite had already concluded that inflation was highly damaging for France. Far better, it agreed, to enjoy low inflation and a robust

currency. Simultaneously, it launched a long march through the European institutions. The appointment of Jacques Delors to head the European Commission in 1965, the Single European Act, the Delors committee report of 1989 on economic and monetary union and the

Maastricht treaty were stages on the journey. Inflation was reduced from 11.7 per cent in 1982 to 2.8 per cent in 1990 and 0.3

per cent in the year to December 1998. Today, France is inflation-free. But this war has been a hard one - and was made far more difficult by the exchange rate upheavals that followed German unification. It may have been valiant, but was i also good economic policy? On this, the performance of the real economy has to

raise doubts. In the 1960s French real economic performance had been scintillating, with growth averaging 5½ per cent and unemployment at less than 2 per cent. Since those halcyon days. deterioration has been virtually continuous: average growth fell to 2% per cent in the 1980s and a miserable 1½ per cent in the 1990s. As growth fell, so unemployment rose, from an average of 4 per cent of the

labour force in the 1970s, to 9

per cent in the 1980s and more than 11 per cent in the

Evan these figures, bad though they are, fall to give the full dismal picture. The chart, taken from the latest survey of France from the Organisation for Economic Co-operation and Development, shows that the

number of people in fell, from 21.4m in 1973 to 20.3m in 1997. This happened even though the labour force rose from 22.1m to 26.4m. Over this period, conventionally measured

unemployment rose to 8.2m (12.1 per cent of the labour force). But there was also a rise in the number of people employed in a host of subsidised job-creation schemes to 2.9m (10.9 per ent of the labour force). Subsidising employment can make sense. But it is hugely disturbing when the proportion of the labour

force unable to earn its keep,

unaided, is more than 23 per

itsinflation so costly? There is some - albeit constrained - reason for optimism, partly because of and partly because of some longer-term policy mprovements. Under the first heading

come: shares of wages in value added that are lower than at any time in the past three decades; wage moderation, with an average nominal increase in wages of 2.6 per cent. over the past five years, against 4.2 per cent in Germany; a strong competitive position, suggested by a current account surplus of some 2% per cent of GDP; and a easonably sound fiscal position, with a general government structural fiscal deficit of 2.1 per cent of GDP

Since the European Central Bank is in a position to follow a relatively easy monetary policy, there is reason to expect a continued cyclical upswing, after growth of 2.3 per cent in 1997 and around 3 per cent in 1998. The OECD argues, depressingly, that the structural rate of unemployment is 10 per cent. Yet, with unemployment now at 11.5 per cent, this still leaves some room for above-trend growth. If the ECB were to promote reasonable growth in aggregate demand (admittedly a questionable proposition, right now),

France might enjoy two or three more years of declining unemployment. Structural reforms are also under way. This Socialist government may be loath to admit it, but it is busily privatising (or, as it says, "capital-opening") important components of the still large tate sector. And France has been forced by the European Union to accept, willy nilly, some liberalisation of telecommunications, electricity and gas. The

advent of the euro will accelerate the opening of the financial system. It will also demand liberalisation of the labour market - the challenge that the French government finds most difficult to tackle. It has made some improvements here, but must go much further.

The struggie of the past 15 years looks depressingly like the economic equivalent of the first world war. But France is in a good position to exploit its hard-work victory. Paradoxically, it will enjoy what it has only by giving up what it was. It is not dirigiste France that will succeed, but the more open, internationally integrated economy that its choice of more Europe" entailed.

How far does the government realise this? Up to a point, is the answer, as the nonsense of the 35-hour work week demonstrates. France has chosen not just monetary stability, but economic liberalisation. This is simply the only way to make a single currency and an integrated Europe work. The Anglo-Saxons may yet have the last laugh.

Martin Wolf@fl.com PERSONAL VIEW DAVID HALE

LETTERS TO THE EDITOR

Public is loser in anti-GM hysteria

From Mr Mark Cantley. Sir, Your article on genetically modified crops, "An uncontrolled experiment" (February 13-14), was typical of much recent UK reportage; strong on concerns, weak on details and disregarding of the quality of evidence on which mainstream science and advisory committees are giving their positive recommendations. But it rewrote history in claiming that 10 years ago mainstream scientists dismissed the risks of BSE infecting people as negligible and attacked maverick scientists

as irresponsible. The European Commission from 1988-91 financed a study, through the Organisation for Economic Co-operation and Development, of Biotechnology, Agriculture and Food". The chapter on Animal Health, drafted by

then director of the UK Agriculture & Food Research Council's Institute for Animal Physiology and Genetics, discusses the possible use of genetic engineering to get rid of susceptibilities to diseases, such as scrapie in sheep and similar spongiform encephalopathies in other species. It notes "fears that the agent responsible for BSE may be transmissible to man", and adds that "new prognostic procedures are urgently needed". This is one of several

examples where "main-stream scientists" were alert, attentive and swift in their ability to identify the emergence of serious and intractable problems, such as BSE or Aids, and to distinguish them from pseudoproblems, such as those alleged to arise from making Brussels, Belgium

the late Sir Barry Cross, modern molecular biology available to plant breeders: a development enabling them to pursue with greater precision and speed their traditional goals of performance, quality and competitiveness.

More incisive science journalism might address the question of who gains from the current hysterical "anti-GM" campaigning; insofar as attention and resources have, as a result, to be diverted from real problems and beneficial innovation and investment are inhibited, I fear that the "main- public interest is the loser.

Mark Cantley, adviser to the European Commission. DG XII: Science. directorate for life science and technologies,

Plan for a City 'voice' was quietly stifled

From Mr Clive

Sir, With reference to "The future of the City" (February 16): in the early 1990s I was, along with stockbrokers, bankers, accountants, lawyers and money managers, a member of a Securities Institute committee. Our remit was to promote the institute both to members and to the wider financial services com-

Soon, however, the majority on the committee wanted to expand our role to allow the Institute to act as a vocal promoter of the City, its strengths and advantages. The majority of members who responded to an institute survey supported this enhanced role

The members of the committee were painfully aware that, while France and Germany each had an organised

and articulate campaign to preach the merits of Paris and Frankfurt, the City of London did not.

How did the Securities Institute respond to this need? It closed down the

Clive Stuciair-Poulton Whale Barn, Knapwell, Cambs CB3 8NS, UK

Baffling stubbornness over duty-free extension

Sir, I always wondered why there was so much Euroscepticism in the UK. Now I understand. Fifteen democratically elected heads of governments unanimously asked the European Commission to look again into the possibility of an extension of the existent duty-free regime. Brussels simply said "no". Whether it

is 140,000 jobs that will be

lost or only half that number is not worth worrying about - the European Employment Pact will lose credibility if this job disaster occurs.

To create one new job costs around €70,000. We are talking of at least 65bm of taxpayers' money if Brussels wants to compensate for the abolishing duty-free.

One can only speculate why the Commission is keen

to underpin its stubbornness through hints at a possible legal challenge by retailers. Duty-free sales are additional. They will not be made up for in the high street if the duty-free advantage is gone. So there is no damage to retailers. No damage: no reason to go to court.

Corinna Saric. Ludwigstrasse 63773 Goldbach, Germany

Number One Southwark Bridge, London SEI 9HL

We are keen to encourage letters from readers worldwide. Letters may be fexed to 444 171-573 5636 (set fex to "line"), a met a.editorent.com Published letters are step available on the FT web site, http://www.FT.com Translation may be available for letters written in the main international languages. For 0171 873 5938. Letters should be typed and not hand written.

Swiss shadows over German banks

John Authers explains the implication of parallels between Nazi-era claims on Swiss banks and similar claims on German ones

industrial companies sat down yesterday with Gerhard Schröder, the chancellor, to hammer out the details of a fund for Holocaust victims, they knew they were standing in the led by the same lawyers who long shadow cast by the

Swige hanks A range of German manufacturers face demands for restitution for slave and forced labourers who worked for them during the war, often in concentration camps, German banks face additional demands over their role handling stolen assets, and in the forced confiscation of Jewish-owned

There are some differences with the Swiss case. Most importantly, Germany has already paid heavy reparamostly over victims who had missed out on previous efforts at restitution.

But the parallels between the two campaigns are more striking than their differences. A year ago, Union Bank of Switzerland and Swiss Bank Corporation saw their merger delayed by New York regulators, who cleared the merger only after they had been assured by Jewish negotiators that a settlement had been agreed. Now the same threat looms over Deutsche Bank's planned \$9.8bn acquisition of Bank-

ers Trust. Alan Hevesi, the city comptroller of New York. who co-ordinated the sanctions campaign against the

has called for the Deutsche-Bankers Trust merger to be delayed until a settlement has been reached. Although in Mr Korman's court tells he has no direct say in the you how hard it is to avoid issue, he has considerable the courts in such cases.

came close to brokering a settlement over the Swiss banks before the talks broke down, has again been reluctantly drawn into the arena. Mr Eizenstat hosted talks last week in Washington which brought together Bodo Hombach, Mr Schrö- retary-general of World Jew- arrive at one.

banks and Breuer, the chairman of Deutsche Bank, with the array of lawyers and Jewish community groups which now accuse them.

Last, the class actions suits being brought against German companies are being sued the Swiss banks, people such as Mel Weiss, a successful Wall Street litigator. Michael Hausfeld, a Washington lawyer best known for his role in suing Texaco over alleged employment discrimination and Edward Fagan, who brought the first class action against the

Swiss banks in late 1996. The question is: what do these parallels imply for the likely course of the case against the German compa-

the US.

ments which will

This is what the Swiss had against the Swiss banks, out of court. The New York-

settlement was ultimately Stuart Eizenstat, the tion that the US courts will undersecretary of state, who provide a venue for settling

cult for the Germans to avoid class action suits. The difficulty lies in persuading the plaintiffs' lawyers to go along with any deal. Israel Singer, the sec- gone through before they

hen German der's chief of staff, and Rolf ish Congress, greeted the

The answer is that, if the Swiss experience is anything to go by, the German companies will find it difficult to negotiate a settlement which satisfies all the factions in

The German hope is to negotiate a deal between the US and German governaccepted as a settlement by

originally hoped for. Edward Korman, the Brooklyn judge who heard the lawsuit made clear that he thought the case should be settled based World Jewish Congress, which launched the campaign against the Swiss banks in the first place, had initially not contemplated a

lawsnit. But the fact that the Swiss brokered in private session This has increased speculawith German banks. That in turns implies it will be diffi-

German government's plan warmly last week, describing the proposed fund for Holocaust victims as a breakthrough". But the lawyers may well not go along with this endorsement. and hold out for better terms, just as they did in the

Swiss case.

So, while lawyers say the German plan might be the basis for a settlement, they seem determined that each company should be individually liable for the specific offences they committed. Without involvement by all the German companies they believe to be responsible. and a clear methodology for apportioning the amount which each company pays, they are unlikely to be satis-

All those are reasons for doubting that the German case can be settled any more amicably than the Swiss one was. Against that, what reasons are there for optimism? Ultimately, the main one derives from the greatest difference with the Swiss case - the involvement of the

German government The Swiss government refused to become involved in the Swiss banks' case even though the Swiss National (central) Bank had itself been sued in the US. As a result, UBS and Credit Suisse felt constrained when negotiating by the fear of being criticised by their own government. This, at least, is a constraint that should be absent for the German com-

In addition, nobody on pither side wants a repeat of the acrimony that surrounded the Swiss banks' settlement, Elan Steinberg, the WJC's executive director, puts it succinctly: "There's one thing all the European companies we've spoken to agree on. They all say they don't want what happened to the Swiss banks to happen to them." The trouble is, it may be hard to avoid. While most people would no doubt like a clean settlement, a great deal of argument will have to be theory

The world's largest economy can keep moving forward, not fall over, thanks to changes in the composition of equity markets and America's role as world consumer of last resort

for another 12 months, it will break the record for longevity established by the business expansion of the 1960s. That lasted 106 months while the average length for a business cycle before the 1990s was about 50 months. The current expansion is now 95 months

In the modern era, the typical cause of a business cycle ending has been a surge in the rate of inflation, prompting the Federal Reserve to increase interest rates. When the US unemployment rate dropped below 5.0 per cent and wages began to accelerate in mid-1997, there was widespread concern that the Fed would have to tighten monetary policy to damp growth. But the onset of the Asian financial crisis transformed the US business cycle. It depressed global commodity prices and caused the world's surplus liquidity to concentrate in the US financial markets. promoting a further surge in equity prices which boosted

domestic consumption.

Retail sales, homebuilding and business spending on the Y2K problem continue to enjoy such strong momentum that they should be able to sustain further steady growth of output during the first half of 1999. The information technology sector now represents 4.1 per cent of US gross domestic product compared to only about 2.5 per cent in other OECD countries and it has accounted for over onefourth of the output growth in the US economy since 1992. There could also be a surge of inventory building during the final months of 1999 as firms prepare for potential production bottle-

necks resulting from the Y2K problem. Since the major risk in the global economy is deflation rather than inflation, American forecasters are confident that US monetary policy will

f the current US busi- retain an accommodative the equity market and ness cycle can continue bias. Their concerns now introducing supplemental centre on the vulnerability of consumer spending to stock market volatility and the country's need for large capital inflows to finance its expanding current account

> The stock market now plays a greater role in the US economy than ever before. Its capitalisation has risen to nearly 140 per cent of GDP compared to a 60year moving average of 49 per cent. The decline in the cost of equity capital has through a record number of initial public offerings while encouraging large gains in business fixed investment. The mutual fund industry now has larger assets than the banking system and over half of those assets are in equity funds. There are about 35m Americans who own equities directly, while

Such a development could help sustain both the stock market boom and the budget sprolus.

As a result of the collapse of the household savings rate, the US has a large current account deficit despite the government budget surplus, but the stock market boom is helping to finance the external deficit as well. In the first half of 1998, foreign investors purchased a record \$82hn of US equities helped fuel the growth of the compared to numbers typismall business sector cally in the \$10-20bn range during the first half of the 1990s. In fact, the US is developing a new balance of payments equilibrium in which the household sector is financing both consumption and the current account deficit by selling richly priced corporate equities to

foreign investors.

This new equilibrium is a another 45m-50m have natural by-product of tax

Technology companies now account for more than 15 per cent of the market capitalisation

exposure through defined which invest in the market through mutual funds. The stock market has produced such large capital gains for the household sector that personal savings have declined to a negative level for time first time since 1933. The surge in capital gains ing a federal budget surplus for the first time since the 1960s and could cause the ratio of federal debt to GDP per cent range from over 50

it can be sustained. of the budget surplus by and cause America's net now account for more than investing a portion of the stock of external debt to 15 per cent of the market economist for Zurich Finansocial security trust fund in expand from 14.0 per cent of capitalisation, compared cial Services, Chicago

changes enacted during the contribution pension plans 1990s. The Clinton administration encouraged investors to focus upon capital gainsoriented investments, such as houses and equities, by pushing up marginal income capital gains at much lower rates. But the decline in the tax receipts is also produc- household savings rate is creating the same vulnerability for the US capital account as did the large budget deficits of the 1980s. If to plunge back to the 20-30 the household savings rate cant changes in the composicontinues to erode in order per cent in the early 1990s if to sustain high levels of con-The Clinton administra- account deficit will remain tion compared with the tion wants to take advantage above 3.0 per cent of GDP 1960s. Technology companies



GDP during the mid-1990s to with only 5.5 per cent in over 20 per cent in the year

continue to encourage further declines in the household savings rate and continued financing for the current account deficit? Its performance will depend upon how investors perceive the tradeoffs that now loom between negative factors, such as falling corporate profits, and positive factors, such as falling interest rates and the ergence of technology as the dominant investment

During the 1990s, the US equity market has produced a total return of 18.4 per cent a-year, with about 54 per cent of the gain coming from expanded price/earnings multiples and 46 per cent irrational exuberance in the from profit growth. As it US equity market while now appears that corporate profits will decline slightly emergence of a bubble econduring 1998 and 1999, any further large gains in the both the US and the world market would have to come - economy now depend on a tax rates on wages, interest from multiple expansion or a robust US equity market to and dividends while taxing recovery in small companies sustain America's role as the which have lagged badly world economy's spender of during the past year and have p/e multiples of only tral banks are likely to pur-10-15 compared with 27 for sue a "Dow Jones standard" the Dow Jones Industrial in the conduct of monetary

Average. There have been signifi-

1964. The share of cyclical sectors, such as basic materi-Can the equity market als and durable goods, by contrast, has shrunk from nearly 27.0 per cent in 1964 to only 6.6 per cent in 1998. The technology sector is also constantly producing new concepts to excite investors. has produced such a frenzy that its four leading companies have a market capitalisation of over \$150bn, compared with practically nothing in 1995. America Online has a larger market capitalisation than the whole American transportation industry (railways, trucking & airlines).

In 1995, Alan Greenspan,

chairman of the Federal Reserve, warned against many pundits now fear the omy. But the reality is that last resort. As a result, cenpolicy during 1999 in order to sustain steady growth of US consumer spending until tion of the US equity market the preconditions can be which suggest that it may established for an economic sumption, the current deserve a premium valua- recovery in the developing countries and Japan.

The author is chief global

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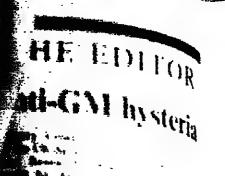
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COMMENT & ANALYSIS

FINANCIAL TIMES

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Wednesday February 17 1999

Seeking peace in Turkey

The bloody civil war between of the rest of the European Union Turkey and its ethnic Kurdish members sought to distance minority was brought to Europe with a vengeance yesterday. Militant Kurds occupied embassies and consulates in cities from London to Moscow, and threatencd to burn themselves in protest at the arrest in Turkey of their leader, Abdüllah Ocalan, He had tried and failed for four months to find asylum elsewhere. It was a blunt reminder that no country can insulate itself against the conflict in another

Mr Ocalan is not a nice man. He is wanted on charges of murder and terrorism not merely in Turkey, but also in Germany. His PKK movement is guilty of atrocities, as are the Turkish soldiers it is fighting. But his fellow Kurds have a genuine grievance, having been denied recognition of their national and cultural identity for decades in Turkey. With 25m people of Kurdish origin living there, and in neighbouring Iran, Iraq, Syria and the former Soviet Union, they are the world's largest nation without a country of their own.

The PKK leader's extraordinary odyssey in search of asylum has exposed the European Union's failure to follow a coherent policy towards Turkey and its civil war. Germany failed signally to pursue the warrants it had issued for his arrest, out of understandable, but misguided, fear of ethnic disturbances. Most

The Italian government, on whose territory the PKK les was detained, contemplated an attempt to get peace talks going between Mr Ocalan and the Turkish government. It backed down when Turkey's total opposition became clear. That may well prove to have been a missed opportunity. But in present cir-cumstances, during a bloody civil war in which an estimated 29,000 people have died. Ankara flathy rejects any accommodation with the PRK and its leadership.

Now the Turkish governmen has got what it wants, and its most wanted man is under arrest. It is essential that the legal process against him is carried out properly, and in complete openness. There are genuine doubts in the EU about Turkey's capacity to offer him a fair trial, given the public fury against him.

But Turkey can do more. This is precisely the moment when strenuous efforts should be made to start a peace process. The PKK may not be an acceptable partner in negotiations. But the Kurds have other parties not directly linked to the violence. They should be involved in peace talks. There are also real gestures of reconciliation which can be made, including legalisation of education in the Kurdish language. That is what the EU should be promoting.

Euro banking

A single currency is not the same these charges, they are indeed simple truth lies behind the raids by the European Commission on eight banks in Germany, France, tion into bank charges for similarly vulnerable. exchanging the notes and coins

to set charges for exchanging one version of the euro into another.

Behind the raids lies a serious issue. In the days when euro-zone members had independent currencies, many different costs for the next law months.

changing money between them. R. would be better if forope's were hidden in the exchange-rate banks acted that rendering offispread.

Into this electic margin was the house summersely. So into this electic margin was the house of have made bundled the cost of returning for little gargests. They have made eign notes, the cost of inking to to stake capacity for the sort of foreign settlement systems, the cross-border transfers that suff cost of carrying an inventory of their way to stake and the cost of carrying an inventory of their way to stake and the cost of carrying an inventory of their ways and the cost of carrying an inventory of their ways and the cost of carrying an inventory of their ways and the cost of carrying an inventory of their ways and the cost of carrying an inventory of their ways and the cost of carrying and carrying an inventory of their ways and the cost of carrying and carrying an inventory of the cost of carrying and carrying an inventory of the cost of carrying and carrying an inventory of the cost of carrying and carrying an inventory of the cost of carrying and carrying an inventory of the cost of carrying and carrying an inventory of the cost of carrying and carrying an inventory of the cost of carrying an inventory of the carrying and carrying and carrying an inventory of the carrying and carrying and carrying and carrying and carrying an inventory foreign notes and the cost of transfer needed to pursue whole managing exchange-rate risk, sale banking activities. But they eliminated by economic and monetary union.

Banks must now use, by law, the official single-point exchange rates for converting one curo This removes the cost of missiging exchange-rate risk. But it forces banks to charge explicitly for cost elements that were previously concealed. Customers do

not like this.

as a single payments area. This liable to European competition law. If they have failed, for example, to adjust credit-card software to convert euro member curren-Italy and Spain, in an investiga- cies at the official rate, they are But these are essentially side

issues. Much more important is Karel Van Miert, the antitrust the creation within the euro-cone Commissioner, is investigating of a single payments area, in whether the banks have colluded which inter-bank transfers are which inter-bank transfers are same extremely low costs as apply to national transfers. The Commission is planning to set out plans for encouraging this in

Only the last of these costs is have done little in satisfy their own captive outtomers, those individuals and small businesses meking to treat the euro-some as

Burope's bankers may feel member currency to another. aggreeved at being singled out for mblicity grabbing raids. They will argue - correctly - that handling foreign banknotes is not cost free But until they seize the opportunities of cross-border small payments, they will remain

their new home market.

if banks are colluding to set

Survival of the biggest

In a world where big is beautiful, small quoted companies are suffering from neglect. Tony Jackson examines what they can do to regain the attention of investors

bese are chilly times for the old and the undermarkets. High-tech start-up companies may rocket and soar, but the puny veterans of the markets - housebuilders, engineers and the like - have suffered a decade of deepening neglect, to the point where directors have begun to mutter about the point of being public at all.

Small, in this context, does not mean scarce. In the UK, the usual definition of small companies is the bottom 10 per cent of the market by value. There are amund 2,000 quoted companies in the UK. The small companies sector, thus defined, takes in close to 1.906 of them.

Over the past 10 years, according to the London Business School, those companies have underperformed the whole UK market by a cumulatively dreadful 6 per cent a year.

As a result, many find their equity a worthless currency: no good for raising funds, or even or taking each other over.

It is worth recalling what the stock market is there for. Its orimary purpose is to channel put them to better use than the savers can themselves. Its secondary use is as a store

of value, in which savers can park their money until such time as they need it. On both grounds, the grumbling directors might seem to have a point: as far as their companies are concerned, the market is failing in its object.

What has caused this state of affairs? There are two possible reasons, which need not be mutually exclusive. First, the markets have come to be dominated by a handful of giant investing institutions, which may now be so big that analysing small companies and scrutinising their corporate governance is no longer worth

Second, the principle of winner takes all, familiar in the case of high-flying chief executives, sports stars and other individuale, may also apply to compenies. Could this mean that small, local companies are simply being squeezed out of global markets?

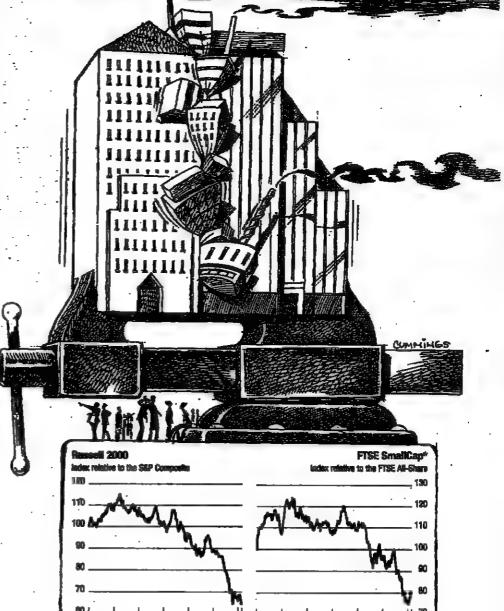
The first argument is appealing, especially to companies themselves. But it has several spags. First, the concentration of investor power in the hands of fewer institutions has been going on for decades. The relative decline of small companies has

Marsh of the London Business outperformance of small stocks. ciency on such a scale, and over However, in the 1990s, their divi- away even that which he hath.

stock market analyst who fully understands what we do," Clifford Hardeastle, chairman and chief executive of Densitron, laments. Mr Hardeastle founded his alectronics business in Biggin Hill, Kent, in 1972 and floated it

on the Lendon stock exchange in 1986. For the past three years, Densitron's shares have underperformed the market by 80 per cent; its shares are now trading at only slightly above their lev els of six years ago. Mr Hardcastle has only one word to describe the recent performs: of; his company's share price:

Yet, on the face of it. little in its market performance seems in fastify this poor outcome: its revenues are stable and it has retained its position as one of Burope's top five producers in its



School, small companies in the UK outperformed the equity market by some 6 per cent a year from 1955 - where his research starts - to the end of the 1980s, in the US, the corresponding figure was 45 per cent, going back to the end of the first world war. On both sides of the Atlantic. this trend has been savagely reversed. In part, this was to be expected. In the course of the

But disappearance is one thing. reversal another. The relative decline of small stocks began 10 years ago in the UK and even earlier in the US. If this were the result of insti-

anomaly made it go away.

usual in markets, exploiting the

1980s, academic research in the According to Professor Paul US and UK drew attention to the else. However, market ineffi- from 1955 to the end of the 1980s. that hath not shall be taken

The institutions took notice, and formed small company funds to exploit the anomaly. And, as is This throws us on to the sec-

ond hypothesis: that small companies are simply falling behind in the real world of the market

There is one striking piece of companies increased their divitutional needect, that would cre- dends at double the rate of the hath shall be given, and he shall ate an opportunity for someone - rest of the market over the period. kees abundance: but from him

The timing scarcely seems coincidental. A decade ago the Berlin Wall came down. Then came the European single mar-ket. All the while, information technology was learning how to turn the new global market into

commercial reality. These were developments which small companies were not equipped to exploit. They were mostly local, and typically not in the industries - telecoms, banks, pharmaceuticals - best-placed to gain from the new world order.

Indeed, the size effect has come to apply throughout the market. Within the FT-SE100 index of the UK's largest companies, the bottom 10 per cent by size have performed worse than the next 10 per cent, and so on upwards. As size has pushed up the share price, so shares have been used to fund amalgamation. BP Amoco equal to the entire UK small com-

How should small companies respond to this? Being quoted, after all, has its costs: complying with listings requirements, wres tling with fund managers, pandering to analysts. Suppose those companies which have failed to break the size barrier simply quit the market: what effect would this have on the economy?

Probably beneficial, is the slightly depressing answer. If companies go private, they assume higher levels of debt. which in turn forces them into

greater operating efficiencies.
Alternatively, small quoted.
companies can get taken over. In that case, they become part of larger entities which are properly scrutinised by the investing institutions. They are thereby forced to confront the new-found doctrine of shareholder value. which has only had a limited impact on the small company sector to date.

More generally, the business is turned over to those who have a record of success, and are therefore likely to make a better fist of it. And in the end, this is the nub of the argument.

It is tempting for small compa nies to treat their size as an excusa. But ultimately companies are big because they are good. not the other way round. For evidence for this. According to smaller fry, there may be no Prof Marsh's research, UK small escaping the biblical parable of the talents: unto every one that

Unloved, undervalued

A stock market listing has proved to be a mixed blessing for Densitron, a small electronics business, says Peter Marsh

chosen field of specialist com- group, IBM of the US and Nokia the market is mistaken in its valputer displays.

Densitron's plight is similar to that of many other small UK manufacturing businesses, which have been hit by d trading conditions and a general lack of interest from

understanding what Densitron is about. It is a hybrid company, part manufacturer, part service provider. It creates specialised electronic parts and computer displays, often custom-built for blue-chip concerns such as ABB, the Swiss-Swedish engineering

OBSERVER

of Finland. As a result, 90 per nation of Densitron, since there cent of its annual sales of about £30m are made outside the UK. Its 350 employees are also scattered around the world, with

one-third of the workers in Taiwan and design offices in Paris, Los Angeles, Tokyo, Syd-To this, add the complexity of ney and Helsinki. The company's cosmopolitan flavour (unfamiliar for a UK engineering group) is heightened by the fact that it is one of the few British businesses to have a Japanese president: Shigemi Degawa, a long-time

It is impossible to tell whether

is no way of putting a rival value on the company. Certainly, its last financial results, for the six months to June 30 1998, disappointed the City. Pre-tax profits were unchanged from the previous year (at just over film). This. Mr Hardcastle says, was the result of weak worldwide demand and the strong pound a bugbear for many UK-based engineering businesses. Still, Mr Hardcastle, who owns

29 per cent of the company's shares, does not regret the decision to go public. The status of a

ness more sensibly with other companies around the world". It has also enabled him to bring in other executives to help him run the company (other directors own a 31 per cent of it). Mr Hardcastle, who is 64, plans to stand down as chief executive in the next two years.

More positively. Densitron says it has not suffered from another big problem affecting small companies: attracting new.

Mr Hardeastle was invited to Downing Street on Monday, along with other industrialists and education chiefs, to discuss training programmes with Tony Blair, the prime minister. He may be out of favour with investors, but as far as training is concerned. Mr Hardcastle believes he has got it right.

Jubilee 2000

becomes the common cause of a posed by the world's poorest coalition that embraces both the Pope and the pop world, creditors should take notice. The Jubilee 2000 campaign for the write-off debt" of the world's poorest countries may not be achievable in the year of the milleonium. But, just like Band Aid 15 years ago, it should prick the conscience of the world's rich nations.

The case for appropriate and radical action is compelling. Debt servicing imposes an impossible burden, particularly in Africa. Mozambique spends more on repaying debt than it spends on health: this is a country where one in five children die before the age of five. In Tanzania, payments consume more than the entire primary school budget.

The developed world has set targets for universal primary education, access to basic health care and halving the numbers in poverty by 2015. Without substantial help, these goals are impossible. It cannot be assumed, currently goes to creditors will be could just as well be wasted.

country should be addressed on a case-by-case basis, and that indedecide on suitable terms and monitoring to ensure that debt what constitutes "unpayable" relief is well spent. Conditionaldebt. But when put into practice. they would soon discover that generosity.

When a pien for debt relief the complexity of the problem combries mean that a millenniente solution is unrealistic.

For all the referms imple mented in Africa, it is hard to of what it calls the "unpayable and ecountry whose powerunent does not become grave concerns.
Nigeria organity needs debt,
relief. But until it tackles the corruption that is at the core of its crisis, this would be counter-productive. As long as President Mugaba keeps his troops in the Congo, and abuses human rights at home, Zimbahwe should not quality. A debt write-off for Sudan could fund the country's civil war, rather than easing the plight of the poor.

The Jubilee 2000 campaign nevertheless serves a valuable purpose. The pressure and publicity it has generated, together with a supportive British government and a change of heart in Germany, is bringing a compre sive solution closer. The World Bank Highly Indebted Poor Country initiative is finally moving towards a shorter qualifying however, that the money that period and more generous terms. But the essential principles spent where it is most needed, it must still apply. This means that debtor counties must demon-Jubilee 2000 argues that each strate a genuine commitment to economic reform, respect for good governance, transparency of pendent arbitration is needed to national accounts, and external

ity must go hand in hand with

Wiping the Slate clean

Siste. Microsoft's online mag that caused a hullabaloo when it added a subscription charge a year age, has changed its mind. From now on, State is free – which may be a sign paid-for publishing on the internet doesn't really work. But at least editor Michael Kinsley is honest about the change as the following

online Q & A show: "O: Well, duhi Everybody said you can't charge for content on the internet. Information wants to be free! Unless it's about sex or stocks. But ah no, you knew

extracts from the entertaining

better. . Don't you feel like jerks?
"A: Not really. . . Maybe a bit. . .
"Q: What does Bill [Gates] have to say about this?

"A: His initial reaction was not encouraging. He turned to his guard dogs and said: "Neukom! Herbold! Kill! (Then he calmed down.] 'OK,' he said, turning to his canine physiotherapist. Bailmer, call off the dogs. Give them some print magazine to est instead. They just love the Economist." Neukom, Herbold and Balimer are three of Microsoft's top managers. What they think about Slate isn't

Helv hi-tech

mayor Ehud Oknert, has

overtaken Tel Aviv as the place to be when it comes to technological investment. That night come as something of a surprise to those more used to identifying the holy city with the sort of demonstration carried out last weekend by more than 250,000 ultra-orthodox Jews.

But Olmert sees only opportunity in religious fervour. A chance meeting in an Amsterdam hotel with Paul Baan - one of the two brothers who founded the Bean software group and a member of the "Christians for Israel" group - gave Olmert an idea. He proposed a scheme for the ultra-orthodox in both the Christian and Jawish communities that would help solve largel's shortage of technological manpower.

"I saw no reason why their shouldn't exist side-by-side," Oimert explains. In particular, he reckons women cut off from elements of modern society by religious dogma could benefit. So the first 50 of maybe 500 people from different ends of the religious spectrum are now being trained on computers and in telecoms. Olmert's prize? He gets 5 per cent of any recruitment fees - to be used for the benefit of the city.

Moral Milanese

The Party of European Socialists has chosen an odd venue to hold its fourth congress next month.

Milian offers the perfect setting for a big convention: one of the largest trade fair complexes in Europe, gournet food and the highest of high fashion. But it also harbours some unhappy connections for the social The city has a reputation for

being the country's moral capital It was there that italy's anti-corruption judges launched their investigations at the start of the 1990s to clean up Italy's legendary political, business and bureaucratic corruption. Unfortunately, the result was to bring down the then socialist prime minister Bettino Craxi now living in extle in Tunisia -

and his party with him. Craxi won't be attending the concress, since the moment he steps on Italian soil he faces arrest. And Europe's socialist eaders have yet to confirm they'll be going.

Whoever turns up will be greeted by an unlikely host. Gabriele Albertini, Milan's mayor, is a staunch supporter of right-wing opposition leader and media tycoon Silvio Beriusconi. He's also the only right-wing mayor to run a big Italian city, as the others have succumbed to the centre-left coalition supporting the government of former Communist Massimo D'Alema.

But D'Alema's own party feets the congress offers an opportunity to win back votes from northerners who feel I perpetually left out in the cold by the folk in Rome. He's already made several trips to Milan pledging not to let it degenerate into a 21st century Chicago. As for the 20th century, tough.

Winging it

John Gage, Sun Microsystems' globe-trotting chief scientist, is no stranger to the vagaries of computer software. So he wasn't surprised that a panel of top US software experts, assembled to advise President Clinton on the state of the art, concluded that most software had an initiating tendency not to work properly But it took the eagle-eyed

Gage to notice that somehow. somewhere, between the draft report and the final version, air traffic control systems had disappeared from the list of software that crashes several times a day. So long as it's only

Bumpy landing

The whole world knows that South Africa has a crime problem. But is it entirely sensible for the national airline to ram the point home to unsuspecting arrivals? As a recent flight from London taxied towards the terminal, startled passengers heard the pilot welcome them with the words: "Welcome to Johannesburg. The safe part of your journey is now

Financial Times 100 years ago Death Of The French

With the most intense rearet Europe will hear this morning the sad and most unexpected intelligence of the sudden death of M. Felix Faure, President of the French Republic. As a man M. Faure had no enemies, and even as a President he was admitted to be thoroughly incorruptible. although brilliancy has never been claimed for him as a statesman even by his best friends. He assumed the presidency four years ago at a most critical juncture. M. Carnot had perished by the

50 years ago German Imports

Frankfurt, Feb. 16. The main source of supply for Bizonal fthe combined areas administered by the US and UK) imports in 1948 was the United States, which furnished goods costing \$60.9m, or 61.6 per cent of the total, the Joint Export-import Agency review of procurement reveals. Countries participating in the Marshall Plan contributed goods and services amounting to 33.7 per cent of the total.

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THE LEX COLUMN

No laggard

Smart work by Lagardère. Like the UK's General Electric Company, the French congiomerate has swapped its various defence joint ventures for a chunky stake in an enlarged national entity, the better to exploit European consolidation. But despite its 33 per cent stake, "industrial of the new Aerospatiale, Lagardère's eventual exit from aerospace seems likely. And sensibly so: focusing on its Hachette media interests should narrow a 30-40 per

In the meantime, however, Lagardère has every interest in maximising Aerospatiale's value. Encouragingly, the French government is allowing it to forgo part of a balancing cash payment for its stake if Aerospatiale shares, on their eventual flotation, outperform the CAC-40 by more than 10 per cent over two years.

However, since the state plans to remain a substantial shareholder even after flotation, Lagardère is unlikely to be free from back-seat driving altogether.

In theory, then, the deal should create loads of value. Traditionally dominated by its heavy civil aircraft activities, Aerospatiale becomes more like British Aerospace and DaimlerChrysler Aerospace in its business mix. And as the purest quoted play on Airbus, Lagardère should be an important force for rallying the French behind Airbus's belated rationalisation into a single corporate entity.

Banque Nationale de Paris

Offering job guarantees to Crédit Lyon-nais' staff may dely business logic, but if it puts Banque Nationale de Paris first in the queue for an eventual merger, the strategy has merit. France's quoted banks were lagging behind their mutual rivals in terms of sector consolidation - until Societé Générale did a deal with Paribus.

That has left BNP looking a bit lonely, and a distant third to SG/Paribas and Crédit Agricole, the biggest mutual. Crédit Lyonnais has obvious attractions

Together they would have roughly 13 per cent of the French retail banking mar-ket. BNP, which has a market value of nearly \$160n, is bigger than Credit Lyonnais, yet not so much so that a merger of equals could not be constructed within the 60:40 limits.

Europe today

have heavy showers and longer also be showery but northern itsi should be mostly dry with sunny spells. Spain and Portugal will be irly sunny but the far north will erly airflow will effect France, the sunny spells and showers. The showers will be heavy and winth across Holland and Germany. Scandinavia and eastern Europe

will be cold with snow flurries. Five-day torocest

A strong ridge of high pressure will fine but Greece will stay unsettled Central and north-west Europe will be changeable but milder air will

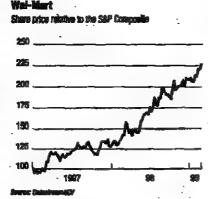
warmer but windler with heavy rain

and snow by Friday.

Festures

Letters

Information



But surely this is pie in the sky. The privatisation of Crédit Lyonnais has been designed to bar an immediate takeover. Half a dozen friendly shareholders are d to be taking stakes. But the SG/ Paribas deal puts pressure on Crédit Lyonnais, as well as BNP – hence its bid for a leading role. While ruling out job cuts would forfeit some obvious savings, no French bank is taking the knife to its staff - yet, Retirements from 2001 will take the sting out of that chore.

Rationalisation of the overbanked sector will come, and BNP and Credit Lyonnais could have a good stab at it together.

WalMart Stores

Still wondering where those free-spending US consumers are emptying their wallets? At Wal-Mart, clearly. The discount chain's full-year results were stunning. with cornings rising 26 per cent and sales up nearly 9 per cent on a like-for-like basis - and 17 per cent overall. Considering Wal-Mart's \$137bn annual revenues exceed the gross domestic product of Greece and Poland, this kind of growth

rate looks even more impressive. The management deserves credit for its aggressive expansion drive. Already the world's largest retailer, Wal-Mart plans to increase its square footage by nearly a tenth this year. And the bigger it gets, the greater the economies of scale: operating margins rose 35 basis points to more than 6 per cent last year, which is pretty fat for a discounter. With that sort of muscle, Wal-Mart is in a strong position to spread

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its gospel of everyday low pricing around the globe - its venture into Germany, although small, has unnerved Europe's

come from international operations - and most of those from Canada - so the group remains dependent on the US. As consumer spending alows, so will Wal-Mart. But analysts reckon it will still manage 14 per cent compound earnings growth over the next five years.

After nearly quadrupling since 1997, the shares are hardly cheap on 40 times earnings. But this is not a company to bet

Sema often compares unfavourably with CMG and Logica, its more impres-sive peers among the band of European information technology services compa nies. Yesterday, it did at least dispel some doubts over its ability to keep up with sector growth rates. Annual turnover cent, adjusting for currency effects.

Other encouraging results included a healthy order book, with a big jump in the book-to-bill ratio. Better management of working capital also improved the cash

And yet Sema's operating margins, at 8.5 per cent, are dull. The company is quick to point out the hefty research and development spend, without which mar-gins climb to 9 per cent. But that is still well below rivals like CMG and Admiral, which are forecast to report margins of 13-14 per cent for 1998.

Of course, Sema's push into software products for telecommunications operators may improve the outlook. But as yet, the product division does not break even. Furthermore, its target market is competitive. Heavyweight telecoms equipment makers such as Lucent are also scouring for opportunities to develop such applica-

tions as billing system Investors keen on the IT services sector world-wide should also consider the far higher valuations accorded to Sema and its ilk in the UK compared with the far more modest ratings their US peers command. Sems shares trade on a forward price/earnings ratio of around 50. That looks too punchy.

l.com

Directory of online services via FT Electronic Publishin

Marie how its get where pricage and numbe

BNP to guarantee jobs in move on Crédit Lyonnais

Bank seeks stake in privatisation as shake-out continues

By Spaner Interneter in Paris

Banque Nationale de Paris. the second largest bank on the Paris stock market, is planning to guarantee the jobs of Crédit Lyonnais' 30,000 employees in exchange for a leading role in the privatisation of the state-owned bank.

its offer is a response to this month's €15hm (\$16.8hm) takeover of Paribas by Société Générale, creating France's largest bank and increasing pressure on BNP to seek

The Crédit Lyonnais privatisation to be launched next month, is expec-ted to bring about further rationalisation of French hanking.

Senior executives said BNP's plan and been discussed informally with finance ministry officials and a for-

mal proposal could follow. The French government is pis ning to sell up to a third of Crédit Lyomnais to institutional investors creating a group of "partner share-holders" with stakes of 5 to 8 per

cent each. Up to 50 per cent will be

floated on the stock market, with the ernment accepted a FFr20bn bid by government and bank employees Crédit Muiuel, a mutually-owned holding the remainder.

BNP is thought to be seeking a larger stake than the other institutional investors, giving it an active role among "sleeping partners".
"Our plan would maintain the two brands and their entire networks," said a BNP executive.

Its offer is unlikely to change the government's plans, which were cleared last spring by the European commission, but the jobs issue could now become a key factor in the hidding by large investors.

Job creation is the top priority of

Lionel Jospin, the French prime minister, and the government is keen to avoid redundancies as a result of the privatisation.

"Sooner than you think, guaran-teeing that there will be no job cuts will become a pre-condition for participating in the privatisation," said a US investment banker involved in French mergers and acquisitions.

was privatised a year ago, the gov-

bank, over a higher offer from ABN-Amro of the Netherlands. Credit Mutuel had offered job guarante for CIC employees.

Bankers in Paris said Jean Payrelevade, Crédit Lyonnais chairman, had turned down a co-operation proposal from Michel Pébereau, his opposite number at BNP, in a taleone conversation after the Soc-Gen/Paribas deal was announced. On February 2, the day following the announcement, Michal Pébereau, BNP chairman, said the bank's senior management was "increasingly interested [in] getting closer" to another bank.

Mr Peyrelevade, who is hostile to a link-up with a rival commercial bank such as BNP, appealed last week for Crédit Agricole to play a role in the privatisation. Credit Agricole, a mutually-owned bank, said it would "examine" the possibility.

When CIC, a commercial bank, See Lec France and the core, Page 10

Brussels accused of trying to sabotage trade advice centre

Supporters of a plan to set up an independent legal aid centre for poor countries involved in trade disputes have accused the European Commission, the executive arm of the European Union, of trying to sabotage it.

day proposed instead strengthening the ability of the World Trade Organisation to give legal advice to developing countries, many of which lack the expertise and resources to challenge the trade policies of industrialised countries or defend themelves effectively against complaints. Backers of the planned Advisory

Centre on WTO Law say Commis son officials fear the centre could help countries to challenge the EU's protectionist Common Agricultural Policy or the environmental and social conditions applied to its preferential trade arrangements for poor

They argue that the Commission's counter-proposal will not meet the high-powered lawyers able to argue

san legal advice," said one trade official supporting the centre. "By defi-

nition, that cannot be given by the He and other trade officials said the move by Brussels was an attempt to stop individual EU members contributing to the independent centre, which could leave it short of

The Commission speaks for the 15 BU member states in the WTO. The Netherlands, Sweden and the UK are among the 13-strong core group of countries promoting the centre, the others being Bangladesh, Colombia, Hong Kong, Norway, the Philippines, South Africa, Tanzania, Tunisia, Turkey and Veneguela.

Proponents argue that the centre is needed to ensure the fundamental democratic principle of "equal access

allow those on low incomes to defend their rights under domestic

Nigel Gardner, spokssman for Str Leon Brittan, the EU trade commissioner, yesterday denied divisions in EU ranks and said the Commission's plan, which envisages a free-stand-ing legal advice unit within the WTO, had the backing of all member

as Pope III

However, the EU proposal has run into opposition from the US which told the WTO's general council yesterday that the proposal would compromise the WTO's impertiality. The centre's backers are trying to

raise the \$15m needed for the scheme to go into operation by the target date of July 1999 from WTO governments. The centre would act on behalf of developing and transition countries

wishing to pursue trade complaints

or facing a WTO challenge, Fees

would be based on ability to pay.

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FINANCIAL TIMES

COMPANIES & MARKETS

WEDNESDAY FEBRUARY 17 1999

JAPANESE GROUP'S PUBLIC OFFERINGS WOULD BE AIMED AT REINFORCEMENT AS SOFTWARE SECTOR RAPIDLY CONSOLIDATES

INSIDE

Intel launches new Pentium chips



Craig Barrett (left), chief executive of intel, the world's leading semiconductor manufacturer, will today launch a new generation of Pentium microprocessors that will boost the internet capabilities of PCs. The new chips will bring full-motion video to the PC screen,

By Paul Abrahams in Tokyo

Fulltsu, the Japanese software

and information technology

services group, is considering

the partial flotation of the US's

DMR Consulting and Amdahl,

once one of the great names in

the US computing sector.
The Tokyo-based company

said it also remained commit-

ted to an initial public offering

vices subsidiary. This is sched-

The IPOs would be aimed at

helping the subsidiaries make

acquisitions to reinforce their

dating software services sec-

in ICL, its UK computer ser

uled for next year.

leader

listing

and David Owen in Paris

GratisTal International, the

Swedish company behind

Europe's first advertising-spon-

sored mobile telephone service, is planning to seek a

stock market listing following

the launch of services this

year in the UK, France and Denmark

telephone calls for customers

prepared to listen to commer

cials. It is expected to be val-

ued at about \$100m when it

Privately-owned GratisTel is

the largest of about 15 fiedg-ling "sponsored telephony"

in turn, sell airtime to adver-

Executives yesterday said it

would decide next month

whether to list in New York or

Proceeds from a rights issue

wising \$15m-\$20m of new capi-

tal have been surmarked for

an aggressive international

expansion, with the company

aiming to lift its subscriber

hese from 2.5m this year

comes to market.

considers

blurring the distinctions between television and internet services. PCs may also, for the first time, become truly competitive with purpose-built computer game machines that plug into the TV set. Page 17

All clear for Egyptian business Egyptian businesses are discovering that transparency can be profitable and that the accounting tricks of the past are unlikely to deceive the new breed of investment bankers they now deal with. Private companies will have to disclose more financial information to investors if they want to attract capital market funds. Page 14

Flood of interest for water licences Australia's most scarce natural resource, water, is becoming commoditised. Once regarded as a is becoming commoditised. Once regarded as a gift from God, water is now being traded and is attraction big received in a big day continued. For attracting big money in a big dry continent. For the first time, the value of water is being decoupled from the value of land and the market is putting a price on this water. Page 22

Telecom brings balance to Tallinn The flotation last week of a 23.7 per cent stake In Estonia's telecommunications monopoly, Estonian Telecom, has nearly trebled the market capitalisation of the Tallinn stock exchange and put an end to the dominance of bank shares. The offering is likely to boost a bourse still suffering the effects of the Russian crisis. Page 32

Australia cuts price of iron ore Australia's Iron ore exporters have agreed to take price outs of around 11 per cent for iron ore shipments to Japanese steel mills. The deal follows four years of increases and reflects the fact that Japanese steel production is running at 27-year lows. Page 22

Yen falls with government approval The yen continued to sink under the tolerant eye of Esuke Sakakibara, the Japanese vicefinance minister known as Mr Yen. Mr Sakakibara said the yen's weakening was a logical consequence of Friday's interest rate cuts, and the government did not want to intervene unless panic set in. Page 21

Rate concerns depress euro-zone Interest rate concerns preoccupied world stock markets, boosting Toleyo but depressing returning after a holiday on Monday, felled to improve the mood in the euro-zone. Page 32

COMPANIES IN THIS ISSUE

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CROSSWORD, Page 22

MARKET STATISTICS

Actuality above indicase
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GratisTel Int.

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John Deere

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Bond prices and yields

the market for such a system, pointing out that few premium-rate paying customers 13 Pautamuide would opt for the service. Phône-Poulen tured 7 per cent of the fixed-

in Stockholm. Sonofon, the Denish cellular operator, and Bonygues Telecom of France, have signed letters of intent to offer the system, featuring advertisers including McDonalds, the fast-14 Spar Handel food chain, and news channel 14 Springer

2000.

Bouygues Telecom emphasised that the project was at the planning stage, but said it would probably test market the service in late spring or early summer.

GratisTel, however, has cap-

Last week GratisTel signed its first contract for advertising-sponsored calls in the UK. The deal follows a year of talks with a "leading" natwork operator, which has not been

British Telecommunications resterday confirmed it had been in talks with the group, contract. UK network operators Vodafone and Orange are also understood to have been in negotiations with GratisTel. They declined to comment yes-

Peter Landgren, GratisTel chief executive, said the group was also close to signing its first contracts in the US and

"If sponsored telephony wins 1 per cent of the global media market, the immover for the companies involved could be worth SKr100bn," he added.

demand and a collapse in In an interview with the

Financial Times, Naoyuki Akikusa, the recently appointed president of Fujitsu, said an initial public offering for ICL was clearly the right step for the company and that the US The personal computer busioperations could also follow that path.

the financial weakness of the

Japanese parent company

whose semi-conductor and

telecommunications arms are

"The software services environment is changing quickly. position in the rapidly consoli-To survive these companies may need to make acquisttions. This is not a period tor. The plans also underline

can ask Fujitsu for funds. They must obtain their own,"

Fujitsu may float US subsidiaries

struggling from falling He continued: "We are in difficulties with our semiconductor operations and for this [financial] year and next year I cannot be optimistic.
The losses on semi-conductors are so large that it makes it difficult for the group as a

> ness was also in loss, although it was not a large one, he added. However, the software and services operations and hard disc drive businesses Brokers Warburg Dillon ate revenues of \$2.2bn. Recent

when our subsidiaries abroad Read estimated Fujitsu would profit figures are not available achieve net profits of just Y30hm (\$258.6m) in the year to March 31 on sales of Y5,290bn. Mr Akikusa said the flota-

> staff, which should lead to better retention of key personnel. However, this was not the main motivation for the share He added that Fujitsu needed to ensure that the Jap-

anese retained management influence after the IPOs. although it was important to stress localisation as well. In the year ending in March, Amdahl is expected to gener-

But in 1996, when Fujitsu acquired the 58 per cent of the company it did not own for about \$880m, the company posted losses of \$326m on sales tions would also offer the possibility of share options for

> which figures have been published. ICL achieved pre-tax profits of £30m (\$48.9m) on prnover of £2.48bn. Fujitsu acquired the last 9.9 per cent of the UK company

that it did not own late last year for £50m from Nortel Net-works, the Canadian telecoms

Sponsored Wal-Mart delivers strong results

Shares up as final quarter surges 21%

By Andrew Edgeoifffe-Johns

Wal-Mart Stores, the world's largest retailer, extended its market-beating share price rally yesterday after stronger than expected fourth quarter results which showed the fruits of its international However, Bobby Martin,

head of the US discount retailer's international division. played down speculation of an imminent step-up in its Euro-pean acquisition strategy, saying that most of its expansion. would occur in existing man

Wal-Mart's only current European market is Germany Reports that it might buy Asda or MPI in the UK were 'Just a lot of speculation", Mr Martin companies which have been

set up in Europe and North would be on converting the 74 They license technology to German stores acquired from network operators for so-called Spar Handels last year, he free calls in return for call royalties. The network operators,

Net income for the final quarter increased by 21 per cent to \$1.56hn (61.77), giving namings per share of 70 cents, up 23 per cent. The rise came on a 15 per cent improve in sales to \$40.8bn, which included an 8.7 per cent like. for like improven

The results sent Wal-Mart's shares up \$8 to \$87% by lunchtime, taking the share trice to almost four times the



The focus of its European. Cheer at the check-out: But reports of a possible purchase in the UK are "just a lot of speculation".

level at which it stood in January 1997.

Linda Kristiansen, retail analyst at Schroders, said: "Wal-Mart has done stunningly well, pertly because of its own flawless execution, partly because of the continued strongth of consumer

At some point that must slow, but while the economy stays strong, they will continue to outperform."

The fourth-quarter results contributed to a 17 per cent

increase in full-year sales to

\$187bp, and a 26 per cent rise in annual net income to a record \$4.48bm.

Growth came across the board, but was particularly strong in the international division, which includes Mexico and Canada. International operating profits leapt from \$262m to \$551m m the year, on a 68 per cent sales advance to \$12.2bn

The main Wal-Mart stores division grew sales by 14 per cent to \$95.4bn and increased operating profit by 21 per cent

partly to the conversion of existing stores into Supercenters, which include food stores alongside general merchan-

Mr Martin said Wal-Mart would want to be "a major player and a dominant player" in e-commercs as that market developed. The group intends to step up its e-commerce activities this year, he said, but "our philosophy has always been that the customer guides us."

to \$7.08bn in 1998, thanks Lex, Page 12

Regulator doubts fail to curb online brokerage

The rapid expansion of US online brokerages has continned despite cautionary noises from regulators and growing consumer frustration caused by trading failures and slow

Charles Schwab, the larges online broker, said it had reached "unprecedented volumes in January", with an average of 153,000 online trades a day. This was 60 per cent up on the fourth quarter of 1998. On average 6,400 new online accounts were opened each day.

analysts, helped push Charles Schwab's customer asset holdings to \$521bn during the month, 40 per cent above the same period last year.

Separately, R*Trade, the third largest online trading company, is to launch the first of a new line of mutual funds and money market funds next week after receiving regulatory approval to expand into asset management. It said the fund would be called the Trade Standard & Pour's 500 index Fund.

This brings the company into line with other retail industry leaders such as Schwab, and takes E*Trade nearer to building an online full-service brokerage.

On Wall Street, Charles Schwab stock rose more than 4 per cent to \$65% by lunchtime, with E*Trade up \$% to \$46%. Donaldson, Lufkin & Jenrette, which owns DLJ Direct,

its own online brokerage, was also up at midsession, reaching \$52%, up \$2%. The company is set to announce whether it will launch an inte tial public offering for the online arm.

continues to suffer from its success, with the largest traders suffering slowdowns as they scramble to keep up with rising demand. Bill Burnham. electronic commerce analyst at CS First Boston in San Francisco, said: "The problem is not that people don't like them; it's that they like the

Two weeks ago Eliot Spitzer, New York State's attorney general, announced an industry inquiry in response to the high number of customer com-

industry too much."

to 10m by the end of **Barclays** posts 12% increase in

per cent.

Barclays, the UK banking group, yesterday promised a cost freeze this year as it announced pre-tax profits of

of 12 per cent in reported profits, but was flattered by heavy exceptional costs in 1997. Operating profits on ongoing businesses fell 20 per cent to

been acting as chief executive since the departure last November of Martin Taylor, said Barclays had exceeded its cost targets, with total operating expenses for ongoing busises rising 5.4 per cent to

O'Neill, the Bank of America executive whose appointment as Barclays' new chief executive was announced last week. would want to play a part in the formulation of the costcutting plans, and a more detailed programme would be announced in Angust with the bank's half-year results.

However, the bank had already embarked on its plans to bring its spiralling costs under control. "I'm bloody sure I'm going to

keep these costs constant this year," Sir Peter said, pledging that cost controls would start at the top with a freeze on boardroom expenses

per cent to £1.62bn. a return on economic capital of 45 per cent. Corporate banking raised operating profits by 6 per cent to £972m, a return of 27 per Excluding the Russian provi-

sions, loan loss provisions rose from £227m to £339m, but remained at less than half the £700m level the bank estimates as its average annual bad debt charge over the course of the

loss around in 1999.

off if you reversed the sign."



Before being connected, callers are obliged to listen to advertising or info-media such as local weather or news Under GratisTel's proprietary technology, the calls are pre-tax profits interrupted by 10 second commercials heard both by the subscriber and the person up 6.4 per cent yesterday to £16.92. Brokers Crédit Lyon-Analysts have questioned

£1.92bn (\$8.12bn) in 1998.

The result represented a rise Sir Peter Middleton, who has

The promise of a brake on costs thrilled investors, pushing Barclays shares - which had already risen in the wake of Mr O'Neill's appointment -

Liffe gives way to Euribor

Capital Markets Editor

contract based on Libor, the London Inter-bank Offered Euribor, the rate set in Brus- competitor.

place as a "voluntary con- change, offer three-month switch to either Matif or sign yet that the reference on Euribor. So far neither bank lending rate set in Lon- exchange has managed to over on which exchange

"battle of the benchmarks" market for the key interest tract, "said a senior trader in

The London International Euribor will not necessarily overall humbyer. Financial Futures and have any bearing on where Options Exchange is expec- money market trading in ers say that Liffe's comted today to give the market suros takes place, the threat manding lead could slip the opportunity to bury its to Libor was seen as a when the first three-month direct threat to Liffe, Euribor contract expires on which has lost much of its March 15. Rate, and convert its volume in other contracts to remaining positions into Eurex, its Frankfurt-based

Both Eurex and Matif, the The move, which will take French derivatives ex- June or close positions and traders agree that the "open version", is the strongest interest rate contracts based Eurex. don has in effect lost the make a large dent in the

rate future, with Liffe main- London. Although the success of taining a 75 per cent share of

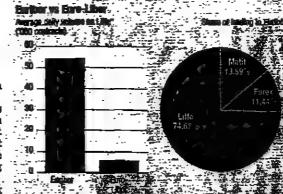
However, derivatives trad-

the new contract expiring in "The battle is by no means

will be given the opportunity to "roll-over" positions into could still move in the inter-

Bankers say that Liffe is still in a precarious situation only two months before it begins to move its largest contracts on to its full-time electronic screen trading system, Liffe Connect, With both Matif and Eures

offering lower-cost electronic trading, volumes vening period. However, outery" system, which Liffe is in effect phasing out, still offers greater liquidity on are still difficult to execute



month interest rate future. This is because the market screen in July or August. likes to carry out complex. The exchanges are also "multi-strike" trades on battling fiercely to win a interest rates futures, which the more sophisticated con- on ... electronic trading futures for the suro-de dominates the Euribor contracts such as the three-systems. Liffe's Euribor con-

the various equity index

pharmaceutical group, yesterday played down regulatory delays in its planned the UK, describing as "minor" the issues it is dis-

Regulators in Europe have called for detailed information on the merged company's position in the beta blocker drug, used to control blood pressure, while US authorities were examining its position in local anaes-

Hakan Mogren, Astra chief executive, expressed optimism that the merger would remain on the fast track for approval. He said talks with regulators were "very posi-

only profitable but also that

past are unlikely to deceive

bankers in whose hands they

attract capital market funds

The case of one Cairo-

and a medium-sized industri-

alist is an example of folly

and proof that it does not

pay. A substantial invest-

ment by the fund was made

on the basis of figures pro-

vided by the company. But a

deceit was exposed when the

company published !ts

investment had been made

demanded that they buy back our shares. Which they

did," said the fund manager.

"It's happened more than

Clearly we have to be very

Banks, regulators and rat-

have been falling.

pre-tax profits, which rose 15 per cent to SKr16.44bn (\$2.08bn) from SKr14.31bn. For comparable units, which excludes Astra's purchase of venture, pre-tax profits in

Total sales rose 27 per cent SKr57.19bn from SKr44.9hn, with sales of the world's number one selling prescription drug, the antipeptic ulcer treatment Losec. up 47 per cent to SKr81.62bn

Discussions with the European Competition Commis- of the target. sion concern the strong position AstraZeneca will have in the beta blocker market due to the combined sales of

Private sector companies must provide more financial information

if they are to attract capital market funds, reports Mark Huband

A year ago the govern-

(GAP). Government officials

But pressure for full finan-

as the role of the capital

Egypt's banks are gener-

Transparency has now become central to the

demands of the capital mar-

nificant shock to some tradi-

"For the past 30 years the

wealthiest people - what we call the gang of 40 - have been those who were essen-

tially commission brokers.

They can close deals, but

they can't do business," said

the chairman of a big Egyp-

"They aren't able to cope

with financial growth. Their

companies have structural

problems. Some don't have

any real management, or the

management is made-up of

several of the major ones are

heavily in debt. Occasionally

market has expanded.

refinancing

He was speaking after blocker issue revolved partly Astra announced full year around how their market should be defined, as they alternatives in the treatment of high blood pressure.
In the US, discussions with the Federal Trade Commis-

> things, on local ansesthetics where Astra has Marcaine and Naropin and Zeneca has the licensing right to Chiro-

sales in the US only reached SKr357m - about two-thirds Earnings per share rose to to SKr1.90 from

The company said the beta closed up SKr5.50 at SKr161. for that overhaul in 1997,

their cheques have

For the brokers charged

with selling companies on

the stock exchange, the task

of squeezing company man

tion to allow them to present

investors with an accurate profile of the companies i

"We can go and visitine?

companies, and the financial

manager will give as much information as he

regards adequate. Some

thing," said Ahmed el-Helw.

managing director of Inter-

capital Securities; a leading

Companies that have vet to issue their shares on the

stock markets include Kato

Group, an industrial and

food conglomerate, Ghab-

bour Group, a vehicle manu-

facturer and Bahgat Group.

struction group.

Cairo brokerage house.

often ardnous.

Electrolux, the world's

up from SKr4.55bn to though overall sales rose modestly from SKr113bn to

Michael Treschow, chief executive, said the improvement reflected the first fullyear benefits of the company's 1997 restructuring, in which it vowed to cut 12,000 jobs and shut 25 plants and After taking account of the

in the US amid strong volume growth and improved internal efficiency. Of the group's three oper-

decline in the Brazilian

white goods market and weak demand in Russia and

the emerging markets of south-east Asia. That was

balanced by rising demand

its goal of 6.5-7 per-cent oper-

pre-tax profits jumped from appliances reported profits SEri.28bu to SEr5.98bu in up from SEr2.94bu to . 3. SKr4.07bm. The outdoor prod-Mr Treschow said that 80 ucts business contributed per cent of the restructuring SKr1.79bn, up from the had been completed, belying SKr1.68bn achieved last to propel Electrolux towards time. The professional appliating margins and a return than double from SKr340m

on equity of at least 15 per to SKr723m. For the group as a whole Nevertheless, the chief fourth-quarter operating executive admitted that profprofits rose 57 per cent to itability was still below SKr1.75bn on sales up from SKr27.8bn to SKr29.1bn Last year, profit growth was denied by a 17 per cent

In spite of the volatile con ditions in Asis and Latin America Mr Treschow pre dicted further growth this year in both mature and new markets. For 1998, earning per share rose to SKr10.85 from SKr0.95. A dividend of SKr3 has been proposed compared with SKr2.50 last time. The group's most commonly traded B shares rose

NEWS DIGEST

AUTOMOTIVE INDUSTRY

Volvo to cut further 650 iobs at Swedish trucks arm

Volvo, the Swedish vehicles group, announced yesterday it was to cut a further 650 jobs at its trucks unit in Sweden due to more efficient production and an expected drop in European demand for heavy trucks, it said 1998 had seen record levels of truck demand in Europe and its plants had been working to deal with this and an order backlog which had built up. Now, with demand for heavy trucks in Europe forecast to drop slightly and the order backlog cleared, production needed to be cut.

The cutbacks of the Umea and Skovda plants are on top of the 5,300 job losses across the group announced by Volvo in November lest year. Of these 1,000 are to be at Volvo Truck. Nicholas George, Stockholm

BERTELSMANN/HAVAS

Joint venture nears completion

Bertslamann, the German media group, yesterday said it was polsed to complete a specialist publishing jointventure with Havas of France following clearance from the European Commission for Bertelsmann's takeover of Springer, a scientific and textbook publisher.

The German group said talks on a joint venture with Hayas could be doinplated within two weeks, creating an enlarged group to rival companies such as Reed Elsevier and Wolters Kluwer.

The takeover of Heidelberg-based Springer, which is not connected to the newspaper and magazine publishing group Axel Springer Verlag, lifts turnover at Bertelsmann's specialist publishing unit from DM625m to DM1.5bn (6767m, \$862m). The facrease means the German group can marge its specialist publishing interests with those of Havas on an equal basis and avoid paying a premium.

The EC yesterday approved Bartelsmann's estimated DM1bp acquisition of 86 per cent of privately-held Spanger Frederick Studemann, Berlin

HOECHST

Merger setback denied

A supervisory board member of German chemicals and pharmaceuticals maker Hoechst yesterday rejected a report that Hoechst's largest shareholder, the sultanate of Kuwait, opposes the group's plans to merge with French pharmaceuticals maker Phone-Poulenc,

The German daily Frankfurter Aligemeine Zeitung yeater-day sparked further talk that the Kuwaitis may be unhappy about Hoechst's plans and may try to block them at an annual shareholders' meeting on May 4:

There is nothing to my knowledge that would suggest that Kuwaiti shareholders will block Hoechst's plans" to merge with Rhône-Poulenc, said Rainer Kumlehn, the regional head of the mining, chemical and energy union. He represents Hoechst workers on the company's supervisory board. The Kuwait Petroleum Company, which could not be reached for comment, owns 24.5 per cent of

Lufthansa unit in \$134m US buy

A subsidiary of Lufthansa, the German airline, said yesterday it had agreed to buy Hudson General in a deal valued at about \$134m, apparently winning a four-way bidding war for the US alroom services provider, Lufthansa's airport ground services unit, GlobeGround, said it had agreed to buy Hudson General for \$76 cash a share.

Hudson General, which handles baggage, fuelting and de-loing at amortal across the US and Canada, is the North American ling for Globe Ground, which provides a GlobeGround subsidiary will start a tender offer for all Hudson General shares. The offer will be conditional on a majority of butstanding shares being tendered. In early trading, Hudson General shares were up \$3½ to \$77. Reuters, New York . -See Technology page

Rautaruukki posts 35% decline

Rautaruukki, the Finnish steel group, yesterday said it saw steel prices reaching their low point in the first quarter of this year and forecast some improvements in price levels in the latter part of 1999. Amouncing a 35 per carridecline in full-year pre-tax profits from FM1bn to FM754m (£127m, \$142.5m), the company said the sharp fall in steel prices in 1998 had hit earnings. In the 12 months to December 31 sales rose from FM13.65 to FM15.35bn. Earnings per share fell to FM3.81, from FM5.82, with the proposed dividend cut from FM2 to FM1.80. tolas George

Astra plays down delays Electrolux lifted by US to \$35bn Zeneca merger and European demand

Rv Micholas George

\$35bm merger with Zeneca of Merck's half of its US joint the 12 months to December cussing with European and 31 rose 22 per cent. US regulators.

from SKr41.63bn.

becoming less so among ment decreed that compa-Egyptian businesses. nies must abide by interna-

They have begun to discover tionally recognised General

that transparency can be not Accounting Principles

the new breed of investment cial disclosure has mounted

ing agencies say that Egypt's ally conservative, and the

private sector companies lure of the capital market must be prepared to disclose has led companies with sub-

more financial information stantial bank debts to seek

based global fund manager ket institutions, and is a sig-

Last year sales of Pulmicort, the asthma treatment, rose 11 per cent to SKr6.49bn from SKr4.92bn. However

SKr7.18 from SKr6.21 with the proposed dividend to be Astra's Seloken and Zeneca's SKr1.80. Astra's most com-Tenormin and Inderal drugs, monly traded A shares

largest household appliances group, saw underlying profits jump by a third last year as buoyant US and European demand offset volatile sales in Asia, Russia and Latin America.

The company yesterday announced operating profits SKr6.06bn (\$767m), even SKr117.5hn.

SEr2.5hn provision set aside ating divisions, household

stated targets.

Pressure builds on Egypt's businesses to be less secretive

SKr12 to SKr152.50.



dures within companies, the

lack of readiness to disclosi

what are still regarded as

trial] groups are reaching the banks, and will have to start disclosing their framcials if they, want to raise funds," he said.

Meenwhile, foreign invest ment bankers are yet to be convinced that they can rou tinely rely on the information that companies are prepared to disclose.

"If these issues eren" sorted out it will deter inves tors," said Christopher Vaughan, managing director of HSBC Investment Banking in Egypt.

"International companies are clearly more nervous now because of the global problems. So they want to feel comfortable with the investments, which means that balf-baked deals are not

Notice to Noteholders

once, but not regularly, retired army generals. And

"We told them that our tian industrial group.

Notice is hereby given for the following issues that the Principal Paying Agent has changed from The Long-Tenn Credit Bank of Japan, Limited (London Branch) to The Industrial Bank of Japan, Limited (London Branch) Student Kouse One Friday Street.

Companhia Bracileira de Petróleo Infrança 15334/000,000 9.655 Step-Up Mones due 2001 effective from 28th Peirusay 1999.

Companhia Vale Do Rin Doce-(CVRD) (formerly Calulosa Nipo-Russilaira S.A. - CENTRRA) USB200,000,000 9.375% Guaranteed Physic Rate Note

IBJ

The Industrial Hank of Japan, Limited London Branch

NOTICE TO HOLDERS OF **BANQUE NATIONALE DE PARIS** MADGRAWME FOR THE ISSUANCE OF DEBT INSTRUMENTS LIT 150,000,000,000 Callable Notes due 18/02/03

ISIN XS007934602-8 Series Nº 134 Tranche Nº 2 ISIN XS007934661-4 Notice is hereby given that pursuant to paragraph "Issuer's Optional Redemption" of the Pricing Supplements dated August 18, 1997 Supplements dated August 18, 1997 the lauter has elected to redeem at par the outstanding Nominal Amount on 22nd February 1999. The Notes will

ease to bear interest on the

Series N° 134 Tranche N° 1

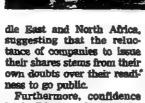
BNP The Agent BNP (Losembourg)SA

Redemption Date.



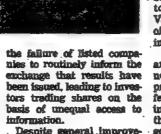
conditions of the Notes, the interest rate for the period 12th February, 1999 to 12th May, 1999 has been fixed at 5.24833 % per annum. The interest payable on 12th May, 1999 will be Can \$127.87 per Cen \$10,000 nominal and Cen \$1,279.73 per Cen \$100,000 nominal.

a leisure industries and con-Ome hig family owned businesses are reluctant To issue their shares because they lack confidence in the operations of the Egyptian Stock Exchange. However, reform of the ness to go public. ESE in the past year has made it one of the most effi-



information.

clent and modern in the Mid- in the BSE is undermined by .. Despite general improve-



CF shares surge amid talk of takeover bid

The imminent sale of a big stake in Crédit Commercial de France, one of France's 10 largest banks, yesterday drove its shares up sharply on speculation it might become the first French possibly cross-border, state.

target of a hostile, it on selling its 7.8 per cent

since Mutuelles du Mans, the mutually-owned insurer which is CCF's second largest shareholder, hired Lehman Brothers to advise

CCF shares closed at Life, the insurance company gan, the US investment

insurance group, more than doubled its holding to 5.9 per In a report issued last Earlier this year, Swiss week, analysts at J.P. Mor-

e79.95 yesterday, up 5.3 per partly controlled by UBS; bank, said: "Recent events Mutuelles du Mans, which stake to an existing sharecent, after rising almost the Swiss bank, raised its affecting CCF's shareholding has held a stake since CCF' holder, such as ING, could 2 per cent on Monday. Stake in CCF to 10.2 per cent, structure point to its vulner, was privatised more than a make it CCF's leading shareconfirming its position as ability and show that the decade ago, said its invest-holder, ahead of Swiss Life. stake in CCF to 10.2 per cent. structure point to its vulner-confirming its position as ability and show that the the French bank's largest loyalty of some of its core shareholder.

> ruled out increasing its stake. But Swiss Life, which had to disclose its intentions under French financial regulations, said it had "no inten-tion to take control of CCF".

decade ago, said its invest-ment was not strategic shareholder. shareholders can no longer and hinted that it would sell to the highest bidder. the Dutch banking and Neither ING nor Swiss Life Lehman Brothers, the US investment bank handling the sale, is believed to be examining up to a dozen

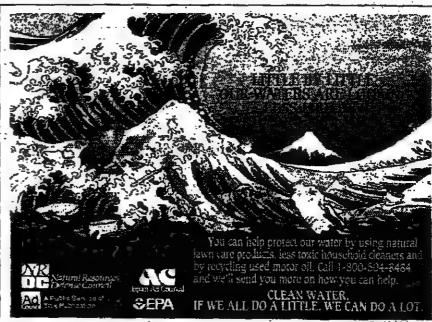
bids, mainly from foreign

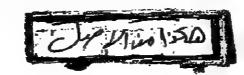
A sale of the 7.8 per cent

institutions. -

ested in forging "closer co-operation" with CCF. KBC, the Belgian bank recently created from the Kredietbank and insprer

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FINANCIAL TIMES WEDNESDAY FEBRUARY 17 1999

European vision. The world's newest currency and the world's second most important stock market. The need for a real understanding of Europe's new role in the global market is vital. And who better to provide independent analysis than a bank of Swiss origin? Make the most of the opportunities in a changing Europe. Come and get to know us better: www.ubs.com/visioneuro *UBS** UBS**



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Change unit in \$134m US by

posts 35°c deci

ekenver hid

Honda to set up China dealer network

Honda Motor will become the first Japanese carmaker an edge over other Japanese to establish a network of carmakers competing for a dealerships for locally slice of the Chinese market, are slashing production laries, Goangshou and Dong assembled cars in China Toyota, the industry leader, when it opens its first outlets this month.

Japan's third largest carmaker intends to open between 20 and 30 dealerships by the end of March. and 100 dealerships by 2001 to sell its Accord saloon. It high cost of local parts.

will not make any equity investment in the network. The move will give Honds saw its sales in China shrink 10 per cent last year, from 30,000 cars to 27,000 cars, and exports its cars from Japan. Mitsubishi Motors has experienced difficulty in its Chinese business, because of the

It also underlines the growing gap between troubled and growing companies in the Japanese car industry. Both Nissan and Mitsubishi capacity and cutting jobs overseas, while Honda and Toyota are building new factories and opening dealer-

Last year, Toyota began construction of a plant in Valenciennes, in northern

2001. The cars would be man-Feng Motors, although some models would be shipped from Japan. The two companies began production ear-China.

The appropriatement comes just before Honda announces said.

bonds. That's why they're

using ABSs to raise money."
As the economy remains

sclerotic, so the credit rating

of many companies which

manage cash flows from

assets in SPVs - such as

Japan Leasing Corp which

collarsed last October - will

worsen. The troubled con-

sumer sector, the source of

many leases on cars and so

on, will increase pressure on

lessing companies and fuel

the appeal of using existing

balance sheet assets to sup-

balance sheets effectively

allows Japanese companies

"Removing assets from

port new financing.

sales of 10,000 cars in China this week, when the group is this year and 30,000 cars by expected to report continued success despite the difficult ufactured by local subsid- conditions in the Japanese market. However, because the company relies on exports for 62 per cent of sales - the highest export ratio of any of the big five lier this month at a factory carmakers - performance could be hurt by the strengthening of the yen

Honda said it aimed for fits third-quarter results later ● Analysts forecast Honda Motor is set to raise its group profit for the year to March 31, mainly because of robust sales in the US, Reuters reports from Tokyo.

Net profit for October-December is estimated at a record Y76bn (\$657m), topping Honda's estimate of Y88bo, Takaki Nakanishi of Merrill Lynch said.

Honda posted a group net profit of Y65.2hn in October-December 1997.

Credit crunch forces Japanese finance houses to sweat

As year-end looms companies hope asset-backed securities can fix balance sheets, write Khozem Merchant and Naoko Nakamae

reporting season looming many Japalooming, many Japanese finance houses are looking to repair their battered balance sheets. One way is to launch assetbacked securities, which on March 31, when banks allow consumer finance companies, among others, to remove assets from their bal-

These assets, typically equipment leases, car purchase loans and other types of consumer receivables, are transferred to a "special purpose vehicle", which stands legally at arm's length from its originator. The SPV launches a bond, often rated AAA because it is backed by the collateral of the asset's cash flow (such as repayments on car loans).

In addition, Japanese banks, such as Tokyo Mitsu-suaded many non-bank bishi and Sumitomo, are securitising chunks of their Ricch Leasing, part of the loan portfolios. By removing office equipment company, assets, such as loans, from their balance sheets, banks free up regulatory capital previously put aside as a provision against default. This enables them to meet Basle standards and to improve return on capital. Recent landmark legal recently launched a Y320m

("Eligible Interested Parties") may participate.

ance, are likely to spur activity. But the immediate cause behind a recent pick-up in issuance is the deadline for the end of the financial year must post capital adequacy ratios in line with global standards, and trading houses must meet selfimposed earnings targets. With Japan in recession net-

ther target is assured. This deadline is forcing banks, whose troubles lie at the heart of Japan's ruinous economy, to pressure customers, such as consumer finance companies or the lending arms of big manufacturers, the most active issuers of ABSs, to repay

This credit crunch has perfinancial companies such as and Mitsubishi Auto Lease Credit, which finances sales of new Mitsubishi cars, to choose ABSs. "We're trying to use the most advantageous method to raise funds," says ikuo Ohno of Ricoh Lessing, which

CONTRACTS & TENDERS

INVITATION TO SUBMIT BINDING OFFERS

FOR THE PURCHASE OF 51% OF THE SHARES of Ionian & Popular Bank of Greece S.A.

Further to the publication of the "Invitation for expressions of Interest in the form of non-binding offers for the

courchase of 51% of the shares of Ionian & Popular Bank of Greece" ("Ionian") and on the besis of Article 6,

paragraph 1(b) of Greek Law 2000/1991, Commercial Bank of Greece S.A. (the "Company") announces today that

the majority (51%) of the shares of ionian are offered to sale. Morgan Guaranty Trust Company of New York (*1,P.

Morgan") has been appointed as financial adviser for the sale. The sale procedure will be an international tender

offering in which only parties who participated in Phase I of the procedure and submitted non-binding offers

The sale of shares refers to the sale of fourteen million two hundred and eighty one thousand six hundred and sixty

The present tender will take place in accordance with the provisions of article 6, paragraph 1(b) of Greek Law

2000/1991 as in force loday, and with both the terms included in this invitation and with the terms provided

in the "Procedures Letter", which will be made available to Eligible Interested Parties by J.P. Morgan.

Submission of an offer implies the acceptance without any modifications of those terms by the binder.

Eligible Interested Parties are invited to deliver sealed binding offers to the premises of J.P. Morgan at the

address given below by 5:00 pm London time on March 26, 1999. Offers received after this time will not be

Offers must be accompanied, on penalty of invalidation, by a "Letter of Guarantee" to the amount of GRD

5.000.000.000 - Issued by a bank legally established and operating in Greece or in another European Union

member state, to the satisfaction of the Company. Should the Eligible Interested Party itself be a bank or

belongs to a group of banks then the Letter of Guarantee must be issued by a third party bank which must

also comply with the requirements outlined above. The text of the Letter of Guarantee will be provided to the

Eligible interested Parties will receive and be able to comment on and discuss the draft share purchase agreement,

Eligible Interested Parties will have at their disposal adequate time to review and investigate lonian and form

The submission of an offer implies that the Eligible Interested party is fully aware of, and accepts, the present

Offers must explicitly state the total purchase price for the 51% of the states of lonian, payable in cash in

Offers must explicitly describe the sources and the availability of the relevant funds to finance the payment of

Offers must explicitly state and confirm that the Etigible interested Party is not acting as a broker or agent of

The criteria for the evaluation of offers will be based on the purchase price offered, the changes to the share purchase agreement, the Business Plan and on the description of the sources and availability of the tunds

submission of the binding offers, to negotiate, through J.P. Morgan, with any of the Eligible Interested Parties

who submitted a binding offer, the terms of their offer. This right may or may not be exercised at the discretion

ement in the terms contemplated by its offer, when requested to do so by the Company, the amount of the

Letter of Guarantee provided by that party shall be tortested to the Company as a genalty, without prejudice to

any further claims the Company may have against that party. Each Eligible Interested Party submitting an offer

acknowledges that the amount covered by the Letter of Guarantee is fair and reasonable compensation to the

Company in case of such forfeiture. The above terms apply mutatis mutandis in case that any of the Eligible

Interested Parties who has submitted a binding offer fails to comply with the terms of the present invitation

14. The Company retains the right to declare the sale process void for any reason, including that the prevailing

15. The Company retains the right to modify the terms of the present invitation, including the deadline for the

16. Eligible Interested Parties do not acquire any right, claim or demand from the present invitation and from their

The present document has been drawn up in the Greek language and translated into English. The Greek text

Property for any further information in relation to the present invitation must be addressed to J.P. Morean as follows:

submission of binding offers provided that the Eligible Interested Parties involved in the tender process are

perticipation in the tender process, against the Company or its advisers for any reason or cause whatsoever.

and/or with the terms of the Procedures Letter and/or with the terms of its offer.

12. The Company retains the right, for a time period of up to twenty (20) business days as from the date of

13. If the Eliquide Interested party whose offer is selected by the Company tails to execute the final share perchase

Otters must be accompanied by a Business Plan with respect to the future development of lonian.

which shall be attached to the Procedures Letter as an appendix, before it is submitted as part of the offer.

(14,281,660.-) registered voting shares, owned by the Company, representing 51% of lonian's total share capital.

The offers to be submitted must be offers for the entire 51% of the shares of lonian.

Reservations or proposals of different terms and conditions shall be disreparded.

B. Terms and Conditions for Salmutting Sinding Offers

accepted and will not be taken into consideration.

their own view as to its condition.

Sactual and legal position of logian.

other is not judged wholly satisfactory.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

PO BOX 161, 80 Victoria Embankment

London EC4Y (UP

Altr: Mr Terence Eccles

Tel: +44 171 325 4169

Fax: +44 171 325 8261

ENGLAND

any third party.

the purchase price for 51% of the shares of Ionian.

necessary to finance the payment of the purchase price.

Elicible Interested Parties as an attachment to the Procedures Letter.

ith the financial changes, which have signifi- (US\$2.8m) asset-backed bond. reporting season cantly eased rules on issu- In the past two weeks. about a dozen domestic and international deals have been launched totalling Batchvarov, head of international ABS research at Merrill Lynch, says \$20bn-\$25bn worth of ABS deals are in the pipeline. New issuance is forecast to rise 50 per cent this year from \$12.5bn in 1996, according to a report

published this week by

Moody's Investors Service,

the US rating agency. crunch should make the ABS a more viable option for issuers seeking capital and the opportunity to diversify funding sources. This trend, also known as securitisation, will continue given the difficulties experienced by poor-ly-rated companies in trying

to raise corporate bonds. "It's never been that easy for these non-bank financial institutions to raise funds, but with the credit crunch its even worse," says Hidemi Moue at IBJ Securities in Tokyo. "Most of the leasing companies either aren't rated, or if they are, they have very low ratings - so they can't issue [corporate]

fresh capital, an expensive option at the moment," says Tamara Adler at Deutsche

> Improved market sentiment has accelerated issuance. The Japan memium the additional protection demanded by investors to take on Japanese risk – has narrowed. Last year, the premium rose sharply on coucerns over the banking system and the economy. A lower premium makes it more attractive to issue ABSs. An over-subscribed asset-backed issue by Industrial Bank of Korea revealed a healthy appetite for similar Japanese paper, says Paul Burke, head of global securttised finance at Chase Manhattan in Hong Kong.

he increased issuance comes against a background of wide-ranging regulatory changes. These include the passage of laws transfer interests in securitting that only lawyers may manage cash-flows from leases in SPVs has been reversed. It was introduced because of the fear organised crime would infiltrate con-

out necessarily redeploying are expected to pave the way for the launch of the country's first morigage-backed security. But regulatory bhirs remain. Bankers says it is still unclear, for instance whether non-bank finance companies may use the proceeds of ABSs to lend to new car buyers or whether the monies raised must be used to repay

> Analysis expect the Japa nese market to consolidate its position as the second biggest after the US. One test of its stability was the bankruptcy of Japan Leasing, which was the originator and servicer of several securitised lease portfolios. The fall-out was contained, showing the strength of a market barely two years old.

People have been saying that this market is taking off for years. But this time it is different - there's serious volume (out there)," says Adrian Pizer, head of assetbacked and principal finance at Warborg Dillon Read in

Tokyo. be held back by a confusing regulatory system; a shallow domestic investor base and modest international investor appetite for Japan

18 years at Kodak Austral-

asia, working his way up

from research acientist to

chairman and managins

director of the Australian

arm of Rastman Kodak of

In that period he was

transferred to the Sastman

Kodak head office in New

York as a strategic planner.

and was credited with turn-

ing around Kodak's Austra-

Concerns were also raised

about the future of the three

other internal candidates

David Hoare, chairman

and Mr Switkowski said yes-terday they had received

commitments from the three

to remain in the manage-

The company, which has a

market capitalisation of

A\$37bm (US\$23.9bn), is two-

thirds government owned.

John Howard, the prime

including the finance direc-

lian operations.

tor, Paul Risso.

ment Term.

the US.

Perpetual says new law has hit funds business

introduction legislation in Australia reducing the role of trustees in managed investment schemes has triggered big changes in the funds mandirector of Perpetual Trustees Australia.

Perpetual, a funds manager and trustee company, yesterday reported an increase of nearly 27 per cent in net profit to A\$14m (UStam) in the six months to

The result exceeded expecations following Mr Bradley's warning last year that the government's introduction of the Managed investments Act in the current rear to June, would cause Perpetual to lose about A\$25m in revenue over three

managed investment ture. Perpetual would then schemes such as unit and property trusts must combine the previously separate Bradley said. roles of manager and trustee in a single "responsible entity". Trustee services vere one of Perpetuel's main

income streams. Mr Bradley said fund manchanges in the lead-up to full ... US.

implementation of the act by July 1. "As yet, there has been little loss of revenue resulting from the Managed Investments Act, but this is beginning to happen."

Perpetual's recent move reflect responses by small agement industry, said Gra- and medium sized investham Bradley, managing ment managers to diversify their traditional sources of revenue by moving into other areas.

To prepare for expected losses in the next two years. Perpetual had undertaken its first debt financing arrangements for acquisitions in the period, including Wilson Dilworth, a superan nuation specialist, and the local share registry division

Perjetual hoped to further prises expected losses by tak-ing on the role of "responsi-ble entity" for funds that did not want to deal with the exities and regulatory ands of the new struc engage the funds as contracted fund managers, Mr

The company also invested in other areas of business in the period, including expansion of its private client division and the launch of a jointly managed fund with gers had been slow to make Fidelity investments, of the

NEWS DIGEST

JAPANESE ELECTRONICS

Pioneer surplus better than expected

than expected pre-tax profits for the third quarter ending in December. But the underlying trend remained down as the group struggled with the yen's strength against the dollar, weak demand for laser discs and the dire state of consumer electronics demand in Japan and Latin America. it warned group sales for the full year would reach only Y580bn (US\$5bn) against its previous target of Y600bn. The forecast was based on an assumption the dollar would average Y115. Pioneer was pessimistic about the business climate in the coming months. "Economic condi-

tions in Asia, Central America and South America remain aluggish and price competition is increasing," it added.

Consolidated operating profits fell year on year by 18.5 per cent during the quarter to Y3.7bn on sales down 1.2 per cent at Y147.3bn. Pre-tax profits actually rose, by 11.3 per cent to Y5.12bn, because of profits on foreign exchange profits and increased income from optical-disk

patents. Net level earnings fell 15.8 per cent to Y2.28bn. The currency factor pulled down sales by Y2,9bn, the company said. Brokers Dresdner Kleinwort Benson sald for every yen the Japanese currency appreciated against the US dollar Pioneer lost Y500m in operating profits.

Turnover at the electronics division rose 1.8 per cent. year-on-year to Y139bn, because of brisk sales of our navloation systems, car stereos with mini-disc blavers, and DVD-video players. The audio/video software division's sales fell 34.6 per cent to Y8bn. Paul Abrahams, Tokyo

TDK disappoints

TDK, the Japanese electronics parts group best known for its cassette tapes, yesterday announced results well below expectations for the third quarter ending December 31. The weak results stemmed from disappointing sales volumes and a fall in prices, the company said. It revised down its forecasts for the year ending in March. Operating profits would be Y75bn (\$649m) against its previous forecast of Y81bn on sales of Y875bn against its earlier pre-

Consolidated group sales during the quarter fell 11.7 per cent to Y167,9bn. Operating profits were down 33 per cent at Y20bn, while pre-tax profits tumbled 49 per cent to Y16bn. Net profits fell 12 per cent to Y10.7bn. Brokers Warburg Dillon Read-had been expecting pre-tax profits of Y25bn on sales of Y185.5bn. Alexandra Nuebaum, Tokyo

GOLD MINING

Normandy plans new projects Normandy Mining, Australia's largest gold producer, said

yesterday it was comfortably placed after recent rationalisation to undertake further development of gold projects in Australia and overseas, including Ghana and Greece.

Its recent A\$630m (US\$407m) hedge book-value realise tion and the A\$140m sale of its Goldfields pipeline stake in western Australia bad left it with cash on the balance sheet of A\$940m as well as a further A\$700m available in undrawn credit fines, the company said.

Normandy earlier reported a 28 per cent full in net profit to A\$38m for the six months to December. The result included an A\$21m abnormal loss on the writedown of its Mt Charlotte mine in Western Australia. But net profit in the full year to June would be roughly in line with the previous year, said Colin Jackson, executive general manager. Net profit last year was A\$119m.

Last year the company warned low zinc prices and the introduction of a gold royalty in Western Australia would weigh on profits. In the half-year to December, the gold. division's operating contribution rose nearly 9 per cent to a record A\$232m, but the metals division fell from A\$37.3m to A\$13m. Gwen Robinson, Sydney

NEW ZEALAND

National Bank lifts profits

The National Bank of New Zealand, a wholly owned sub-sidiary of Lloyds Bank of the UK, turned in a sharply improved performance in the year to December 31, with a 58.7 per cent rise on 1997 in after-tax profit to NZ\$200m (US\$109m). Pre-tax profits rose 53 per cent to NZ\$274m. The results included four months' trading from Countrywide Bank, bought from Bank of Scotland last year. This made National the second biggest New Zealand bank in terms of assets. However, the National Bank's bottom-line profit was trimmed to NZ\$117m after an NZ\$83m provision for merger costs. Terry Hall, Wellington

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Telstra surprises markets with choice of new head

Telstra, the Australian telecoms group, surprised announced that Ziggy Switkowski would replace Frank Blount as chief executive from March 1.

Mr Switkowski is group managing director for international and business affairs at the company.

The US-born Mr Blount indicated early last year that he would return to the US in early 1999, after seven years as Telstra's chief exec-

However, the early morning announcement was unexpected, coming eight days before a board meeting scheduled to consider the

Investors appeared to be more unsettled by the choice of Mr Switkowski, a former nuclear physicist who joined Telstra 18 months ago after a brief stint as chief executive of Optus, now Cable and Wireless Optus, Telstra's

On the stock market, Telstra shares fell nearly 2.5 per two largest media compa-cent to close at the day's low nies, would buy about sure from regulators to



Heavy profit-taking in the telecoms sector was also a



tions that Mr Switkowski was the weakest of four internal candidates for the job and hopes that Telstra would recruit a senior executive from the US telecoms



factor, following a recent record run and an announcement on Monday that News Corp and Publishing and Broadcasting, Australia's

seek new chief executive

minister, hopes to float another 16 per cent later this year, but faces stiff political reduce fees and allow com-

A\$215m (US\$129m) worth of shares in One.Tel, an inter-Analysts said the fall was due partly to earlier percepnet company. Telecom New Zealand to

By Torry Hall in Wellington

Telecom New Zealand seeking a new chief execugrowth following static earnings figures for 1998.

Roderick Deane, chief executive, announced that he would step down from the post after seven years, and become chairman after September 31, replacing Peter Shirtchiffe, 68, who is retir-

The chief executive's position, heading New Zealand's biggest company, is to be advertised internationally, although Mr Deane said there were strong internal candidates. To ensure continuity, he will become executive chairman after September 30 if a successor has not been found.

vice, electricity and telecom-

months to December 31, were signs of a substantial improvement towards the end of the period in line with Mr Deane has been at the economy. centre of restructuring New Mr Deane said that in the Zealand's banking, civil ser-

Reserve Bank.

tax earnings of NZ\$598.1m

(US\$327m) for the nine

to prominence in the 1970s in key areas in spite of a and early 1980s, when, as depressed economy and chief economist of the tough competition, espe-Reserve Bank, he clashed cially in the tolls market. repeatedly with Sir Robert The company achieved a tive and forecast revenue Muldoon, interventionist record number of new prime minister of the time. Mr Deane was involved in

mobile phone customers during the quarter, and saw the reform movement of the strong growth in interna-1980s as a respected adviser tional calls. It also made to the Labour government. rapid progress in becoming including handling the 1984 an online company, with its financial crisis, the subse-X-tra service now the higgest quent floating of the New internet company in the Zealand dollar, and securing southern hemisphere. E-mail usage by X-tra customers is the independence of the doubling every three Telecom New Zealand yesmonths. terday reported static after-

New Zealanders doubled their use of international calling in December, and Telecom lifted its market although directors said there share from 63 to over 70 per cent of this market. Revenue rose by 1.2 per

cent in the nine months to data suggesting a recovering NZ\$2.5bn, while operating expenses fell 0.2 per cent to NZ\$1.5bn. The company is last quarter - when after tax increasing its dividend payearnings rose by 1.3 per cent out for the nine months by munications industries over to NZ\$201.8m - Telecom had 9.5 per cent to a total 34.5 the past 20 years. He sprung achieved impressive growth cents a share.

wital to purchase

ein Sibn deal

Abuy ASA Holdings

Into \$41.7m deficit

management

erpetual says w law has his ends business

MasterCard in

By John Authors in New York

MasterCard International,

the global payment card

association, yesterday

decided on a sweeping man-

agement reorganisation

designed to make it more

MasterCard has roughly

half as many cards in circu-

lation as Visa, its larger

rival, and the move appears

to be part of an attempt to

change its strategy so that it

would allow issuing banks

Earlier this month, two

world's largest issuer of Visa

the board of Visa. John

executive, had requested a

change in the association's

rules to allow the Visa logo

to be moved to the back of

Citigroup is now in discus-

sions with MasterCard.

believed to centre around

the marketing concessions it

Under MasterCard's reor-

ganisation, all its regional

and functional heads will

report directly to Robert

Selander, chief executive.

These will include one "cus-

tomers" division, to be

first demanded from Visa.

their cards.

surplus

than expected

plans new projects

INDUSTRIAL PRODUCTS

SPX reports \$41.7m deficit

SPX, the Michigan-based industrial products and vehicle components group that took over the larger General Signal in a \$25n deal last year, yesterday reported a \$120m loss for the final quarter of 1998, leaving it with a \$41.7m deficit for the year. A year ago, SPX made \$32.6m in the final quarter and \$129.6m in the full year.

The deficit was due to restructuring by SPX after the acquisition, which included closing 25 manufacturing, fourth-quarter charge of \$204.4m. Ahead of the charges, SPX said it earned an underlying 65 cents a share in the final quarter, shead of market expectations, and was

in early trading yesterday, up \$1 at \$62%.

SPX had made clear that it wanted to grow by acquisition long before the takeover of General Signal. Yesterday John Blystone, SPX chairman, said the integration plan was "on schedule" and it had established four main divitions, and vehicle components. Additional restructuring this year is estimated to cost a further \$20m. Nikki Tait, Chicago

COMPANIES & FINANCE: THE AMERICAS

EQUIPMENT MANUFACTURING US GROUP SUFFERS DECLINE AS FARMERS REACT TO LOWER COMMODITY PRICES

agricultural equipment, as farmers rein back spending in response to low commodity prices, caused firstquarter profits at John Deere to fall to just \$49.7m, from \$203.3m in the same period a

> The US company, one of the biggest suppliers of farm and construction equipment, said operating profit on the agricultural side was barely one-tenth of the level a year

Demand for large tractors

semiconductor manufac-

turer, will today launch a

worldwide advertising cam-

paign that will stress the

internet capabilities of PCs

Craig Barrett, Intel chief

executive, is set to unveil

the much anticipated micro-

processor products at an

Intel event in Silicon Valley

today at which some 250

computer, software and

internet companies are

expected to demonstrate new

The new Pentium III chips

will further raise the bar on

PC performance. In perticu-

lar, the new chips will bring

full-screen, full-motion video to the PC screen, blurring

the distinctions between

television and internet ser-

vices. PCs may also, for the

first time, become truly com-

petitive with purpose-built

computer game machines

The new chips are des-

tined for use in high-perfor-

mance desktop PCs simed at

both consumers and busi-

ness users, the first of which

are expected to be available

that plug into the TV set.

the intel technology.

built around the new chips.

Clearer pictures

may blur market

New Pentium chips will raise the bar on

PC performance, writes Louise Kehoe

ntel, the world's leading from leading manufacturers

new generation of Pentium ted to revamp its Vectra line

microprocessors with a of business PCs around the

Sliding demand for cuts meant manufacturing assets were used less effi-

Total agricultural equipment operating profit was just \$25m, compared with \$206m a year ago, while the smaller construction equipment side saw profits slide from \$64m to \$12m.

at \$2.46hn, with global physical volume falling 18 per The company's forecast for

by the end of this month.

Hewlett-Packard is expec

new chips, Dell Computer is

planning high-end models, while Compaq is expected to

add the Pentium III to its

top-of-the-range Presario.

the remainder of 1999 was

Overall, sales for the quar-

ter were down by 14 per cent

and combines was "severely equally bleak. It expects net that Deere's sales fell by a affected", and production cash income among US farmers to fall about 9 per cent this year, in spite of the \$6bn package approved by the US

> "As a result, retail demand for farm equipment is projected to decline by 20-25 per cent in North America this year," Deere said, "with declines of 10-15 per cent in other major markets".

> By contrast, construction machinery sales were seen remaining at "near 1998 levels". But the drought of buyers on the farm equipment side would probably mean

further 13-15 per cent in volume terms in 1999, compared with 1998, with second-quarter sales down by about 13 per cent year-on-year.

Despite this gloomy outlook. Deere's shares rallied early yesterday, gaining \$1#

Analysts have been well aware of what one called a "buyers' strike" in farm equipment, seeing the main issue as the extent to which pricing discipline among equipment manufacturers would hold, preventing a repetition of previous severe

quarter earnings per share, at 21 cents, were well ahead of market forecasts, which averaged about 16 cents, according to the First Call research firm The company itself

pointed out that in the face of difficult market conditions, all businesses had continued to operate in the black, and that production schedules had been set below the level of retail

As a result, trade receivables declined during the

Net stocks require 'different valuation

By Paul Taylor

Traditional valuation models should not be applied to internet start-ups, Eckard Pfeiffer, chief executive of Compaq Computer, the world's second largest computer group, said yesterday. The internet is a revolution that is happening and is changing the world, so you cannot measure what is havpening here with the metrics

Mr Pfeiffer's comments, made during Compaq's annual European press conference contrast sharoly with those made recently by other business leaders including Bill Gates, Microsoft chairman, and Rupert Murdoch, News Corp chief who have suggested internet

of what we are used to," he

companies are overvalued.

Mr Pfeiffer noted that the dawn of the personal computer era in the early 1980s had led to the formation of "an entirely new infrastructure of companies" including Microsoft, Oracle, Apple Computer and Compaq. "That was nothing com-

pared to what is happening with the internet ... these cial valuation," he said.

not multiples of earnings because there are no earnings. It is multiples of revenues. It is a jockeying for position - who will be the that is what matters."

Alta Vista into a leading internet portal or internet gateway site ahead of a planned flotation.

John Deere hit by reduced spending

reorganisation headed by Alan Heuer, who is currently head of the US region. All global marketing officials and regional heads will report directly to him. A second division will vear earlier. group all of MasterCard's

> cover central resources, strategic ventures and human resources, all directly answerable to Mr Selander. The moves are meant to make it easier for Master Card to help member banks

technology resources. There

will also be divisions to

more freedom in marketing market their own brands. Mr Selander said his strategy for success was "to directors of Citigroup, the sharpen our focus on serving key members in our top marand MasterCard cards, quit kets and strengthen the delivery and quality of the Reed. Citigroup co-chief core services we provide to members".

The measures appear to make it easier for Master-Card to package products as mber banks want them. It could therefore be positioning itself to provide cards for large banks to trade under their own brands.

MasterCard firmly denied the plan would cause any significant staff reductions It refused to comment on speculation it was planning to cut members on its board. which is much larger than

NEWS DIGEST

INSURANCE

XL Capital to purchase NAC Re in \$1bn deal

XL Capital, the Bermuda-based Insurer, said yesterday it had agreed to buy NAC Re, the US reinsurer, in a stock deal valued at more than \$1bn. NAC Re, which is based in Greenwich, Connecticut, is the eighth largest reinsurer in the US. It has been at the centre of takeover speculation for months as the insurance industry undergoes intense consolidation. XL's Bermuda neighbour, ACE, last month agreed to buy the property-casualty insurance business of Cigna for \$3,45bn in cash. NAC Re has been considered an attractive takeover target because it has strong relationships with its customers, even though it uses broken

to bring it business. XL said it expected the deal, which is set to be completed by late in the second quarter or early in the third quarter of this year, to have a positive impact on its earnings. The boards of both companies have voted unanmously in favour of the deal, which is subject to approval by stockholders, antitrust and other regulatory approvals.

Nicholas Brown, NAC Re chief executive, will be chairman, president and chief executive of NAC Rs, which will keep its name. Ronald Bornhuetter, NAC Re chairman, and another member of NAC Re's board will be invited to join

XL Capital and NAC Re would have had combined sets of \$13.3bn, revenues of \$2.3bn and a market capitalisation of about \$8bn at the end of 1998. Under the terms of the transaction, shareholders of NAC Re will receive 0.915 XL shares for each NAC Re share in a taxfree exchange, which will be accounted for as a pooling of interests. Based on XL's Friday closing price of \$60.50, the deal values each NAC Re share at \$55.36. With about 20.8m diluted NAC Re shares outstanding, that values the deal at about \$1,15bn.

XL Capital was represented by Donaldson, Lutkin & Jenrette and Wasserstein Perella. NAC Re was advised by MorganStanley Dean Witter, CIBC Oppenheimer and SBC Warburg Dillon Read. Reuters, New York

AIRLINES

Delta to buy ASA Holdings.

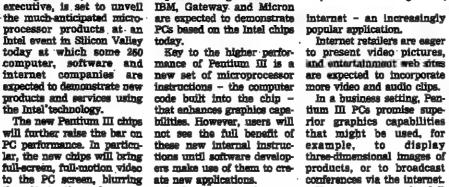
Delta Air Lines, the third-largest US airline, said yest it had signed a definitive agreement to buy ASA Holdings, parent company of Atlantic Southeast Airlines, for about \$700m. Atlantic Southeast is a large regional carrier with its main hub in Atlanta and flies to 21 US airports. ASA, which was founded in 1979, has a fleet of 88 aircraft with about 2,700 employees

Under the terms of the deal, Deita will make a tender offer to purchase all outstanding common shares of ASA Holdings for \$34 a share in cash. ASA Holdings has 28.5m common shares outstanding. Delta already owns nearly 8m million of those ASA shares.

Delta said ASA would become a wholly owned unit. The regional carrier would keep a separate workforce and salary and benefits structure. Its labour agreements with the Air Line Pilots Association and the Association of Flight Attendants would remain in place, Delta said. The transaction will have a "minimal impact" on ASA employment, and there will be "no impact" on Delta employment, it added. Revenue gains are expected to come from more efficient operations, market growth, and better use of aircraft at both airlines. Delta expects the transaction to be accretive to earnings in the first year of operations. ... Reuters, Atlanta

sales and administrative offices as well as the main headquarters, and cutting about 1,000 jobs. This resulted in a looking at about \$4.90 in 1999. SPX shares edged higher

sions: industrial products, technical products, service solu-



ate new applications. Intel says more than 200 However, to get the full games and other software benefit of Pentium III's capabilities in internet applicaprograms will be ready to tions, users will need broadtake advantage of the new instruction set when PCs band access to the internet. either via a cable modem or based on Pentium III are introduced later this month, a high-speed telephone line. In effect, the Pentium III, but it is not clear when these programs will become available in retail stores:

Pentium III PCs will also be well suited to video and audie broadcast via the

when combined with high-speed internet links, enables any web site publisher to become a broadcaster, challenging estab-

Privacy. groups have objected to this feature, and are seeking support for a boycott of Pentium III PCs. intel has responded by changing its plans to ship Pentium IIIs with the ID fea-

electronic muil.

lished TV broadcasters in

much the same way that

internet publishing has

already brought changes to

the traditional news publish-

Although most analysts

expect Pentium III to extend

Intel's leadership in the PC

microprocessor market,

another feature of the new

troversy. Intel has included

an identifying number that

can, for example, be used to

authenticate the source of

ing industry.

ture turned on. Users will have the option not to activate the feature.

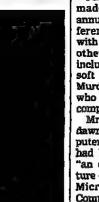
With Pentium III, Intel is

in the PC market. The company also aims to boost demand for high-performance PCs, which has been dulled over the past year, particularly in the consumer segment, by the widespread availability of cheaper "basic" PCs, now selling for as little as \$400 in the US.

continuing the established

Pentium III, which will sell at a premium price, is enabling Intel to compete more aggressively in the low-end PC market by cutting prices on lower-performance chips without sacrificing margins.

Last week Intel slashed prices on its Celeron microprocessors used in low-end PCs, by up to 24 per cent, prompting Advanced Micro Devices, its chief PC micro-



companies on the leading edge are rewarded with a completely different financycle of rapid obsolescence Mr Pfeiffer added: "It is

> leaders of the internet era, The Compaq chief executive said this was one of the reasons that Compaq was continuing to invest in Alta Vista, the internet search company it acquired with its nurchase of Digital Equipment Last month Compag announced plans to turn

Mr Pfeiffer yesterday declined to be drawn on either the timing of such a float or Alta Vista's potential

Nortel Networks claims data lead

By Edward Alden in Toronto

Nortel Networks, the Canadian telecommunications and data networking group, claimed yesterday it would be the first to bring to market next-generation technology that will allow telecoms carriers to carry data traffic efficiently without abandoning existing voice networks

The company said trials were under way and the first shipments of the new products would be made in the fourth quarter.

lan Craig, president of Nortel's carrier solutions division, said the new package of packet telephony technologies would allow telecome carriers to cut 50 per cent off the cost of develoring a separate overlay network to carry data traffic. In addition, operating

costs would be reduced by as much as 45 per cent because carriers would not have to operate two separate net-

The volume of data traffic, driven by the explosive growth in internet usage, has recently overtaken voice traffic in North America growing at 10 times similar hybrid solutions.

the rate of voice. Telecoms carriers have been scrambling to develop new networks based on packet switching rather than circuit technology to handle the growing data traffic.

But carriers have been reluctant to phase out existing voice networks. These represent tens of bil-

lions of dollars in sunk costs and can handle an array of lucrative call service features such as centrex, toilfree numbers and multimedia conferencing.

Nortel, which purchased US data networking company Bay Networks last year, has been leading several large equipment manufacturers in trying to develop technology that will allow carriers to handle both their voice and data traffic requirements simulta-

Maribel Lopez, analyst with Forrester Research in Boston, said Nortel was offering an interim solution that would be very attractive

to carriers. She added it would proba bly prompt other equipment manufacturers, including Lucent and Cisco, to develop

US demand helps Cemex boost sales

in Mexico City

multinational that is the world's third-largest cement producer, beat market predictions with a strong fourth quarter bolstered by ivnamic sales in Mexico and the US and currency gains.

Fourth-quarter operating income jumped 24 per cent to 2.98hn pesos (\$300m), with cement volumes in Mexico growing 6 per cent, buoyed by a stronger peso. US demand boosted sales

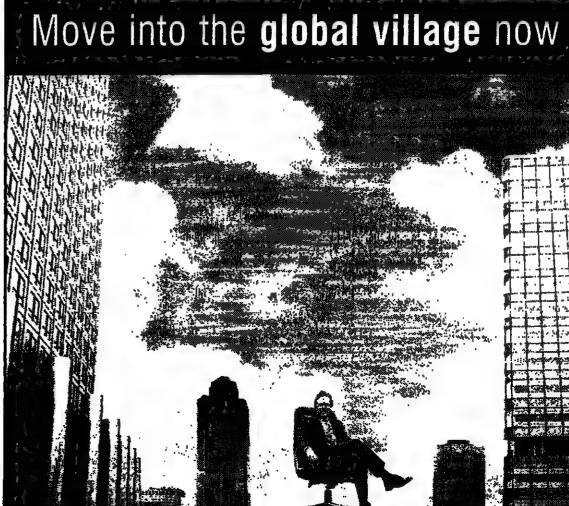
and margins, as Cemex brought in low-cost cement US. In Spain, Comex's other main market and home to holding company Valenciana de Cementos, low interest rates fuelled a surge in residential housing.

Pre-tax profits grew by 42 per cent in the quarter to 2.788bn pesos, while earnings per share were 54 US cents, up from 30 cents in the 1997 fourth quarter.

"Cemex's developed markets are very strong and its main emerging market, which is Mexico, is doing better than the rest of Latin America," said Guillermo Serrano, cement analyst at Santander bank in New In Asia, Cemex has spent

more than \$600m on acquisitions. It has raised its stake in PT Semen Gresik of indenesia and Rezal of the from China for resale in the Philippines, and acquired a 99.9 per cent share in Philippine manufacturer, APO

The company has commitments to repay \$800m in debt by the end of 1999.



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US buy-out house eyes Electra Fleming

Clayton, Dubilier & Rice, a and managing director of the has promised its sharehold-US buy-out house expanding London operation started in Europe, is thought to be last year, refused to cominterested in acquiring Electra Fleming, the management company of Electra Investment Trust, for which 3i has made a bid approach. Clayton, Dubilier, which is

reckoned not to be interested in the assets of the trust, is believed to be meeting Fred Vinton, chairman of Electra Fleming, and Hugh Mumford, managing director,

ment on any discussions. dial relationship between Electra and Clayton, Dubilier. We have a deep respect for each other's management teams." Electra Investment Trust has also invested undisclosed amounts in two recent CD&R private equity

However, any approach by

ers a solution that will deliver them "full value".

One possible next step is But, he said: "There is a a that the trust proposes a longstanding and very cor- wind-up of its assets over three to five years - which would appear to leave Electra Fleming managers in a position to negotiate a separate future, depending on how the idea of the wind-up was received by institutional

Electra Fleming is a 50/50 joint venture between EIT but the latter had been a cat-

the trust under a three-year contract thought to be worth £15m (\$24m) a year.

today's annual meeting.

own" for narrowing its persistently wide discount since buy the assets without the well before the 3i approach,

3i, which has been waiting for the annual meeting before deciding on its next Michael Stoddart, chair- move, had initially wanted man of EIT, yesterday told to acquire both the trust and institutional shareholders the Electra Fleming managthey could expect "an indica- ers. But the latter have tion of a way forward" at baulked at the idea of joining what they see as a large A person close to Electra inflexible organisation with said the trust had been a much less attractive remuworking on "a scheme of its neration structure. 3i is understood to be prepared to

A more remote possibility

Low & Bonar said yesterday

that trading had got off to a

slow start this year and that it was facing pricing pres-sure, especially in its core

Analysts cut pre-tax profit

estimates for this year by more than 15 per cent. ABN

Amro, the company's broker,

reduced its forecast from

The shares dropped 15p to

165p, down from 420p last

Jim Heilig, chief executive.

said: "Christmas activity

was not so buoyant both in

the UK and on the Continent

and as a result customers

have been loath to load up

now. Our order books are

not as strong as we would

in European cartons which

"There is excess capacity

£48.5m to £40m (\$65m).

packaging business.

Christopher Mackenzie, the US house may depend on and Robert Fleming, the alyst for "speeding the propagator of Clayton Dubilier" the fate of the trust, which investment bank. It manages cess". agers. One of the few likely candidates is Blackstone Group, the investment firm. American International Group, the US insurer, is a large investor in Blackstone private equity funds, and could itself be interested in

acquiring the assets. Clayton, Dubilier and Electra Fleming would be a good fit, according to industry observers. They have similar investment styles, both favouring complicated

Boots to buy SAYE shares

By Susanna Voyle

Boots, the retail chemist and pharmacy chain, has reignited controversy over accounting standards for ment that it is radically reforming its practices, which could lead to a pre-tax charge of £63m (\$103m) this

The company said it would only buy shares in the merket to setisfy demand from save-as-you-earn employee schemes. The charge against profits in future could be £30m a year.

Boots is thought to be the first UK company to adopt fully this approach to SAYE share option schemes, which the Accounting Standards Board tried to introduce in 1996. Companies generally issue new shares to satisfy employee schemes, which are accounted for on the balance sheet and dilute exist-

and analysts welcomed the move saying that it was a more transparent accounting policy and would be a difficult precedent for other com-

ing shareholders' equity.

said one of the group's lead- ing scrip dividends.

ing shareholders. "I would say what they are doing is positive because the company numbers will be more reliable and you won't have what they call in the US

doned after several leading FTSE groups - including retailers Tesco and Marks and Spencer - complained about being hit by a profit and loss charge and said this could mean the end of such schemes or the removal of

new strategy mean charging and the exercise price paid

More than 90 per cent of FTSE-100 companies have SAYE share schemes.

"Boots deserve praise. I Mr Thompson said the think they were nervous decision turned off the last | priority. about breaking ranks so tap of new shares for Boots they should be comple- as the group has already mented for their courage". abandoned the policy of issu-

Slow trading at Low & Bonar



is causing some pretty

aggressive price competi-The company, which also

the collapse in sales of pack-aging to Russia and some other eastern European markets had freed extra capac-The plastics business,

which makes products such as moulded vehicle parts, had been hit by a slowdown in sales of tractors and other off-road vehicles. Flooring, part of specialist materials, had suffered from poor conditions in UK retailing and

The company reported a pre-tax loss of £3.44m (£30.2m profits) on sales of \$404m (£439m) in the year to November 30. Before goodwill and exceptionals, profits were £46.2m (£47.5m), in line with expectations.

Losses per share were 11.84p compared with earnings of 19.79p last time. Earnings before exceptionals ware 33.2p (35.8p).

Low & Bonar is planning to maintain the final dividend at 11.85p, for a total of Jason Orton has plastics and specialist 15.85p, a rise of 2 per cent.

where Sema would like to

company is looking at poten-

tial targets among telecoms

service groups, although IT

service groups would be con-

COMMENT

Boots

Boots is right to stop issuing new shares to employees when they exercise options. Given that the retailer's after-tax cost of debt is just 4 per cent - half that of equity - borrowing to cover save-as-you-earn schemes with bought-in shares clearly makes more sense than issuing new paper. But the decision does not, as Boots suggested yesterday, make the real cost of option schemes completely transparent to share-

This is, after all, only a partial reform. Companies have for some time bought in shares to satisfy executive options. They have not done so for employee plans, which confer the right to buy shares at a discount to the market price, because this would involve a charge to profits. The charge covers the difference between the exercise and market prices. In reality, this is not so painful – about £20m a year in Boots' case, slicing 3 per cent off profits. However, thanks to savings on tax and dividends, the effect on earnings is

But even if others follow Boots' lead, so what? Not all companies will want to cover options with existing shares, particularly fast-growing companies that need more, not less, equity. In any case, the move does not give shareholders a complete picture of what they are giving away. The P&L charge for covering employee options does not reflect the full economic cost of providing employees with this

Securitisation

If pop stars can sell bouds to the market backed by the income from their melodies, why not manufacturers? One idea doing the rounds is intriguing. Manufacturers could shift their inventories off balance sheet into vehicles owned by banks. These banks could then securitise the income stream from these receivables.

As ideas go, this one would be far tricker for the capital markets to digest than the predictable income stream thrown off by financial products, such as mortgages or credit card payments, where investors principally assess credit risk. Inventory financing, however, will require analysis of the demand cycle, as well as of how the goods get from A to B. There may be an opportunity here for some, but whatever asset class this idea ends up as it is clearly not one for widows and orphans.

NFC considers a 'financial services' move

By Sessons Vayle and Charles Batchelor

NFC, the international transport group, is in talks with banks over plans to create financial vehicles taking ownership of supply chain inventories, which could then be securitised.

The plan, the first of its kind in the UK, would allow Suppliers and manufacturers to move stock off their baltract would provide a huge | ance sheets, improving the return on capital, and reduce financing costs.

NFC - which runs the Exel logistics business and the Allied Pickfords moving operations - wants special purpose vehicles created to own inventories while they are being moved from the manufacturer to the final

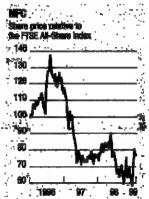
assembly plant. The SPV's could then securitise the goods - issuing bonds backed by income that had yet to be earned.

Although the market for UK securitisations has been growing - from \$4.2bn in 1993 to \$12.7bn last year — it is far less developed than in the US.

Ganesh Raiendra, an analyst with Merrill Lynch, said securitisations of inventories and work in progress had been done in the US and one or two had been completed in continental Europe. "Inventory securitisation is seen as potentially a big

Gerry Murphy, NFC chief executive, said the move would help both suppliers and manufacturers. "There

growth area."



tory, with banks and financial organisations.

The project is still at an early stage and the group would not name the institutially at least the service is likely to be restricted to high priced inventories. NFC's logistics business is based in five core areas, including automotive.

At present the cost of maintaining inventory, before it arrives for final assembly at a car plant or a computer manufacturer, is born by the small supplier. If the cost could be shifted

to large institutions they could provide the funds at a lower cost, said Mr Murphy. allowing small suppliers to reduce financing costs. NFC thinks it would win

more business by offering financial services as part of its logistics contracts. It would appeal to its large

ent the high financing costs has been a lot of interest. of small suppliers are "We have discussed this reflected in the overall price the large manufacturers and

in the market

employee share option remuneration by stealth." The 1996 ASB plan to reform SAYE option accounting rules was aban-

> The ASB plan and Boots' the difference between the purchase price of the shares

> by employees who have

David Thompson, Boots finance director, said the move was part of the group's Yesterday shareholders long-term strategy to restructure its balance sheet. The new policy would ensure that shareholders' funds were not diluted and would put more debt on the panies to ignore. Boots balance sheet - but while earnings would be hit, total just over 5 per cent - at shareholder returns would

Sema says US deal is a priority

By Christopher Price

Strong demand from the telecommunications sector helped Sema, the Angle-French computer services group, to report a 30 per cent jump in profits from its core operations to £78.9m. The group also said an Sama. which provides

tant contract wins in the

telecoms sector with Telecom Italia Mobile and United Property of Spain.

ness we have been working sector was the key area where Sema would like to make its US purchase. The of Spain.

The group reported turnover up 19 per cent to 21.25bn. Operating profits, including discontinued businesses, grew from £85.8m to £80.1m. Including a gain on the disposal of its stake in acquisition to bolster its its joint-venture with British US operations remained a Aerospace, total pre-tax prof-its were 297.8m (£64.1m). have a presence in the US."

ware services, scored impor- otal" Year.

restructuring of its shares last year was also a crucial

development, allowing it to operate in the US. A US acquisition remained a priority. Many of our big

customers want us to handle their global IT requirements systems integration and soft- tive, described 1996 as a "piv- ready to pay up to \$1bn for "We have the right acquisition.

the supplier of IT services to the Olympic Games.

Mr Bonelli said the conboost to Sema's global

funds totalled 27.9bn at the

end of December, taking its

Tier 1 capital adequacy ratio

to 7.4 per cent, compared

The bank estimates it

with 7.3 per cent.

sidered.

Barclays searches for opportunities to cut costs

George Graham looks at the UK bank's results as it prepares for a period of change

increase revenues while to \$492m, but this included a reducing costs over the next

takes over as chairman of the UK banking group in provision of £339m repre-April, and Michael O'Neill, sented less than half Barhis newly appointed chief executive, achieve their promise of holding costs flat loan loss over the course of this year, they should be the economic cycle, which able to improve operating now stands at £700m. In corprofits at the pre-provision level from the £2.56bn (\$4.17bn) reported for 1998.

But the benefit of releases and recoveries from old bad debt provisions is wearing off. Maintaining ournings - charge. Releases of old provigrowth after provisions threatens to be uphill work. Like other UK banks, Barclays has seen its bad debt provisions decline steadily

arclays yesterday from a peak of 23.5bn in 1992 B claimed it had good to 2227m in 1997. Last year, opportunities to the charge rose substantially to the charge rose substantially £153m provision relating to the bank's ill-starred If Sir Peter Middleton, who involvement in Russia.

Excluding this, the new clays' estimate of its risk tendency, or average annual porate banking, where loan can swing most sharply, Barclays set aside just £17m of net new provisions in 1998 - including 223m of the group's Russian sions no longer required, together with money recovered on debts previously

high level of £155m.

FT Maps

prised" by the level of releases and recoveries in the second half of last year.

Even without any increase in bad debts, therefore, the level of net new loan loss provisions must be likely to rise. The question for Barclays, and in different measures for the rest of the banking sector, is the extent to which economic conditions will lead to an increase in bad debts.

Sir Peter said yesterday that Barclays' UK economic forecast was, if anything, for lower growth than the marsensus, which made a technical recession perfectly possible. However, companies and households were in written off, remained at the good financial shape, and the economy was entering

Oliver Stocken, finance, the downturn with low interdirector, admitted Barclays est rates: "It's not the scehad been "pleasantly sur- nario where you would expect a major recession. It's

Even if the economy suffers a more severe recession, Sir Peter believes Barclays is well positioned to weather the storm. The bank has been increasing its loan book in several areas, with division figure up 9 per cent to £37bn, and corporate loans up 17 per cent to

But the bank said it had a good understanding of the risks involved in consumer lending, while increases in corporate lending were concentrated on high grade companies and financial institutions. Sir Peter also said the loan portfolio was much more widely spread

than when it entered the last

"In 1990 this looked a bit like the Himalayas. It now looks like Surrey," Sir Peter

needs capital of £6.6bn-£7bn to support its current business and allow for future growth. As a result it expected to have room to buy back another £500m of its own shares this year. The Lazard investment

banks have established a corporate advisory business in Madrid, led by Pedro Pasquin, former head of corpo-



Barclays is entering the They have similar jointly slowdown with a strong capowned operations in Sweden, idea, which amounts to refite large manufacturers and ital base. Its shareholders' ltaly, Germany and Poland. Inancing suppliers' invention the ultimate customers pay. Morse to float with £300m tag

Morse Holdings is to take advantage of the buoyant information technology market with a spring flotation likely to value the computer services group at £800m (\$490m). It will reap rich rewards for Morse's investors, which was a management buy-out in 1995 for just

Duncan McIntyre, chief

executive, who joined Morse five years ago as finance investors for their holdings. director, will receive about Some £70m being raised £6m in cash, and see the remainder of his stake val- will be used to pay back ued at some £18m.

share. It is the venture capital group's biggest UK nental Europe. investment by value. PPM Ventures has a 20 per cent £130m, most of which will go sophisticated computer

to pay the two principal Some £70m being raised will be new money. Most 3i will also see a healthy fund expansion. Mr McIntyre

Morse's main operations

systems, chiefly in the finannications markets. In the six months to the

end of 1998, adjusted operatdebt, with £20m-£30m left to ing profits were £12m, a rise of 22 per cent. Turnover rose return on its 55 per cent said this was likely to 54 per cent to £144.3m. involve acquisitions in conti-Merrill Lynch is sponsor,

global co-ordinator and bookrunner to the global are in the UK and Germany. offering. Credit Suisse First stake. Morse will raise It is involved in integrating Boston and Warburg Dillon Read are co-lead managers.



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FINANCIAL TIMES

No FT, no comment.

Credit risks hurt Paterson

By Dan Bilefsky

Tough trading conditions in China and eastern Europe triggered a sharp fall in firstbalf profits at Paterson Zochonis, the household products group.
Graham Calder, finance director, said: "Demand for

our products is still strong, but doing business has become increasingly difficult because of credit risks." In the six months to November 30 pre-tax profits fell to £11.4m (\$18.6m) against 214.8m, on turnover

of £187.5m (£179.3m).

Mr Calder blamed the prof its slide on problems in extracting payment in Russia and eastern Europe. "The currency crisis in Russia and Ukraine has worsened in recent months and we are weary of supplying on credit." In China, weak prices and reduced margins forced a strategy revamp. Mr Calder said exceptional provisions of £6.3m would be made in the second half.

By Christopher Price

	<u> </u>	Tanoon	er (Sa)		e-tax it (Em)	D	E (p)	Correct payment (p)	Date of payment	Dividends - Corresponding dividend	Total for year	Total lest year
1	Barcleys Yr to Dec 31	-	. (-)	1,918	(1,716 4)	88.4	(74.4)	27.5	Apr 30	23.5	43	37
	Black (Peter) 6 mits to Nov 28	107.8	(95.6)	12.7	(11.3)	13.681	(12.8)	1.9	Ar. X	1.75	-	7
1	Clondation € Yr to Dec 31	513.2	(497.2)	42.1	(34.5♥)	75.5	(61.66)	6.4584	Apr 5	-	10.14	9,22
١.	Compel 6 miths to Dec 31	121.5	(86.6)	4.97	(3.67)	11.61	(9)	2.4	May 4	21	10.14	6.3
	Geerhoose 6 mins to Dec 31	37. 7	(30.1)	2.13	(1.33)	8.8t	. (5.4)	28	Apr 23	2.6	_	7.5
٠	Lines & General Yr to Nov 30	403.9	(438.7)	3.44L	(30.24)	11,84L	(19.79)	11.35	May 4	11.35	15.85 .	15.6
- 1	5 mm to Dec 31	13.2	(122)	5.02	(5.25)	16.6	(17.6)	10.2	Apr. 26	10.2	15.05 .	26.1
1	Morgan Sindail	405.2	(328.2)	9.76	(7.26)	22.15	(16.38)	4.45	Apr 14	3.989	6.5	5.25
1	MSW Technology 6 mths to Nov 30	1.36	(1.08)	0.141	(0.077)	1.821.1	(1.16)	0.75	Apr 8		Ç.J	-
١	Paterson Zochonis 6 mins to Nov 30 *	187.5	(179.3)	11.3	(14.8)	15.58	(21.68)	5.85	Apr 6	5.85	_	18.5
	Questio Yr to Dec 31	79.2	(81.8)	3.68	(294)	9.8	(7).	23	Mary 5	23	4.5	45
Ì	Range Cooker & 6 miles to Oct 31	4.69	(3.76)	1.13	(1.06.)	0.531	noù asá i	0.05	Acr 9	-	4.3	0.125
ı	St Moderne Props Yr to Nov 30 *	64.8	(41.3)	15.6	(13.6)	9.2	(8.2)	2.3	Apr 23	2.1	3.3	3
١	Secretary Yr to Dec 31	1,250	(1,130)	97.8♥	(64.1)	14.9	(9.8°)	1.46	July 1	T.125°	23	1.825*
	investment Trusts	188	(p)		cutable gs (Em)		(p)	Current physical (p)	Date of payment	Corresponding dividend	Table for year	Total back year
	TR Euro Greenth	579,56 208,58	(533.82) (170.31)	.11.1 0.0867	(11.3) (0.354L)	19.24 0.05L†	(19.7) (0.23L)	13.11大	Mar 31	10.8	19.36	17.6 0.9

Merger fever turns focus on banks

EUROPEAN OVERVIEW By Khozem Merchant

kets, buoyed by merger fever results. Prices also telecommunications stocks,

such as Cap Gemini.

FISE Edioc 100

Internet stocks have been the rage in the US recently, provoking cautionary com-Street, which in particular rates. Opinion favoured 'no benefited technology and change", especially while the euro remained weak against

the dollar.

Merger talk was the motor One factor fuelling this mentary tool for creating behind strengthening bank trend is the drive for share-shareholder value". ments from both Rupert recent report that European man of the Federal Reserve. 1998 reached a record \$842m. was the most active.

stocks. J. P. Morgan said in a holder value. J. P. Morgan recent report that European says European firms are

rose 84 per cent to \$22.1bn, and it is forecast to rise and results. Prices also
firmed on the back of a
strong opening on Wall
Streat which is worker the European Central English would cut interest. The UK was the largest tarChanges. But J. P. Morgan get market, but measured as warned that companies a percentage of the market's might expect too much from total capitalisation, Belgium share buy-backs, which it said "were only a supple-FTSE Actuaries Share Indicos . . European series

The FTSE Eurotop 300 index of leading European shares ended up 0.70 per cent at 1,209.41, while the FTSE Eurotop 100 index improved 21.13, 0.77 per cent,

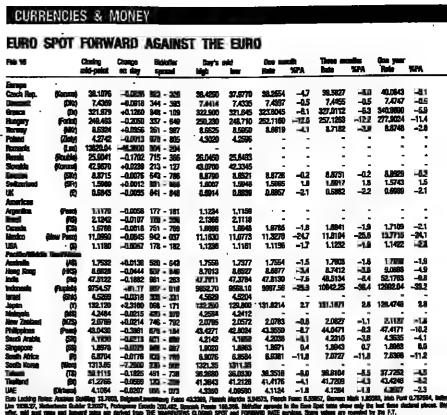
The FTSE Ebloc 100 index of shares in euro-zone com-990.02. The most improved sectors were tobacco, up 47.58, 8.36 per cent, and banks, which ended up 16.45, or 1.86 per cent. UK banks continued their

recent good form with Barclays report positively. Its share price improved €1.7 to €24.71. The French bank CCF rose 64 on continuing hid rumors linking it with

firm on better prices. Royal Dutch was the exception, losing 69 to 638.50.

INTEREST RATE SWAPS

BONDS



EURO-ZONE BONDS

FC considers financial ervices' move

<u>, in a state of the state of t</u>	Pab 16	_					
^	Marietta	ladex ·	Day's	change points	Yield gross %	ad adj gad	Total re Esroj s
/ \	FTSE Eurotop 300	1209.41	+0.70	+8.37	2.27	12.01	1245.9
	FTSE Eurolog 100 FTSE Ebloc 100	2775.72	+0.77 ~0.36	+21.13 -2.00	2.30 2.12	1.97 0.39	995.70 1005.3
7	FTSE EuroNEL	THE	40.40	+5.01	2.82	1.22	1233.2
	FTSE EuroMid Enico FTSE EuroMid Ex UK	1196.79 1234.36	+0.20	+5.22	232 219	0.95	1223.5 1258.1
		-	74,200	74.01		0.04	IZAKA I
	FTSE Eurotep 360 Singlet Eurobioc	1241,15	-0.32	-3.95	2.06	0.89	1268.4
· ·	UK	1167.99	+2.25	+25.86	2.63	0.73	1227.1
a de la companya de l	Europe Ex-Eurobias Europe Ex-UK	11 07.07 1239.83	+1.76	+20.80	2.48 2.08	0.52	1230.9 1257.4
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	RESOURCES	834,87	-1.09	-0.18	3,49	0.94	674.03
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	OU & BRE BASIC MINISTRAPE	802.71 1052.58	~1_03	-8.32	3.46	0.94	823.11
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CE MATE COMPANIES STORES A STORE AND A STO	Construction & 70; Male	950.87	+0.70	-3.24	279 248	1.13	825.49 980.29
SE MONTH EUROPOR FUTURES (LEFTE) Cira 100-mile	Formany & France	889.34	-0.18	-1,45	4.34	0.60	930.01
Open Bett price Change High Low Set. vol. Open lot. 96.855 96.970 ±0.090 98.070 96.070 96.070 146.282	GENERAL BIDUSTREALS	1112.08	+0.59	+6,48	2,43	1.04	1136.80
96.955 96.970 +0.020 96.970 96.980 26970 146287 97.080 97.085 +0.020 97.075 97.050 22285 118381	Principal & Delicat Discribed industrials	81D.94	-0.38	-5.71	2.04	0.00	822.14
97.100 97.100 +0.020 97.11B 97.085 23828 70494	Bestrait & Best Equip	974.89 1003.19	+0.78	+7.53 +7.88	2.08 1.58	0.00 1.60	997.19 1010.17
96.220 96.235 +0.010 96.255 96.220 6238 74250 BE MONTH EURO LIBOR FUTURES ALFF2) (1 p. 100-pm)	Squarteg & Machinery	996.20	+0.21	+2.04	3.60	1.65	1001.50
	CYCLICAL COMS BOODS	1312.28	-7.00	-1.29	251	13.00	1348.34
Open Set price Change High Live Bat vot Open int. 96.955 96.970 +0.026 96.970 88.955 1.918 Visiting	Automobiles Household Goods & Tinda	970.53 1309.04	-0.43 +1.68	-4.05 +21.63	2.39 3.18	0.00 0.00	979.53 1320.21
- 87.050 97.065 +0.020 97.070 97.050 917 125872	MON-CYC COMS ECODS	1220.02	+1.37	+TELEA	1.50	0.05	1253.64
87.095 87.100 +0.020 W7.11W 97.095 896 122289 86.850 96.835 +0.016 96.860 96.845 15 96286	Bernrages	915.98	+0.70	+4.37	2.98	0.00	935.74
	Hand Production & Francisco	910.21	+1.76	+15.71	1.71	0.00	920.97
ME MONTH 2010 LIBOR OFTIONS (LIFTS) CITE 100-rate	Packaging	638.00 782.60	41.80 -0.88	+12.37	7.00 1.15 .	0.00 0.00	850.53 752.57
GUIS TUS	Personal Core & Han Produ		-1.65	-13.49	0.86	0.00	11046
Marr Jun Sup Dec Mar Jun Sep Dec	Pharmaceuricals Tobacco	1119.75 1464.22	+1.49 +3.26	+16.45 +47.58	1.16 2.73	0.00 1.42	1125.83
0.105 0.206 0.145 0.230 0.040 0.105 0.310 0.225	CYCLICAL SERVICES	1257.64	+1,75	+22.20	2.30	1.56	1326.3
0.100 0.200 0.140 0.201 0.940 0.100 0.210 0.220	Distributers.	733.70	+1.94	+12.94	4.03	0.00	741.94
0.080 0.100 0.086 0.180 0.215 0.280 0.495 0.375	General Retailers	1039,68	+2.45	+24.88	3.06	1.06	1062.21
tolal, Culti 2786 Pois 200. Pondess day'n open Isl., Culti 349016 Puls, 179762. E EUBOTOP 160 (NOCE) PUTURES &LEFFE CEO per full Index polisi.	Laboure Sensons & House March & Printerson	917.12 1188.68	+0.48 +1.40	+4.36	2.24 1.23	6.02 0.00	936.19 1201.25
	Rests, Pubs & Brevenies	824.88	+1.02	+13,15	3.42	2.54	851.71
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2777.0 2779.0 +18.0 2777.0 2777.0 1 0	NON-CYCLICAL SERVE	1342.02	-0.13	-1.89	1.51	0.44	1381.76
	Food & Drog Retailers	1016.06	-0.57	-5.84	205	0.51	1032.07
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World Pharmaceuticals The 10th Annual FT World Pharmaceuticals Conference

22 & 23 April 1999, London Hilton As the phermaceutical and healthcare products industry moves towards the new millennium it continues to make extraordinary contributions to the quality of life and the quality of care of large segments of the world's population. In spite of this record of achievement, the industry now faces unprecedented challenges as governments, large payers such as the insurers, and patients are all raising questions about pharmaceutical pricing and performance. This conference will be taking place within nt Consultant Anagos pusiness pe... months of the start of a new millennium. It is therefore an appropriate moment

ent Investment Director Government Al. to reflect on its successes and achievements over the past two decades, to man Chief Executive Officer Chief Economi tor Vice President Consultant Analyst Busines. rations Director President Investment Director G keting Director Chairman Chief Executive Officer aging Director Fin r Vice President Co. ness Development ations Director Pre ktor Government 'ing Director Chair actor Finance Dire er Chief Economis. nt Director Opera ultant Analyst Euslness Dever

ent Investment Director Gove ient Minister Mar! A Economist Manag han Chief Executive Officer ' r Vice President Consultar alalyst Business Devel tions Director Presidentstment Director Gover ting Director Chaire ... bief Executive Officer ging Director Finance Director Vice President C nmeni Director Operations Director Presiden

of Minister Marketing Director Chaire * Managing Director Finance 🖺 rment Director 🐣

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Treasuries rise on news from Japan

BENCHMARK BONDS By Florian Simbel to London and John Labate in New York

US Treasuries rallied yesterday with falling Japanese bond yields and a a big repatriation of Japanese capital from the US.

The Japanese Ministry of Finance announced it would Finance announcing its plan cut its planned issuance of to step up JGB purchases 10-year Japanese govern- and with Mr Sakakibara ment bonds in March by [Japan's top financial diplo-Y400bn, shifting that amount mat] talking down the yen, to easily absorbed two and one could see this as a consix-year bonds.

The MoF also said its Trust Fund Bureau would Graham McDevitt at Paribas. resume buying of JGBs in

ing an earlier decision to freeze its inventory.

All of this helped push both JGB yields and the yen lower, triggering a sharp rise in Treasuries, But US bonds retreated from early highs weaker yen allaying fears of later in the day, as market sentiment turned from initial euphoria to caution.

"With both the Ministry of certed action geared to the

upcoming G7 meeting," said

"a blatant piece of market the market looked rife for a

"the critical level". US Treasuries started the week with mostly higher likely," said Ms Reed. prices after last week's volatile sessions. By early afternoon the

to 98%, sending the yield down to 5.366 per cent. Internal factors also pushed Treasuries higher.

US DOLLARS

JFM(f) Casino NRUCEC

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III NEW ZEALAND DOLLARIE

Deutsche Bank Finance† SGZ Bank † NSW† State Bank of NSW† Nomura Global Funding SunAmerica Inst Funding(ri) DSL Bank

New international bond issues

exchange losses ahead of the tened, as yesterday's events suggests lower funding fiscal year-end, with a rate of largely affected the long end. requirements, and thus less Y114 to the dollar seen as "The short end has not supply of gilts. The effects of Y114 to the dollar seen as "The short end has not moved a lot. Markets still view a reversal of the latest holiday shortened trading US interest rate cut as said Glenn Davis at Credit

European bonds also took their cues from Japan. They initially moved slightly 117.12 in London. 30-year bond had climbed # higher, but ended the day broadly unchanged.

Fresh UK economic data failed to move the bond mar- furt, in spite of the positive ket. "The retail price index news from Japan, with the "The market was technically figure for January was

98,758R Mar 2006 0,200R 99,845R Feb 2004 0,175R 99,770R Mar 2001 0,125R 99,930 Feb 2002 1,10 99,1789R Feb 2009 0,255R 100,918R Feb 2005 1,30R

9.875 101.64085 Mar 2004 1.875

Corporation, which provides

February and March, revers- referred to today's events as sharp fall in prices. Today, which slightly disappointed the market. But the PSNCR manipulation". He said a rally anyway," said Phillis [public sector net cash both sets of data apparently cancelled each other out,"

> Lyonnais. The 10-year UK gilt contract closed 0.14 higher at

The 10-year German bund also finished unchanged on the day at 115.19 in Frankweakness of the euro weighoversold, following Friday's unchanged [at 2.6 per cent], ing heavily on the market.

JAPANESE GOVERNMENT BONDS MOF BUREAU TO RESUME BUYING

U-turn by Tokyo puts markets in spin

and Khiesun Marchani in London

The Japanese authorities' turnround yesterday on its bond issuance programme put the markets in a spin.

While they welcomed the decision by the Trust Fund Bureau to resume buying of Japanese government bonds, key questions remained

Is the decision by the Ministry of Finance's TFB to buy Y200bn worth of bonds this month and next in the secondary markets a one-off or will it continue into the new fiscal year? Similarly, is an allied announcement by the MoF to reduce issuance of Y1,800bn 10-year JGBs by Y400bn in March also a oneoff or will it continue?

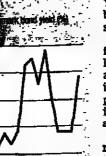
Amid intense market speculation, MoF officials said, according to agency reports. that issuance of 10-year paper would be cut by a simllar amount in April and that it was studying the pos-sibility of the TFB continuing to buy into the new flecal year.

The government currently plans issuance of Y21,000bn of 10-year paper in fiscal 1999. If issuance is reduced by 7400bn each month, it cent overall cut. "The implications would be profound." says Joanne Collins, bond market analyst at Daiwa in

The ministry finally acted resterday after an alarming rise in yields on 10-year JGB benchmark to 2.44 per cent earlier this month.

The rise in yields, curpaper, supports the yen, which is bad for exporters and the recession-hit econ-

Day's Miles Sprid



omy. High yields also damage banks' portfolio holdings of government bonds. Banks increased their JGB holdings last September when yields

were at record lows. In recent months, the short end of the yield curve in Japan has been underpinned by lower and falling rates. At the same time, long-term yields have soared, compounded by a heavy issuance of long-term paper to finance fiscal stimuhis programmes.

Jeffrey Young, analyst at Salomon Smith Barney in Tokyo, said policymakers had now accepted the need "to damp yield increases at by Y400bn each month, it the long end of the curve. would amount to a 25 per But this decision is short and temporary in nature which means the effects will probably be short and temporary as well."

attempts by MoF officials to explain the U-turn, one intriguing detail stood out. While issuance of 10-year bonds is set to reduce, there will be a corresponding rise rently 2 per cent on 10-year in issuance of short-dated

> The MoF yesterday confirmed that it would issue

INTERNATIONAL BONDS

bonds, and Y100bn more in six-year bonds. Yesterday's developments

follow comments by the MoF last week that it was worried about the high yields. It said it would alter its original plans for heavy issuance into the 10-year zone to address the problem. If yesterday's moves do

not force JGB yields down, the Bank of Japan may not be able to resist pressure, including from the US, to intervene and support the bond markets.

Whether this latest move will calm long-term rates remains to be seen but it at least reflects a bigger policy shift in Japan, which has been unusual among Group of Seven countries in its heavy reliance on 10-year bonds.

The government is now scrambling to change this by issuing shorter maturity JGBs, but will institutional investors move into shortdated paper?

Life assurers, which invest some Y26,000bn in the JGB market, are unlikely to make a big shift away from longerdated bonds, as most of their liabilities are fixed at levels above 2.75 per cent.

"Life assurers have fixed liabilities, therefore, at current yield levels [even with increased issuancel. I doubt there'll be a rush towards medium-term bonds," said Amid the desperate Nacki Matsuyama, fixed-in-

come manager at Meiji Life. Big city banks were slightly more enthusiastic. Although their JGB investments are half that of the life assurers, they have shorter-dated liabilities, and are generally considered a better source of demand for shorter-term instruments.

39. .

BASE LENDING RATES

JFM makes its debut in euros

NEW ISSUES

By Arkedy Debrowsky

Japan Finance Corporation for Municipal Enterprises the main financier for Japanese local government -returned to the markets for the first time since the Russian financial crisis with 6500m fixed-rate deal. The issue, a debut in euros

The issue, a debut in euros pean 'Issuers," said Sean for JFM, re-opens the fixed- Park, European head of synrate market for Japanese government-backed borrowers and sets a benchmark for other Japanese issuers in the single currency, said an official at lead manager Paribas. European investors, who so far have little exposure to

Japanese assets, absorbed about 80 per cent of the fiveyear issue, which was priced at 33 basis points over the five-year French OAT. The deal follows last week's successful launch of a \$1bn five-year floating rate smaller issues in local cur-

note by the Export-Import

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

ernment guaranteed issunce in seven months.
Paribas said the new cur-

rency gives Japanese borrowers access to a wider investor base, making their lesues more liquid and transparent. "The euro is where the action is at the moment, and it gives JFM access to an investor base that was hard to gain for non-Eurodicate at Paribas.

Tomoaki Abe, senior funding manager for JFM, said: "We had to establish our benchmark in euros, which is one of the most important markels for borrowers."

JFM last tapped the capital markets in June 1998, with a DM500m issue, but Mr Park said bonds issued in European currencies quickly became illiquid and irrelevant for other borrowers. "In the past you had to do

rencies, which made it diffi-

Final terms, non-callable unless stated. Yield spread (over rivt govt bond) at leunch supplied by lead menager. \$
Floating-rate note. R: fixed re-offer price; less shown at re-offer level. a) 3-min Libor plus 10bp. b) 3-min Libor plus 20bp. d) 5-min Libor plus 25bp. a) 5-min Libor plus 25bp. a) 5-min Libor plus 25bp. a) 13-min Libor plus 25bp. a) 13-min Libor plus 25bp. a) 13-min Libor plus 25bp. a-min Libor plus 25bp. 3-min Libor plus 20b unless called. Callable from June 2004. b) Fungible with SF150m. Plus 65 days accrued interest. rij Fungible with SF150m. Plus 45 days accrued interest. rij SS50m bond launched 2/2/89 increased to 81bm. p) Fungible with \$1.15bn. Plus 19 days accrued interest. c) Custrierly. § Long. 1st nature. market in a sensible way,"

ing over Eonia rather than Casino, a leading French ribor, made the deal more retailer, issued a €350m liquid. "It's a new type of a FRN, also its debut in euros. floating-rate note and could challenge Euribor," he said. The National Rural Utili-The bond was priced at 33 besis points over Eonia, the ties Co-operative Finance overnight borrowing rate.

Nationale de Paris, said pric- finance for local utilities in the US, launched a sevenyear €350m Eurobond aimed at European investors. The deal was priced at 46 basis points over German

seven-year bunds and traded

at that price after the

US CORPORATE BONDS

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BOND FUTURES AND OPTIONS

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Yen drops as official unease recedes

MARKETS REPORT By Melanie Carroll

and Alan Beattle

by Tokyo
rkets in spin

をかる

The yen continued to sink yesterday under the tolerant eye of Eisuke Sakakibara, the influential Japanese vice-finance minister, after beginning to slide on Mon-

Some analysts predict the yen could reach as low as Y125 by the end of the month, but the Ministry of Finance has not publicly set floor for the yen.

Mr Sakakibara, commonly called "Mr Yen" for his influence over the currency markets, said yesterday the yen's weakening was a consequence of Friday's interest rate cuts, and the government did not want to intervene unless panic set in.

Key Japanese officials such as Mr Sakakibera seem to have accepted a falling yen as the consequence of loosening monetary policy.

The fall was instigated by bara expressing tolerance, the BoJ's interest rate cut on although not acceptance, of Friday, which was aimed at the yen's fall," said Mr Hathstimulating the economy.

The yen reached Y118.2 by the close of trade in London yesterday. Analysts consider sustained falls below Y118 as a significant breach of a psychological level, close to the bottom of the Bank of Japan's apparent Y110-Y120 comfort zone. Larry Hatheway, global head of strategy at Warburg Dillon Read, said he was cautious about the current pattern. But he expected investors to test the Y120 mark over the next

few days, and perhaps push it down to Y125, he said. "It's important to remain cautious, but what seems equally important is the statement from Mr Sakaki-

POUND IN NEW YORK Feb 18 1.5335 1.5327 1.6320 1.6341 1.6325 1.6317 1.6311 1.6316

■ Sterling leapt yesterday as interest rate expectations rose on the back of some rather tame inflation data.

The headline rate of inflation, RPIX, rose by 2.6 per cent in the twelve months to January. That was about a tenth of a percentage point higher than the market's expectation. But despite the small man

gin of error and the limited role for backward-looking inflation rates in the formstion of monetary policy, sterling took off as soon as the data were released early in London trading. The pound rose by a cent

against the dollar and half a cent against the euro. By the end of trading hours in London yesterday it had reached \$1.634 against the dollar, up from \$1.629 on Monday. Against the sure it closed up

points down vesterday.

ing value against the new currency.

Analysts said the rise in sterling looked a little excessive, but that it was recovering from a low base.

"The currency was clearly reacting to falls in short sterling prices," said Cameron Crise, currency analyst at Warburg Dillon Read in London, "Having reached their

nadir in recent days, expec- With sterling and the doltations of interest rates in lar both rising, the euro took the UK have risen." Short a further lurch downwards sterling contracts expiring in

Mr Crise said the rise in taking the opportunity to closing at \$1.118.
hedge while it was relatively But analysts said the

"UK corporates have been over a barrel in the past few months with the forward rates at a premium to the spot," he said. "With the pound down towards the bottom of the \$1.60-1.70 range, some of those companies may have thought it was a good time to hedge," he said.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

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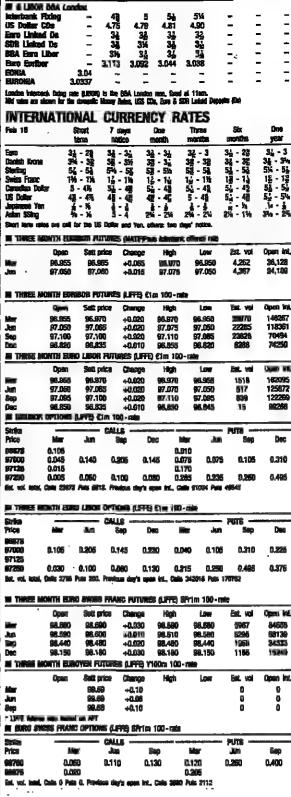
yesterday, crashing through June 1999 settled 6 basis the \$1.12 level to a record low against the dollar.

At the end of the London sterling may have been exac-session it had set another erbated by UK companies new low against the dollar,

> euro's weakness mainly reflected strength in other currencies. The market did not appear to shift its view on the likely outcome of the European Central Bank's council meeting tomorrow, taking place under the dovish gaze of Oskar Lafontaine.

"If anything the pressure from Lafontaine and company has led neonle to think that the ECB will resist the temptation to cut rates, said Adrian Schmidt, senio economist at Chase Manhattan in London.

But there has been a modest downgrading of eurozone growth expectations recently, he said.



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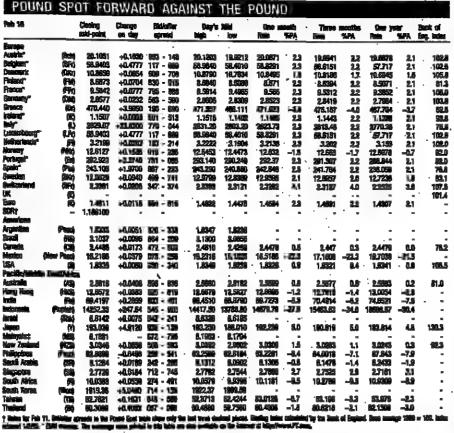
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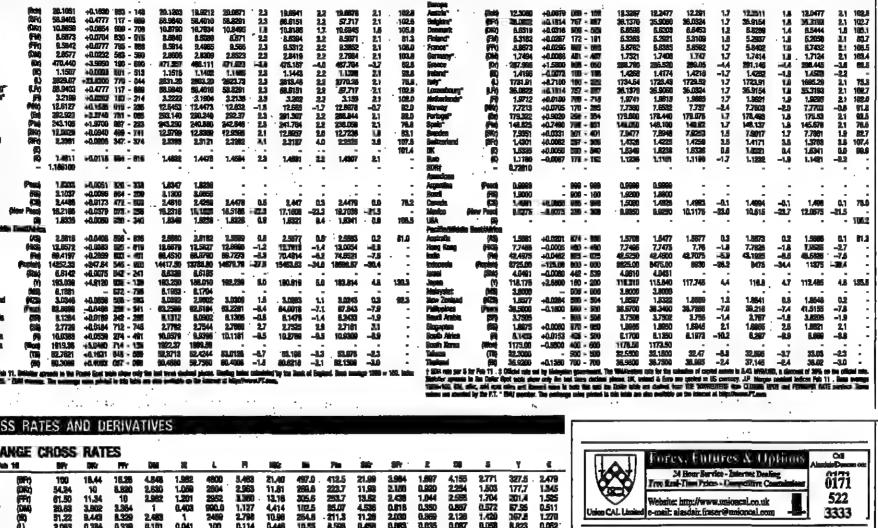
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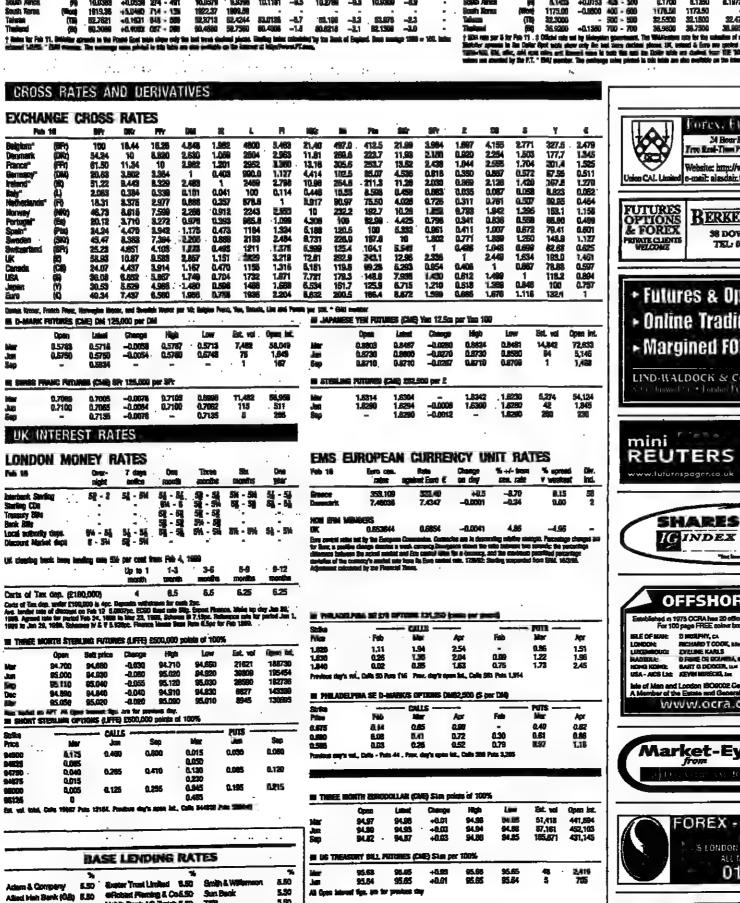
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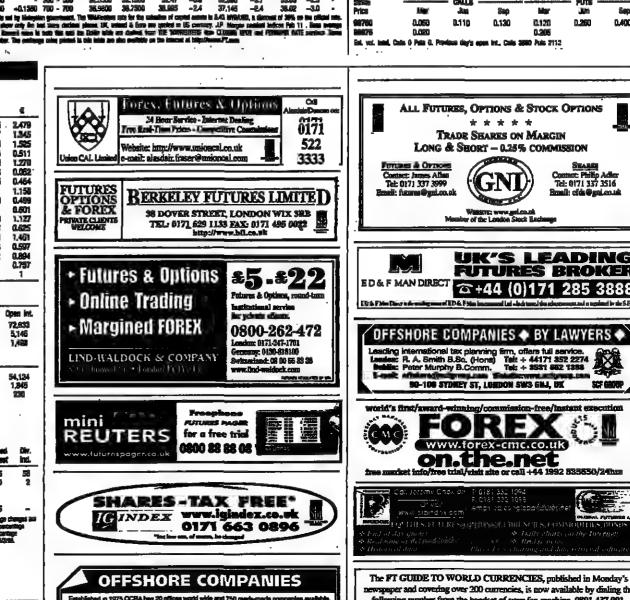
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Australian exporters agree price cuts with Japan

By Stephon Wyerz in Sydney

Australia's iron ore exporters have agreed to iron ore exporter in the take price cuts of around 11 per cent for iron ore ship- third most important comments to Japanese steel

and is the first price cut after four years of increases. Australia is the largest world and iron ore is its modity export earner after coal and gold.

three months of negotiations contract coking coal prices per long ton iron unit for its agreed late last year between Australian coal exporters and Japanese steel mills.

The price cut follows an 18 iron unit and to a 10.2 per beginning on April 1, ends per cent reduction in cent cut to 34.83 US cents

lump iron ore. Despite falling Japanese

steel production, Hamersley Hamersley Iron, a managed to maintain subsidiary of Rio Tinto, contracted export tonnages. agreed to a price cut of 11 Shipments of iron ore fines per cent for its iron ore to are expected to be 15.1m 26.63 US cents per long ton tonnes in 1999 compared with 15.7m tonnes this

marketing, said price cuts were inevitable given that Japanese steel production is

at 27-year lows. North Limited's Robe River accepted a 13.42 per cent cut to 21.23 US cents per long ton iron unit for its lower quality sinter fines

Mr Ian Bauer, Hamersley and obtained guaranteed director of sales and shipments over 1999 of 12.5m tonnes. However, it expects to ship closer to 15m tonnes.

also agreed to a price cut of 11 per cent for its Newman product and 10.2 per cent for lump with Nippon Steel. BHP is still negotiating had expected cuts in the 7 to prices with other steel mills.

MARKETS REPORT

By Gillero O'Compor, Water L

Silver prices plummeted in

New York as traders came

back from the previous day's

The price, which began the

year at 503 cents an ounce,

and had reached 575 cents in

London on Monday, tumbled

hack to about 540 cents ves-

terday. The cost of borrow-

ing silver from the bullion

banks also dropped sharply

Traders have various theo-

ries to explain what has

been going on, but most admit that they do not really

know. Warren Buffett's

annual statement as chair-

man of Berkshire Hathaway,

due next month, is eagerly

holiday and started selling.

Corzine and Paul Solman

Silver suffers

in New York

sharp drop

The price cuts are larger than most analysts expected Sydney based metals and minerals consultancy group Broken Hill Proprietary AME Mineral Economics felt that Australian exporters might have achieved a cut of between 4 and 6 per cent while most other analysts 10 per cent range.

The price of Brent Blend for

April delivery was \$10.05 a barrel in late trading on Lon-

don's International Petro-

cants from Monday's close.

prices below \$10 were unsus-

tainable "because the funda-

mentals of supply and

demand would be disrupted

Commenting on the 47 per

cent fall in the Brent crude

price over the past 18

months, Sir John said "the

only thing that would pro-

duce a price increase in the

short term would be further

constraints on production",

given that stock levels

He said the logical corpo-

rate response to low crude

prices was to concentrate on

margins, rather than vol-

umes, which has been BP's

main focus in recent years.

Robusta coffee futures fell

sharply on the London inter-

national Financial Futures

and Options Exchange yes-

terday, amid selling by

funds. The most actively

traded March contract ended

from Monday's close, while

at \$1,742 a tonne, down \$37

by lack of investment".

Analysts raise zinc deficit estimates

By Gillian O'Comor Mining Corresponden

Metals analysts are increasing their estimates of the probable zinc supply deficit, following last week's announcement of the temporary closure of the Italian Crotone smelter.

"Zinc fundamentals remain best of all base metals," said Flemings after last week's announcement that the Crotone smelter was being closed for refurbishment. Several other analysts have taken the same line. Zinc prices have risen by a tenth in the past few weeks.

Yet all agree there is considerable doubt about what is actually happening at Crotone, whose fate is a politically sensitive issue for the Italian government.

leum Exchange, down 32 Ted Arnold of Prudential Bache said: "The Crotone The latest fall came as Sir John Browne, chief execuplant in southern Italy has closed down while the new tive of BP Amoco, warned in owners undertake rehabilitaa speech in London that tion and expansion work. They are doubling the size to 200,000 tonnes a year of zinc metal. A shutdown of 18

months is possible." Many industry watchers say it could take three years to complete the project. Privately, many suggest the smelter will never reopen but add that it would be politically unacceptable for the owners or the Italian

government to admit this. Crotone is in Calabria, where unemployment is high Industry watchers say metals trader Glencore bought the Porto Vesme business from Eni, the Italian state-controlled energy company, late last year, it refused to buy Crotone.

But in the short term anslysts are reworking their supply/demand sums, assuming that Crotone's output of about 70,000 tonnes a year can be taken out of the equation for the next two or

7.3

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- ROSEY

Trading in water licences attracts big money

Exchanges that facilitate buying and selling rights to irrigate are springing up throughout the country, writes Stephen Wyatt

ustralia's most scarce natural resource, water, is becoming "commoditised". Once regarded as a free gift from God, water is now being traded and is attracting hig money in a big dry continent.

Prices could go still higher, depending upon the state of commodity markets and seasonal conditions. That is one reason why a lot of smart money is already in the water game - the trading of water licences that

bestow the right to irrigate. John Elliot of Elders and Fosters, the brewing group, has acquired licences for irrigated rice farming. Argentine based John Dieter Kahlbetzer owns 14 Australian rural properties with a focus on irrigated cotton, and Kerry Packer, Australia's richest person, has properties adjoining the massive Ord River Scheme in Western Australia that are also bolders of water licences.

The market for water is growing rapidly. Exchanges that facilitate trading water licences are springing up across Australia's vast irrigation areas. Brokers compete for water trading business and web pages now exist to facilitate water trad-

COMMODITIES PRICES

BASE METALS

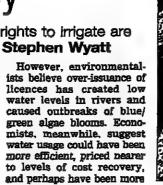
Water licences are increasingly becoming a separate property right. For the first time, the value of water is being separated from the value of land and the market is increasingly putting a

price on this water. As a separate property right, the casual illegal diversion of water - a not uncommon event - becomes a lot more than taking extra water from the river system and tricking the government. Partly due to environmental concerns, but mostly due to rising prices, it is now

seen as outright theft. "In the past three years water trading has just exploded. Up to 1985 there was little change. In the late 1980s change accelerated. This decade change has been phenomenal," says David Watts, chief executive of Murray Irrigation. In the Murray area there were three water trades in 1994. This year there will be over 50, and at more than double

1994 prices. Historically, water has been administratively allocated to rural producers by state governments or some form of water management agency. Irrigators were given a licence or right to a nominal quantity of water.

Precious Metals continued



environmentally friendly.

"In the absence of water

trading, achieving efficient

use of water would have

required an efficient alloca-

tion of water resources,"

says an official at Abare, an

Australian government eco-

nomic research agency. This

would have required a great

deal of information and

he reform of water allo-

cation and usage has

been under way since

1992 when the government

decided to try to recoup the

costs of distributing and

Water is now priced in two

ways. The first is a charge,

set by water agencies, for

water used by irrigators

under their licences. These

charges are increasingly

being based on the actual

costs of supply and delivery.

At the moment in the

Namoi Valley in northern

GRAINS AND DIL SEEDS

M WHEAT LIFTE (100 tonone; £ per tonne)

expertise, he adds.

managing water.

New South Wales, for example, there is a fixed charge of A\$6.48 (US\$4.19) a megalitre for high security licences and A\$4.32 a megalitre for low security licences. There is also a usage charge of A\$5.04 a megalitre.

With the advent of trading, irrigators can now buy and sell water licences on a temporary or permanent

Temporary sales occur when one grower may need a little extra water beyond his allocation and buys this from another farmer who that season may have excess water or can earn more from selling it than using it. In the Namoi Valley, the

cost of temporary water licences ranges from A\$15 to A\$40 a megalitre depending on seasonal conditions. Permanent transfers. where water licences are

SOFTS

OCCUPATION OF THE COLUMN NAME OF THE PARTY O

actually sold by one irrigator to another, have been trading since the early 1990s. The prices of permanent transfers vary by region and are determined by availability of such licences and the purpose and profitability of

water is flowing. Highly profitable cotton growers, for example, have recently been paying about ASIm per 972 megalitre permanent licence or about A\$1.028 per megalitre. Changes in the water

the activity to which that

industry have been explosive but there is still a long way to go, say water specialists. They suggest that water ownership rights remain vague and dramatic institutional reform is required. If the government gets it right. the water trading business is likely to show strong



awaited: just over a year ago he announced he had bought 130m ounces of silver. US selling also pushed copper down to a new "lifetime low" of 63.50 cents per

On the London Metal Exchange all base metals finished the day lower, except leed and zinc. Worst hit was nickel, which lost almost 4 Oil prices fell yesterday

towards the bottom end of second position May closed their recent trading range. down \$41 at \$1,650 a tonne.

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CROSSWORD

mate type of scenario? (6) 9, 10 Complex arrangement for buying time (8.6) 12 Son's brought in grub 11 See 2 15 Coples translation friend had of a certain 23 (9) 17 See 20 3 Use handle carelessly,

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23 Type of cloth, one that isn't feminine (9) 25 Meal left to be eaten by teatime? (5) 26, 27 Means to abandon matter of some gravity - rap-28 Smile enigmatically about upper-class breakfast, per-

haps (6) 29 Does he offer nanny great children to care for? (8)

1 Writer seen around street café (6) 2, 11 Orderly group of kids found part of film gripping – that's its function (9,4) 8 Bird-seed? The very thing! Seek opinion by meeting objections over last month

For solutions to today's crossword call Calls cost 50p a minute.

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	_	inj oz.	poly big	et)		Jul.	219.76 225.26	-1.50 -1.25	222.25 227.50	219.50	10,223	76.66
	-21.7 -21.7	F73.6	531.0	18 407	21 88 754	Sap	231.75	-1.00	234.00	231.50	896	18,5
544.8	-21.7	571.0	523.5	2,312	16,073	Dec	239.50 247.25				179	5.24
	-20.3 -19.4				11,252 3,964	Total		E et 86 é			82,817	301,18
842.0	-19,1	862.0	532.0		6,750 98,803	Her	ME			75.50	97	22
				£1 890	majana	Mary.	77.00			77.00		-
						Service Mary	73.10	=	_	-	Ξ	2
RGY						Ser.	79.35	_	_	-	-	9
DIE CILL N		,000 be	mpis, III	anti		Total	AREANS	ent est	·		194 200 Jan	- 66 1-48
Letest	Day's change	Histo	Low	Vol	Open Int	No.	497.75	-4 60	495 50	497 50	16 114	RI 27
11.39	-0.49	11.96	11,33		65,217	Hery	492.75 499.75	-4.25	499.50	492.25	5,520	38,75
11.54 11.67		12.03 12.15		28,772 10,118		Jul July	302.00	-3v3	DIE OF	205700	1,713	11,79
11.80 11.95	-0.41	12.22 12.37		6,105		Ang Sup Hov	\$03.50 \$11.50				555 2 106	3,87
	-0.35				17,585	Total	41170		21000	0.000	2732	
				10,057	27,914							_
DE OIL P		-					20.42	-0.23 -0.21	20.79	20.41	8,799 5,217	
	Day's change	High	Low	Vol	int.	May Jul	20.91	-0.24	21,23	20,92	3,060	22,44
	40					Aug Sup	21.16			21.16 21.15	501 929	6.09 5,82
10.24 10.43		10.86	10.40	4,854 2,418	32,720	Oct Total	21.20	-0.17	21.50	21.25	216 20,7621	3,20
11.04 11.15		11.84 11.20	10.60 10.78		13,453 5,590		ABEAN N		T (100		-	
10.94		11.34	10.94	179	4,623	Ner	128.6				6,222	
				311,0002	30,660	Uby M	128.4 130.4		129.5 131.9		4,751 1,574	
THE OL		(2,000)	S track	V(0 p		Ang	132.0 133.3	-1.3	133,3	131.8	559	9,47
Lead					Open	Sep Oct	134,7		136.2	133.5 134,7		3.37
	ciange 三1ДZ		29.20	Val. 9,302 -	lok 39.321	Total	AWUZ I K	-		E ac. 1	17,781	730,53
29.90 30.50	-1.08	31.20 31.65	29.65	3,516	25,058 14,966	Mar	ATOES 1.8 236.0	ar (m)	_	s per s	_	
31.20	-1.03	32.30	31.16	2,136	13,545	Acr	278.0	-7.0	2840	270.0	134	2,05
32.25 33.25	-0.83 -0.73	33.05 33.35	32.20 33.20	1,213	11,976 10,240	May	300.0 310.0	_	-	-	_	
				20,3181		Nov Total	90.0	-	-	-	134	210
OL PE	Channai							EX) LIFE	FE (\$10)	index po	ist)	
	Day's		_		Open	Reb	840	-5	840	840	ŀ	19
price :	change		Low	Tol	int	Mar Apr	903 955	-2	920 970	900 950	95 25	18: 1,00
	-3.00 -2.50			7.262 2.084		2.0	840	+6	850	845	6	60
94.25	-2.75	98.00	K,D	585	10,923	Oct Total	950	ATO	950	950	127	374 2,38
	-275 I		91.D)		10,537 4,487	851	Clese 821	Prov 818				-
102.00	-251	(E)		781 [1](00)[2]	5,568 27,448	-						
				and the			P AN					
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	0.630				5.615		Sutt price	ملامدو: دیگون	High.	LOW	Yel	put Obies
9,200 -	0.030	9.200	9200		3,650 28,190	Mar	396.50	+0.25	-	-	-	38
TRAL, EAS	MANEX	000,011	HEER!	Street	1	Jon Total	417.25	+1.00	-	-	-	290 721
Latest	Day's			_	Open		III DATA					
	- dime		LOW	Vol	iat			ppiled i	y CMS.			-
1.805 - 1.820 -			1.770 1 1.790									
1.845 -	0.030	1.570	1.830	2,967	16,258							
	-0.008 -0.011			1,400 1		Tea	from th	e Tea	Broken	z' Asso	ciation	
	0.012		1.915	943 1	11,291	Mor	nbase	There	Was	Stro	nger	and
				22,512	التنتية .	desc	riptions	MG/G	dearer	with (he ext	308-
1000 G			_			tion	of a few plainer	poort	y sorb	d lowe	r medi	eler Ser
EX (42,00)		s.; olus	कुर्बाट)		_	Sele	cted be	st Pf	13 W	ere st	ıbstanı	alty
Latest price (Day's change	Hak	Low	Vol	Open let		er follo Hotlons					
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35.85 37.25	-1 <i>.27</i> -1 <i>.2</i> 3	37.15 38.50	35.80 37.16	4,352 2	M,831	ner	sorts ful	y fam	LAM	w bes	¢ PDU	STa
38.30 ·	-1.18	39.50	38.15	1,520 1	3.653) and	wed page sweme i	kat ga	die w	tale of	ther br	ight.
39.50 39.50	-1.13 -0.98				3,632 3,193	med	procession	xectes	ed by	2-10	cents 1	with
				19,757 1		CAVE	r mediur	(S)	.y 2-¢	J Cent	.	

	_	obing	e Migh	Low	Vol	open int		price	oprante Diska	High	Lew	Val Jr			Price che	y's ngo High	Low	Yol
	72.65	-	72.00	71,40	310			920	+31	828	865	6,290 27,		(M)	85,176 +0.0	25 65,00	64,900	2,946
Negr 34	72.85 74,70		73.26 74.86	72,76 74,36			=	200 200				6,872 42, 713 13.		Apr Am	67.576 68.924 -0.0			
Sup	74,50	_	_	-	-	193	Gop	926	+16	834	916	1,332 30,	,025	Ang	65,025 -0.3	50 65.30	64,760	1,824
No.	78.10	-1 10		75,00 77,00			Dec Mar	990				107 17		Oct	60,400 -0.1 67,525 -0.0			
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Mar						58,224	Mer	1290		1230		2,611 5,		Apr	45.A25 -1.2	80 48.18	45.250	3,174
May						29,706 41,039	7	1301 1336				7,558 37,		-	33.55 -Q.			
340 340	283.00	-525	289.00	272.35 282.50	851		Jei Sep	1356						M.	56,300 -0.4 66,675 -0.5			
Ties.				296.50			Dee	1300				48 6,	347	Oot	55.400 0.5	50 55.70	525	107
Mier Total	38.40	-6.75	308100	305.25	189	465 135,192	Mar Total	1431	+25	1440	1422	10,815 71,		Des Total	60L600 0.4	(IO) SILDIX	55,000	63 L741
	ZE 081 (1		(d) (d)	678		- Carlina		DA (CCC)	GOR'N/	iomei .					ex exus o	SE WALDO	-	•
No.			-	213.50		130,833	Peb 18				ice	Pres.	der	Peb	54.625 1.3			
Hay	219.76	-1.50	222 25	219.50	11,487	80,622	Daily					968.		Mar.	55,100 -1,3	00 55.800	54,250	708
Jal. Sap				224.75 231.50	10,223	18,998	E COF	TE UTT	(S tome	u; Vii	मार्थ)			jiny Jaj	第500 -1.2 第.750 -1.9			135 15
Dec	239.50	-1.25	242.25	239.25	4,337	44,848	Har	1738				2,749 19,		Total		DO 01.000	, den 66	1,000
Total	247.25	-1.00	249.50	247,00		5,240 301,188	jing Jul	1660 1633		1694 1678		2,800 Y&J	,660 ,863					
		E (100 t		E per br	-		Sep	1881	-	1885	1546	203 2,	199					
Mar	W.E.			75.50		225	Jan	1810 1841					495 303	LON	DON TR	ADED	OPTI	ONS
No.	77.00		77.00	77.00	97	68	Total					6,041 46,			price \$ type		Code	
State Here	75.10		_	-	=		12 COF	15 C	3Œ (II),	90E	386	5				_		
Service .	79.35	=	=	=	-	20	Area					5,815 9,			LAS	Me	r Jon	liter -
Total					194		May					1,485 4.		1150		K	15	100
	MEAN						i i					207 3		1250 .		7		\$1 20
Hing Hings				487.50 492.25			Disc		1.85 2.80				細化		WER .			
Jul	499.75	-3.50	506.00	499.50	4,346	35,001	Type	100.00	-240	111.00		12,571 36			V) THE	100		Mar
Ang	502.00 503.50					11,791	W 007	PEE (ICC)	(15 cm)	para	1			1350 . 1400 .		74 45		115 26
Sep. Hov	W11.00						Pet 15					Pres.	day			3		83
Total					-	171,150	Corop. o	ialy overage .		_	n/e		13.90 18.21		PRE URG	i de		Mar
									UPTE (S) by	e Mon		POLE I	1850 .		#		4
Mary Mary		-0.23 -0.21				43,455 34,112	May	227.8				1/63 21/	~	1750				24
Jal .	20.91	-0.24	21.23	20.92		22,442	Aug	216.8	-1.4	221.1	216.8	297 10.3	352		DOW LINE	Me	i lity	Mar
Aug				21.10	501 929	6.099 5.826	Des	209.6		212.5				900				1
Sep. Oct		-0.17		21.15 21.25		3,204		214.6		214.5		11 13		925		:1	22 18	13 30
Total					20,7071	21,536	May Total	217.4	-1.1	217.A	216.9	15 : 1,530 :45,	512 048		ENT CHILDE I		r Apr	Nor
_	ABEAN N							A TT C	SE (11)		domin's		and a	1000 .		45		40
Nor Uby	128.6 128.4		130.1 129.5				Mar		-0.12	6.85		7,066 47,9	996	1100 .		26 14		71 109
**	130.4	-1.4	131.9	130.2	1,574	28,403	May	6.48	-0.16	6.79	5,45	5,582 50,3	335					
Ang Sep	132.0		133,3 134,8		559 953	9,472 8,029	Det.		-0.17 -0.15	6.69 6.93		1,548 35,1 1,007 21,8						_
0et	134,7		196.2		150	3.375	Mar	7.21	-0.11	7.38	7.17	556 14,1	103		(DON S		MAK	EIS
Total	ATOES LA	-		T !	•	130,53	May Total	7.30	-0.08	7,40	7.30	22 2,3 15,925 181,0			IDE GAL FOB	ber pauel)		
Mar	236.0	ar for		2 90 2			-	TOW MYCE	(00,000				_	Dubai	W 12		9.64-9.74	
Apr	278.0	-7.0	294.0	270.0	134	2,050			+0.12			4,451 21,1			Siend (dated) Siend (Apr)		9.93-10.1 10.05-0.1	
May Jun	300.0 310.0	-	-		_	_	May Jai		-0.22 +0.20	57.85 58.50		1,180 13.5		M'1T	montiere v		11.52-1.5	
Hov	90.0	_	Ξ	_	_	_	Oct	59.28	+0.13	51.00	58,75	17 1,6	502	_	PRODUCTS N	ALC DAORED	CENTRAL	rik land
Total					134	2,100	Dec	59.88 90.78	+0.13	99.90 103.77	59.30 en es	658 15,3 78 1,7		Premie Sas Ct	m Gespilas		\$114-116 \$92-95	
					_		Total	-0.10	_	44114		18,274 78,2			Fuel Oil		\$54-56	
Reb Rev	840 903	-5 -2	840 920	840 900	96	197 185	H GM	经规	MIZ (15,000				Heptah Jet for	2		\$94-96 \$108-109	
Ā	955		970	950	25	1,006	Mar	87,45	4Q.80	90.50	87.25	3,471 15,3	353	Diesel	•		5109-101 \$100-101	
Jali Oct	840 950	+5 410	850 950	845	6	602 376	Name of Street	85.90	+0.05 9.36	89.00	85.50 65.90				TURAL GAS (P			
Total	330	-14	900	950	127	2.380	Sep			89.50	87,50	910 4,1 706 1.3		Bacton	(Mar)		9.44-9.49	,
	Clese					•	Ner		-0.40		88.00		747	Printer	e Agus. Tal. L	andja <i>(6171</i>)	350 E/S	2
M	821	818		_			Jen Total	96,00	-0.40	89.00	98700	144 4 8,812 32:1	455 136	m (m				
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a rou	EL CHE	個	Net A	th pure									_		per troy czy ệ m (per troy cz		566.50¢	
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	-	change change	High	LOW	W	int						CME, CSCE		Copper			71,0c	
Mer Jen	396.50 417.25		_	-	_	382 298						s. Volume &	4		iš prod.) isla Liumpur)		10.63	
Total	71,20		_	_	-	721	open	interest to	ME SE	44.8	18280	WARUE.			Ma Aorig -		19.53r 246.5	
TUICIN	n nave			•			_						٠.	Cettle (live weight)		95.78p	+1
		ppled i	y CMS			-	INDI	ÇES						Sheep	the weight		90.635	+5
									11 July 10			•			ik ender (rand se mafted)		54.11p \$169.20	. +1
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Ter			D				Feb 1 1432		ıb 15 432.8		la age 01.0	year ago 1732.3		Backy	(Eag. lead)		. Unq	
	from th							falmo (-						RUS Mo3 Yellor RUS Derk Mort		2109.00 Dog	
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tion :	riptions of a few	were	deeter v apri=	with (L Media	DC8-	186.7	7 1	87.1B		-			Robber	(Apr)♥ #QL RSS Not)		48.00p	
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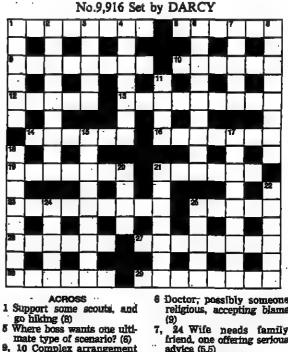
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556 14,103 22 2,365	LONDON SPO	MARKE	15	•
22 2,365	III CRUDE GEL FOR oper be	enel) .	+45-	
5,925 181,078				
	Dubal	\$9.64-9.74x	-0.325	
451 21,132	Brest Siend (dated) Great Siend (Apr)	29.93 -10.01 \$10.05-0.13	-0.325 -0.325	2
	W.T.L.	\$11.52-1.53x	-LIGGS	
,180 13,536	M QU. PRODUCTS NYE P	ment defense CIF	finensi '	13
17 1 <i>.</i> 802			1224	
658 15,313	Premiem Gesoline	\$114-116	-3	1
78 1,723	Gas CA	\$92-95	4	
0,274 78,847	Heavy Fuel Oil	\$54-56	-1	14
4	Maphaha.	\$84-96	-1	-
L471 15.383	Jet foel	\$108-109	-3	10
	Oletei	\$100-101	-3	10
916 4,179	MATURAL GAS (Pence/T	4 .		
706 1,339	Bacton (Mar)	9.44-9.49		1
125 747	Printing Ages. Tel. Landys			
144 455		6114 000 E 25		2
1,812 32,139				2
	Gold (per troy co)@	\$285,25	-4.25	
	Silver (per troy oz).	- 566.50c	-8.50	2
	Platfirum (per troy oz.)	\$362.50	-6.50	_
	Pelladum (per troy ex.)	\$353.00	-4.00	26
ME, CSCE	Copper	71,0c		4
Volume &	Leed (US prod.)	45,604		
cathe.	Tin (Kuala Lumpur)	19.53		
- I	Tin (How York).	246.5		2
	Cattle (the weight)	95.70p	+1.59*	
	Steep the weight	90.635	+5.04°	
	Pigs the welcom:	54.11p	+1.53°	29
•	rour gal ender (see)	\$169,20	+0.10	-
	roer gal ander, (n.ph)	\$233.00	+0.10	
year 200	Boder Geo tood	. Ving	41100	
1732.3	Backy (Esg. feed) Melco (US No3 Yellow)	2109.00	-	
	Wheat (US Dark Horst)	· Dog		
	Robber (Mer) .			1
Jest als	Robber (Apr)®	47.00p 48.00p		
-	Roother #QL RSS Not)	258,50m		2
Jam são	Contract Oil (Philips	750.0	7.5	
170,84	Point (Si (Makey.))S	532.50	= -	8
	Capra (Phill)§	455.0y	-5.0	•
308,725	Soyabeane (US) Cotton Outlook A' ladex	148.5y 56.35		
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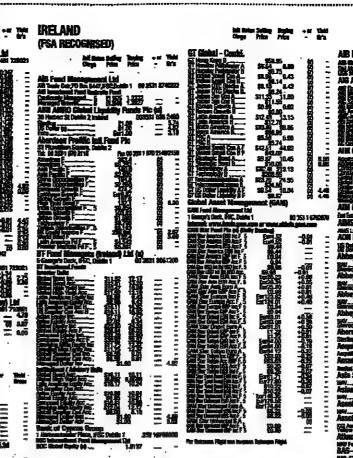
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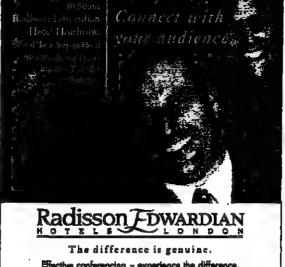
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OFFSHORE AND OVERSEAS BERMUDA

CAYMAN ISLANDS

to the service of the





Reserve your place, call 0181 564 74 74.

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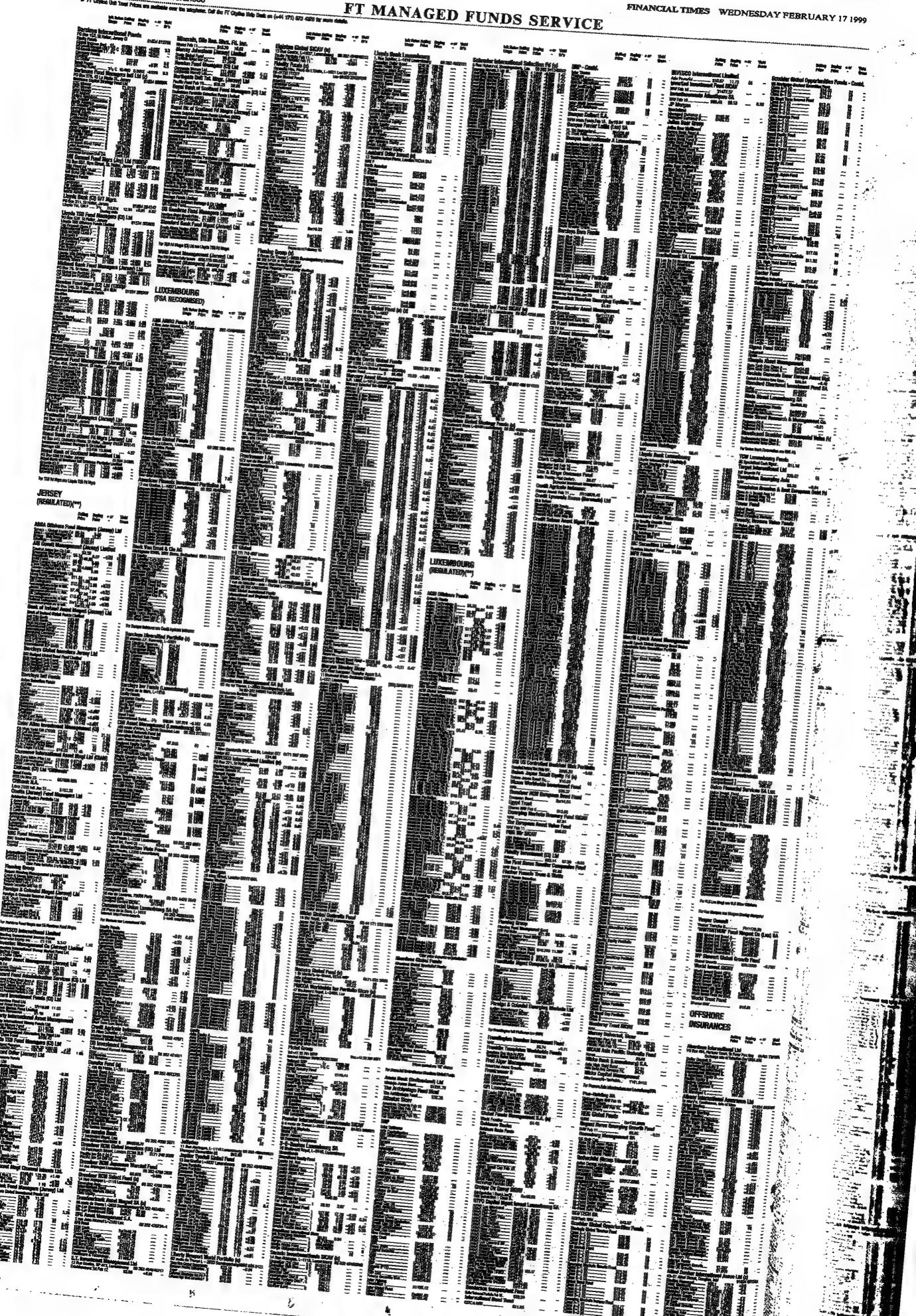
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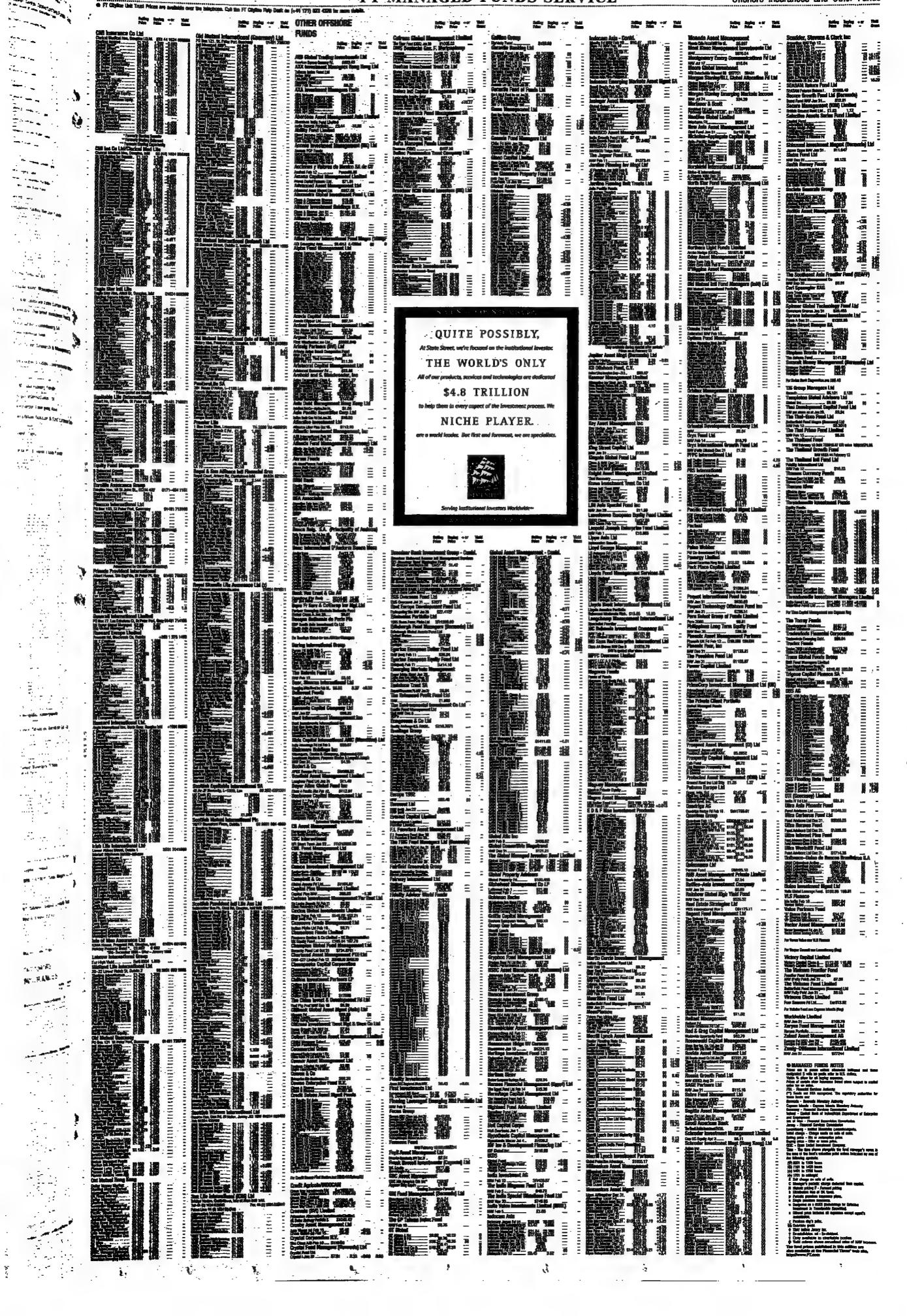
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Offshore Funds and Insurances

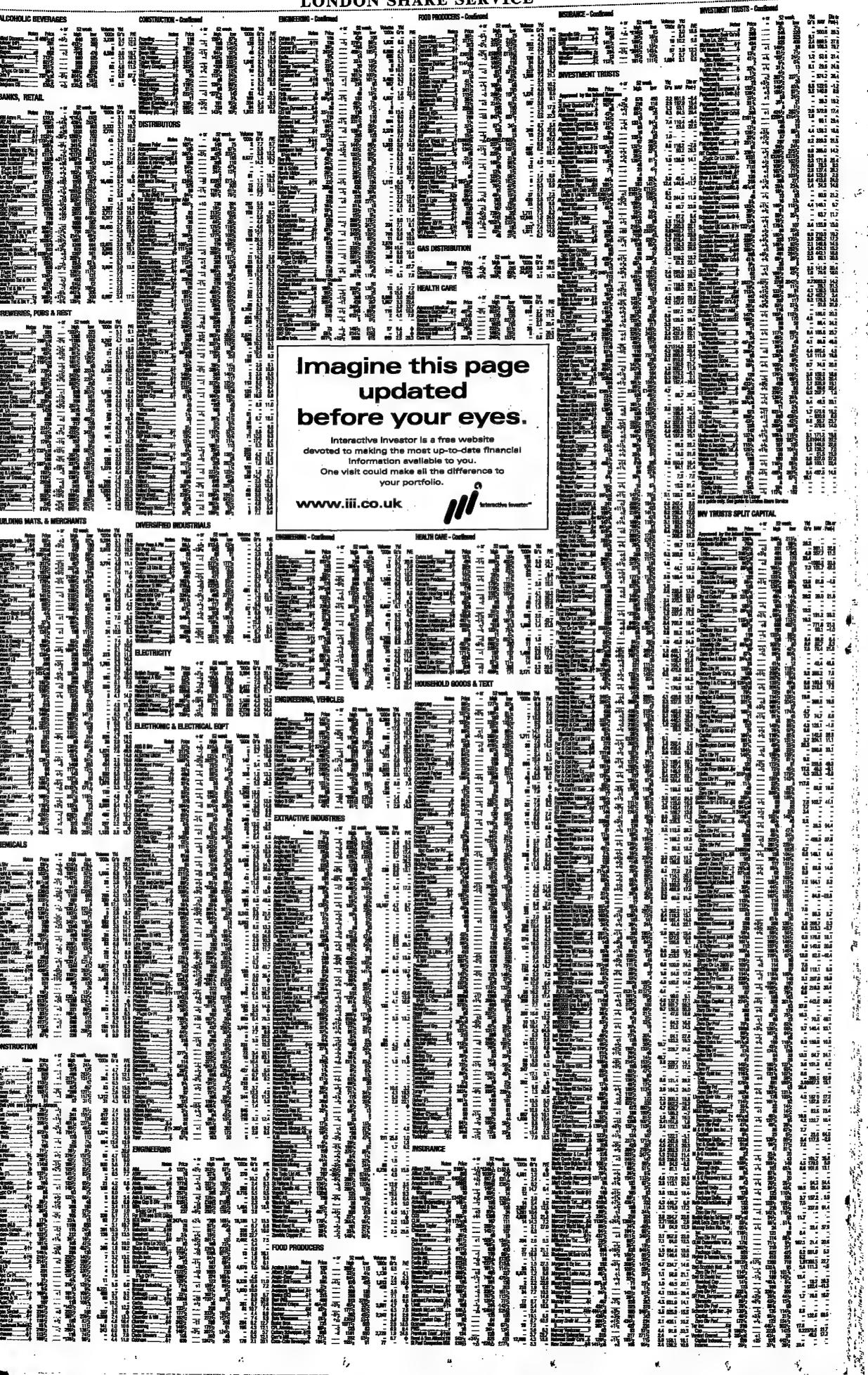




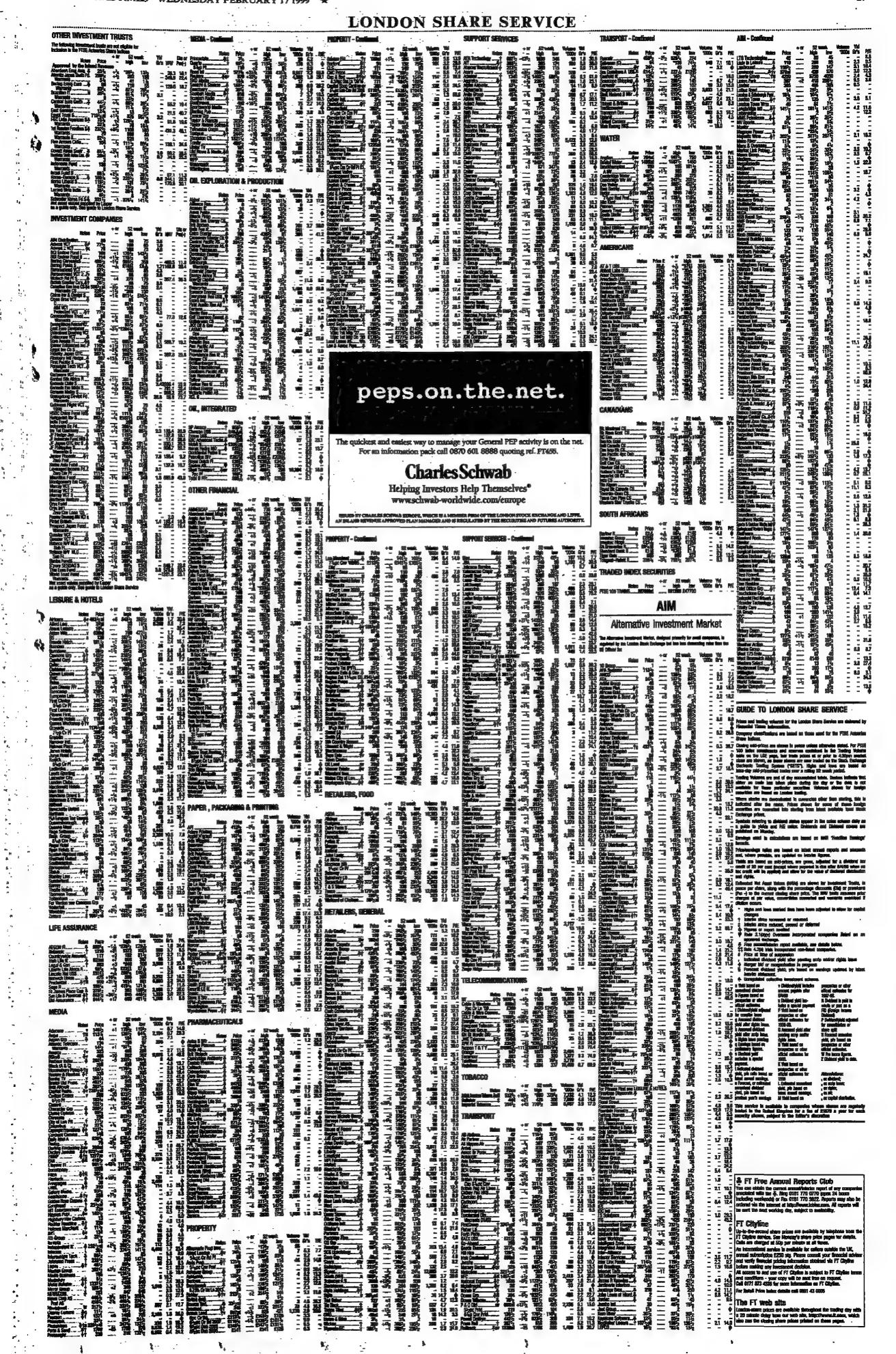


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Barclays and Lloyds bankroll surge toward highs

MARKET REPORT By Steve Thompson, UK Stock Market Editor

Another power-packed performance by the banks. plus a sprinkling of exceptional gains among the consumer areas of the market. propelled the London equity market to within striking Industrial Average slipped distance of record levels yes-

The FTSE 100 index surged forward from the outset of trading, its fourth winning session, closing a net 85.4 higher at 6,108.6, only

opened for business, the FTSE 100 was up 110, and threatening a run at its best. But it could not maintain the momentum, dribbling off its high, as the Dow Jones back from an early three-fig-

Not long after London closed its trading books for the day, the Dow was show-

During its four-day run, expected public sector net the index has climbed 338.4, cash surplus of £12.38bn.

intra-day high was 6,195.6 on gains, the market had sensus forecast of £10hm.

January 8 this year. dropped for six consecutive The exceptional gains is

The latest unsurge in however. The FTSE 250 prices of the leading 100 delivered a much more modest 23.7 gain at 5,200.9, while companies was even more impressive, coming in the the FTSE SmallCap made cent rise, Barclays was at the first of the big crosswake of a slightly disap-rather laboured progress all day, eventually finishing 7.5 pointing set of inflation figures for January, which firmer at 2,248.1. were interpreted by some as reducing the chances of another reduction in UK

prised by the pace of the market's advance. "I thought we would be much more cauinterest rates next month. But that news was baltious as the preliminary anced by a better-thanin front of some important US corporate reports," said

Lloyds and Barclays news good run, was caused by The exceptional gains in has reassured the worriers concerns that the early At its best yesterday, sessions, sliding 242.8 or 4 the leaders did not spill over and we're back on track. It results from the market's shortly after Wall Street per cent. FTSE 100 through to new records," he continued.

eclipsed by NatWest, which vied for pole position on the Footsie leader board ahead of results due next Tuesday. Some of the market's outi-

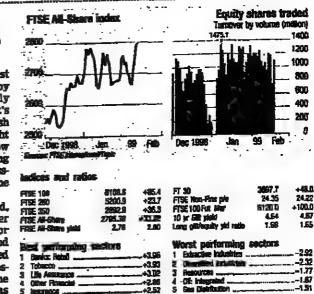
mists now expect the FTSE

100 to run on towards the

6.500 level in the short to medium term, bursting through its best levels.

high of July 20 last year. Its or 5.9 per cent. Prior to those which compared with a con-Telecom and others - might disappoint. But the talk now Although posting a 6 per is that we'll soon be looking border banking mergers," he

> Turnover, as expected. picked up strongly after Monday's relatively poor level, which was attributed to the absence of US-sourced business because of the Presidents' day holiday. At the 6pm cut-off, turnover was



Digital fight hits **Carlton**

COMPANIES REPORT By Peter John, Joel Kibazo and Simon Berofult

Carling Communications fell 20 to 588p. Michael Savage at Collins Stewart has slapped a "sell" sign on the stock and says the company's destiny is in the hands of the digital television market, which is still digesting the market-beating subscriber numbers announced by BSkyB last week.

"The battle for control of digital television is just one huge game of poker," said Mr Savage. "It will get increasingly ugly, the consumer will benefit and, in the short term, shareholders in both groups will suffer."

There was also some confusion after a news wire story said Michael Green. Carlton chairman, was standing down as a nonexecutive director. The story explained that Mr Green was leaving the board of Reuters Group, but some dealers apparently linked the departure to Carlton.

Collins Stewart prefers Reuters, which it rates a "strong buy" and which jumped 22% to 870p, and Pearson, a "buy" which built on Monday's 68p gain with an early gain of 30. The

profit-taking and ended 6 have been grossly over-higher at £13.71. stated," said Richard Cole-

banks to rouse the market was reaffirmed by Barclays. Exposure to the black holes of last year - Long Term Capital Management, Russia and Asia - was forgotten as Barclays came up with figures and a dividend at the top of the range of

And the rabbits out of the hat were a public commitment to rein in costs plus a 2500m share buy-back.

"People had got into a gained 97 to £13.79. mind-set of downgrades, but once again rumours about fell 35% to 791p following

The shility of high street man of Merrill Lynch. "It was a clean set of figures." Already towards the top of the range of forecasts, Mr Coleman went from £2,370m to £2,440m for this year. Elsewhere, Credit Lyonnais raised its price target on the stock by 10 per cent to £17.50. Warborg Dillon Read reiterated a "strong buy" with a target of £18.00.

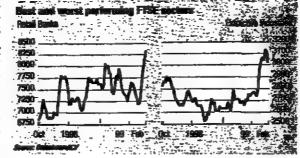
Barclays rose 102 to £16.92 and National Westminster, which reports next week, Mining group Rio Tinto

the death of UK banking news that its Hamersley iron

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fatel coarlest bargainst:			91,035	76,810	67,420	
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Tital stars tracked (cojt)	6116.0	1772.1	1299.2	1345.8	1185.0	
inclaudini turnover état	35.5	25.4	25.6	44.0	40.0	18.
Todecoint stra tradmine	15.1	2.0	12.3	12.8	13.9	6.



ore unit had reached a lower-than-expected iron are price settlement with Japaese steel mills.

Marketmakers were sur-

Rio has agreed price cuts holding and distribution of of between 10.2 to 11 per shares for its employee share cent. Analysts had been expecting a cut of around 8.5 per cent on a weighted average basis, but said the overall impact on earnings would be limited by the build-up of Rio has rallied strongly in

the last 10 days, jumping from around 750p to a high of 841p on Monday following broker upgrades amid small signs of a pick-up in metal prices. Deutsche Bank believes the stock has further to run and has upgraded its its recommendation from "underperform" to "outperform" with a 12month price target of £10.50.

tor Booker. The shares fell 81/4 to 56p. The announcement of a new employee share options scheme and and recommendations from brokers belped retailer Boots claw back most of Monday's losses. The shares improved 32% to

2261/ap after trade of 3.9m.

overshadowed food distribu-

The group said it was set ting up a qualifying trust (Quest) to facilitate the

options scheme. Boots said it would buy shares in the market rather than issue In the rest of the sector Kingfisher was in demand, the shares gaining 47 to 701p, while the firm market

harden 6 to 178%n.

Power loses muscle

trend saw Arcadia Group

National Power lost some of its muscle after a presentation by the company to institutions at Dresdner said National Power's finance director was dampger of its international operations. The shares

dropped 6% to 530p. Leisure company Rank Companies falling after Group, which reports full-rises on Monday included declined 1% to 20to as the security of the dividend remained in doubt.

has an "underperform" rating on the stock, yesterday published a negative note in which analyst Fraser idend which is covered just retail sites.

5349m, down from £303m last year, and a 13 per cent decline in earnings per

from the dismal trading newsflow that led to the departure of Andrew Tear [former chief executive] when the third-quarter sales were announced," said the

note to clients. Bruce Jones at Merrill Lynch expects the group to report profits around the £255m mark: "It has not been a good year for Rank

and there is no quick fix."

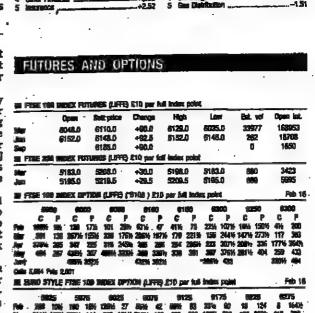
ICI has failed to share in the Footsie's recovery over the last few sessions, as worries about future profits.

close, ICI has managed to recover by only half as much. The team at Sutherlands has a current-year forecast of only £245.5m. In 1994, the year after the chemicals company hived off Zeneca, it made profits of £514m. The stock price

nudged ahead to 544%p. Packaging company Low and Boner fell 15 to 165p on Kleinwort Benson, Analysts a volume of 2.2m after amouncing profits for 1996 had fallen and 1999 would be a "difficult year". Brokers said the stock was at a discount to the rest of the sector and was undervalued.

year figures tomorrow, was Internet company On-Line. out of favour, and the shares down 26 to 165p, and shopfitter Havelock Enrops. down 12 to 57%p. Freeport Leisure, the prop-

Lehman Brothers, which erty developer, rose 27 to 428%p. Analysts said the company was on a big premium to net asset value and was a potential bid Ramzan said there was a target for companies looking question mark over the div- to acquire factory outlet

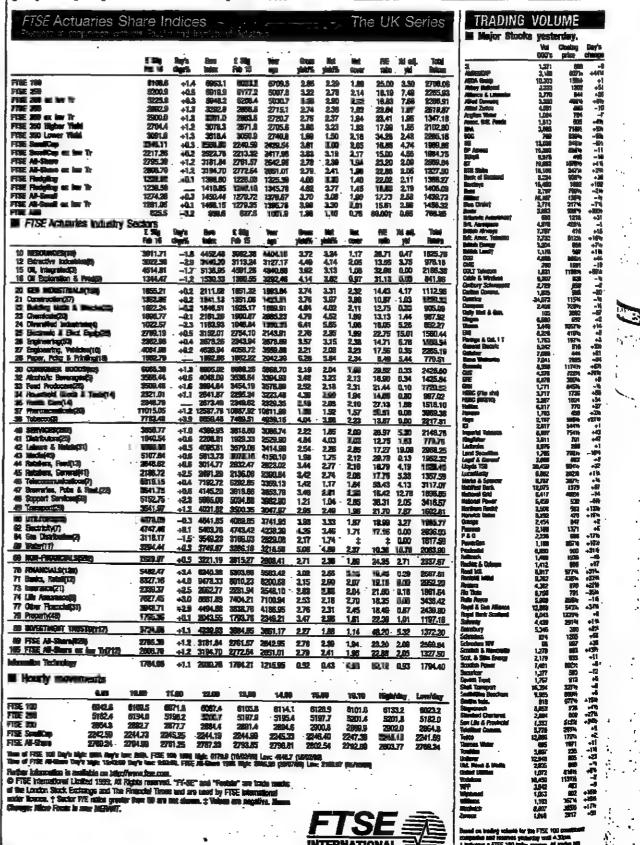


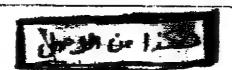
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EMERGING MARKET FOCUS

Telecom gives

Tallinn balance

STOCK MARKETS

Rate concerns depress mood in euro-zone

WORLD OVERVIEW

Interest rate concerns preoccupied world markets yesterday, boosting Tokyo but depressing Europe.

writes Michael Peel. Even a strong start on Wall Street, returning after a holiday on Monday, failed to improve the negative mood in the euro-zone.

But Japanese investors responded positively to news that the finance ministry

decision precipitated a fall in long-term interest rates, which have risen in recent

Tokyo was one of a handful of Asian market to remain open for the start of Chinese New Year celebrations vesterday. Kuala Lumpur, Hong Kong, Seoul, Singapore and Taipei were shut. Europe was dominated by

worries that interest rates had bottomed out. Investors

the dollar, reasoning that the currency's weakness made it unlikely that the European Central Bank would decide to cut rates at a meeting tomorrow.

downheat mood, finishing stocks in cyclical industries. marginally ahead after creeping 1.3 per cent higher at one stage. Although London closed up 1.4 per cent, Paris ended lower.

With European markets generally subdued of late,

German equities edged

higher but the mood in

FRANKFURT was subdued

ahead of tomorrow's meeting

of the European Central

Bank. The Xetra Dax index

ended up 6.16 at 4,895,11

tinued to track record highs

against the euro, the market

remained hesitant as the

euro's plight and renewed

talk of European interest

rates bottoming out kept

BMW stayed firm, rising

day gain of 6 per cent amid

continued speculation that

rival motor groups were

keen to link up with the

report - subsequently

denied - that Orange of the

UK was keen to buy into the

The FTSE Eurotop 300 Index

rose 8.37 or 0.7 per cent to 1,209.41. See Euro Prices page.

two groups' telecommunica-

tions joint venture in which

Vodafone, the UK cellular

leader, has a 17.5 per cent

stake. RWE added 52 cents

at €38.97 and Veba 81 cents

Linde was among the

at €51.46.

€18.5 to €481.5.

Utilities RWE and Veba

leading German marque.

investors on the sidelines.

Although the dollar con-

after another slow session.

the right sectors to back. Some strategists are cau-

tious, warning that several of their peers have been too enthusiastic in recommend-Frankfurt epitomised the ing investors switch to Goldman Sachs remains underweight in the oil, paper, metals, chemicals and engineering sectors. It is

overweight in telecoms and

of government debt. The fall to a record low against investors' minds have been about cyclicals think concentrated on choosing over-ambitious earnings forecasts across the board have helped push European bourses to unsustainable sharp dip in the market, investors will seek solace in large-capitalisation stocks with dependable income.

The more cautious strategists argue that the value of defensive stocks relative to cyclicals will increase if, as expected, inflation and bond

operations. It ended SFr3.75

better at SFr228.75 after a

Drugs leaders were mixed.

Novartis continued to meet

with foreign selling, slipping

SFr11 to SFr2,531 while

Roche gained SFr355 at

SFr18.210. Watchmaker Tag

Heuer ran up against a downgrade from Paribas Pri-

vate Banking, losing SFr1.75

STOCKHOLM ended 0.9

per cent better, with the gen-

eral index up 28.52 to

Electrolux, the household

appliance maker, climbed

SKr12 or 8.5 per cent higher

to SKr152 on 1998 results

above expectations and rosy

1999 prospects. The group

at SF1117.50.

session high of SFr230.

early to start being too optimistic," says Alex Ions, at Dresdner Kleinwort Ben-

European equity strategist heights. In the event of a son. "Our view is that the cheap stocks are going to look cheaper as they continue to underperform." BT Alex Brown also

monupoly, Estonian Telecom, has nearly trebled the market capitalisation of the reflects this cautious view, Tallinn stock exchange and warning that markets in put an end to the dominance Prance, Finland, Spain and of bank shares. the Netherlands are most likely to experience a steep the largest ever by a Baltic

first Swedish issues listed in

Astra put on SKr5.50 to

SKr161 after posting healthy

expected its planned merger

and US competition authori-

after it said it was discontin-

cancer drug Neu-Sensamide.

HRI SINKI took beart from

Sporting goods group

Amer advanced 60 cents or

eign demand after reporting

ISTANBUL surged after

the latest bond auction

showed a decline in

260.36 or 8.4 per cent at

Written and edited by Jeffrey

good 1996 results last week.

8.3 per cent to €11.50 on for-

the currency.

ties by April.

ahead at 5,967.23.

rose €1 to €120.50.

per cent to €15.99

company, valued Estonian Telecom at EKrl1.67bn (\$838m) and raised EKr3.06bn for the government. The shares, initially priced at EKr85, closed at EKr119 yesterday. The flotation has booste the capitalisation of the Tal-

The flotation last week of a

23.7 per cent stake in Eston-

ia's telecommunications

The initial public offering,

listing, making it one of the linn exchange from EKr6.92bn at the end of 1998 to EKr18.19bn, and the bourse is now the biggest in 1998 results and saying it the Baltics. The listing brings the Tal-

linn bourse capitalisation to with Zeneca of the UK to a level not seen since the win approval from European market boom of mid-1997. Then, banking shares accounted for more than 80 Drug maker Oxigene per cent of the capitalisaplunged SKr7.50 to SKr63.50 tion. Now, Estonian Telecom makes up about 50 per cent uing clinical trials of its antiof the total, and bank shares 35 per cent. One of the goals set by the

strength in the telecom sector and a positive first half-Estonian government for the sale of Estonian Telecom session on Wall Street, with was a well-spread investor the Hex index ending 56.80 base. About 50 per cent of Nokia, which said it was the domestic demand from institutional and retail taking over US internet cominvestors in Estonia for the pany Diamond Lane Communications in a \$125m deal, flotation was satisfied, with the average size of domestic offers for retail investors at Rival telecoms company EKr99,000. Sopera added 59 cents or 8.3

The offering may prove palliative for the beleaguered bourse, which is still suffering the effects of the Russian crisis.

But trading results from the first few days suggest to take the one from the performance of Estonian Telelong-term yields. The IMKB-National 100 index was up com global depositary receipts, which are listed in

The price will be driven by London, where the majority of the shares were sold." said Sten Sumberg, head of



sales and trading at Talinvest Suprema Securities in Tallinn. Of the 36m shares on sale, 30.9m were offered of GDRs.

Due to the strength of demand and the quality of investors - international institutional investors piled into the issue, which was 15 projections for the company. "Initially we valued the

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stock at close to EKr80, but as domestic interest rates have gone down considerably, we are now valuing the share closer to EKr100," said Mr Sumberg.

Medium-term prospects for Estonian Telecom are mixed. Its monopoly on fixed-line services ends in January 2001, and the company is likely to face strong competition. However, Estonian Telecom is well positioned to cash in on the growth of the lucrative mobile-telephone market. The company can also expect strong growth in data and internet services.

Mr Sumberg said. The Estonian government, which will retain a golden share of 27.28 per cent in the company for at least another five years, is unlikely to saddle Estonian Telecom with burdensome regulations that could hamper its competi-

tiveness, Mr Sumberg added.

Retailers join Dax on hold for ECB meeting Dow rally after sell-off

Blue-chip, retailing, and in early trading on Wall Street, writes John Labate in New York

"We're seeing some real buying," said Arthur Hogan. chief market analyst at Jefferies & Co. in Boston. "I think we had an overdone sell-off last week."

By early afternoon, the age was 64.63 higher at 9.339.52, easing from a mornblue-chip index 100 points higher. The Standard & Poor's 500 index rose 17.18 or 1.4 per cent to 1,247.31.

Truck maker Navistar more than 16 per cent higher to \$40% on speculation the company was in talks with Volvo of Sweden.

In the Dow, shares of Wal-Mart climbed \$3% to \$87% after the company released better earnings than expected. Financial shares also

But cyclical shares in the Dow weakened, with Union at C\$23.50. Carbide off 5 per cent to \$39 and Alcoa down \$3 is to

The Nasdag composite anticipation of results due later in the day. But Hewlett-Packard fell \$2# to \$74 ahead of its results.

the yield lower to 5.366 per

strong at the start of that sector's reporting season. or more than 12 per cent to bargain-hunting and reflex \$15# after the company reported quarterly results and launched a new internet programme. Kmart rose \$%

Airline stocks were mostly higher. Delta Air Lines Dow Jones Industrial Avergained \$% to \$53% after announcing a \$700m takeover of Atlanta Airlines. ing rally that sent the AMR climbed \$% to \$55% after most of its pilots returned to work after a

> TORONTO pared initial better at 6,447.60 after reaching a mid-morning peak of

Royal Bank of Canada 26.91 to 2,348.80. Dell Com- gaining C\$1.95 to C\$63.95 in

gainers, Northern Telecom added 40 cents at C\$87.85, Bonds recovered after a while Seagram gained C\$1.55 volatile week. The 30-year at C375. Alcan Aluminium Treasury bond was & higher retreated 75 cents to C\$35.90.

Low inflation forecast drives Mexico City up

MEXICO CITY was trading after the company reported 1.2 per cent higher at mid-healthy earnings. session, with the IPC index up 51.08 to 4,154.68, following the upward trend of Wall as investors took their cue Street and a rise in the peso.

stand between 1.45 and 1.5 per cent, below market cent, with the IPSA index up xpectation of 1.8 per cent.

Cement giant Cemex was 0.87 to 111.30 as most investors kept to the sidelines for expectation of 1.8 per cent. 0.65 pesos up at 30 pesos the duration of carnival.

BUENOS AIRES continued to rise, gaining 1.1 per cent from markets in the region

SANTIAGO gained 0.8 per

Retailing stocks were Sharper Image climbed \$1%

week-long dispute.

gains and was little changed International roared \$5% or at noon after a number of big sell orders in golds. The 300 composite index was 0.02

Golds tumbled as a strong dollar and weak bullion acted as powerful negative forces. Barrick shed C\$1.20 gained ground; Citigroup at C\$28.45 and Placer Dome came off C\$1.10 at C\$17.50. Franco-Nevada shed 95 cents

PARIS ended little changed with the CAC-40 In contrast, banks pushed determinedly higher with down 12.87 to 4,052.32, but a stream of company news helped deliver selective peradding C\$1.05 at C\$77.05 and index gained 1.16 per cent or Toronto-Dominion Bank formances.

Eurotuppel gained 20 Industrial stocks showed a to €1.33 in 81.2m shares retailer at Deutsche Bank. broadly mixed trend. Among traded on reports that French financier Vincent off 80 cents at €28.35. Bolloré was buying shares. Mr Bollore denied the claim brokers buying the stocks declined to comment.

Technip, the engineering company, moved €10.20 or 13.6 per cent ahead to €85.50 after posting better 1998 forecasting a 50 per cent eps after a broker upgrade.

ZURICH added 26.7 at rise over three years. 7,015.2 on the SMI index. CS CCF, the bank seen as a takeover target, climbed for Group pushed higher on news of a \$850m expansion the third day running on by acquisition of its US continued speculation that

ering buying it out. The were firm features on a shares gained €4 to €79.95. Among the losers, Rhône-Poulenc retreated €1.20 to €41.80 on unconfirmed reports that the Kuwaiti government, one of the main shareholders in Germany's Hoechst, disapproved of its plans to merge with the

Dutch bank ING was consid-

French chemical company. Thomson-CSF was also weak, shedding €1.32 to €30.58 on news that stateowned Aerospatiale, which is to merge with Lagardère's Matra unit, would cede its 4 per cent stake in Thomson weaker performers, slipping

AMSTERDAM ended 0.47 lower at 522.84 on the AEX. with a 2.7 per cent setback at Royal Dutch, off 90 cents at €38.50, accounting for much of the fall

Ahold shed €1 at €33.55 following a downgrade from Steel leader Hoogovens came

Baan jumped 50 cents or 6.1 per cent to €8.65 followand Ferri-BBL, one of the ing news of the group's software deal with Delta Airlines of the US.

Hagemyer gained €1.50 at €32.10 ahead of tomorrow's results statement. Media group Elsevier jumped 70 results than expected and cents or 5.3 per cent to €14

Sasol bounces 6.5 per cent

index ended off 4.7 at 5,896.8. 9.029.7 and industrials lost 1.4 per cent to 892.

5.8 at 6,699.8 despite another

Golds reversed Monday's,

Mexican central bank gov-ernor, Guillermo Ortiz, said The Merval index The Merval index was Johannesburg remained soft. inflation in February would trading 4.15 higher to 394.15. as shares moved lower

SOUTH AFRICA across the board ahead of better showing for internatoday's budget. The all share

strong session for Sasol, which bounced 140 cents or 6.5 per cent to R23 on the tional oil prices.

Financials came off 57.8 at gains. The sector declined

Bond bureau bolsters Tokyo

Stocks in TOKYO climbed yesterday as the ministry of finance reversed its decision to halt bond purchases, prompting a slide in bond yields and weakening the yen, writes Alexandra

The Nikkei 225 Average

rose 1.27 per cent or 177.9 to

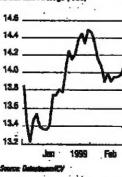
close at 14,232 after trading between 14,095 and 14,858. The capitalisation-weighted Nikkei 300 rose 1.46 to 219.85. The Topix index of all first-section shares was up 6.66 at 1,101.68. Volume rose to 389.5m shares. Momentum

was up with 748 issues advancing, 369 declining and 167 unchanged. against the dollar, and the Y20 to Y177. Mitsui OSK rose yield on the 10-year government bond fell 15.5 basis points to 1.985 after the min-

istry of finance said its Trust rose on the back of the Fund Bureau would resume buying government bonds. Miyazawa also said the min- or Y75 to Y2,465. Ohtsu Tire istry would cut the March was up 4.35 per cent or Y10 issue of 10-year government to Y230. bonds by Y400bn to Y1,400bn

while increasing issues of shorter-term bonds. tions, which fell slightly. For added Y12 to Y417. a fourth day, foreign institutional investors pushed up 145 to 14,960. the marine transport sector

Nildrai 225 Average (1000)



hikes planned for May 1, according to Laurent del Grande, analyst at Dresdner Kleinwort Benson, Kawasaki The yen rose to Y116.8 Kisen rose 11.3 per cent or

Y11 or 5.5 per cent to Y199. Stocks of tyre companies, which are major exporters, weaker yen, with the rubber sector up 2.36 per cent. Finance Minister Kiichi Bridgestone rose 3 per cent

The weaker yen failed to damp the oil sector which rose 2.1 per cent. Mitsubishi All sectors were up except Oil climbed 28 per cent or electronics and communica- Y6 to Y213, and Nippon Oil

In Osaka, the OSE climbed SYDNEY continued to enacted on Friday. in advance of freight rate swing lower as investors

2,859.4 in low turnover of

BHP fell 15 cents to A\$11.80 and Rio Tinto 60 ents to A\$20.16. Normandy, which put out 1998 earnings, ended 3 cents off at A\$1.39.

Telecommunications giant Telstra lost 19 cents at A\$8.20, but One Tel jumped 93 cents to A\$12.63 on news that News Corp and Publishing and Broadcasting were to take stakes in the group. WELLINGTON edged high

with the 40 capital index hardening 4.32 at 2,151.5. NZ Telecom ended all-square after a volatile session. driven by third-quarter results and news of senior management changes. The stock touched NZ\$9.07 at one stage before closing unchanged at NZ\$9. Air New Zealand A shares added 10

cents at NZ\$2.75. BANGKOK closed 1.6 per cent higher as local retail investors and European buyers focused their attention on the banking sector, up 2.6 per cent. The SET index

gained 5.40 to 350.36. Traders said the return of foreign players, who were net buyers for the last two

step up today. The composite index was days, underlined the up 1.92 to 398.84. Heavyimprovement in sentiment weight Telkom moved Rp25 after a law setting up a to Rp2,900, while Indosat bankruptcy court was gained Rp100 to Rp11,700 and Another 11 measures Rn2.050.

continued profit-taking. The aimed at reviving the Thai All Ordinaries shed 18.4 at economy will follow. Krung Thai Bank, the

Bt0.50 to Bt16, while Bank of Ayudhya rose Bt0.50 to Bt11.50 and Siam Commercial Bank Bt1.50 to Bt16.25.

MANILA ended marginally higher in slim volumes, with the value of shares traded down to 333m pesos from 740m pesos on Monday and the composite index up 8.57 to 1918.87.

Attention concentrated on telecom stocks. Dominant provider Philippine Long Distance Telephone gained 5 pesos to 995 pesos. Battered cellular phone

provider Philipino Telephone added 0.04 pesos to 2.06 pesos. The debt-ridden company is to submit a plan by February 19 outlining the way it intends to restructure its 39.4bn pesos debt. JAKARTA made a modest

advance as investors kept to the sidelines while most Asian markets were closed for the lunar new year holiday. Positions concentrated on blue chips, with traders

expecting bargain-picking to

Indah Kiat rose Rp50 to



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